

FY2024

CAPITAL IMPROVEMENT PLAN



CITY OF SOUTH PORTLAND

PRESENTED BY:
SCOTT MORELLI
CITY MANAGER

CITY OF SOUTH PORTLAND

Capital Improvement Plan

Fiscal Year 2024

City Council

Katherine Lewis, Mayor

Linda Cohen

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Jocelyn Leighton

Richard Matthews

Misha Pride

Natalie West

City Manager

Scott T. Morelli

March 20, 2023

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MANAGER'S TRANSMITTAL LETTER AND SCHEDULES – CAPITAL IMPROVEMENT PROGRAM FY2024-FY2030

March 20, 2023

South Portland City Councilors
City of South Portland
25 Cottage Road
South Portland, ME 04106

Dear Mayor Lewis and City Councilors:

In accordance with §502, §514, and §515 of the City Charter, I am submitting the fiscal years 2024 - 2030 (FY24-30) Capital Improvement Program (CIP) for the City of South Portland.

A CIP establishes the funding priorities for capital investments in a community. In South Portland, our CIP serves as a roadmap for projects not just in the upcoming fiscal year, but also for an additional six years out. Our CIP guides investments in safe and efficient road and transportation systems; capital-intensive environmental infrastructure projects, such as wastewater collection and treatment facilities; and public safety equipment through a planned and continuous investment program. The CIP also establishes a plan to purchase, construct, and maintain public land and buildings that house educational, governmental, cultural, or recreational activities to serve our citizens and students.

For the upcoming fiscal year (FY24), City Council is being asked to approve actual funding for the projects listed herein. For the remaining CIP years (FY25-30), Council is not being asked to commit to funding *per se* but rather to the understanding that these projects (and likely others to be added, especially in years farther out) will require funding and are in a queue to be financed.

Funding Sources

South Portland's CIP is funded via seven different sources:

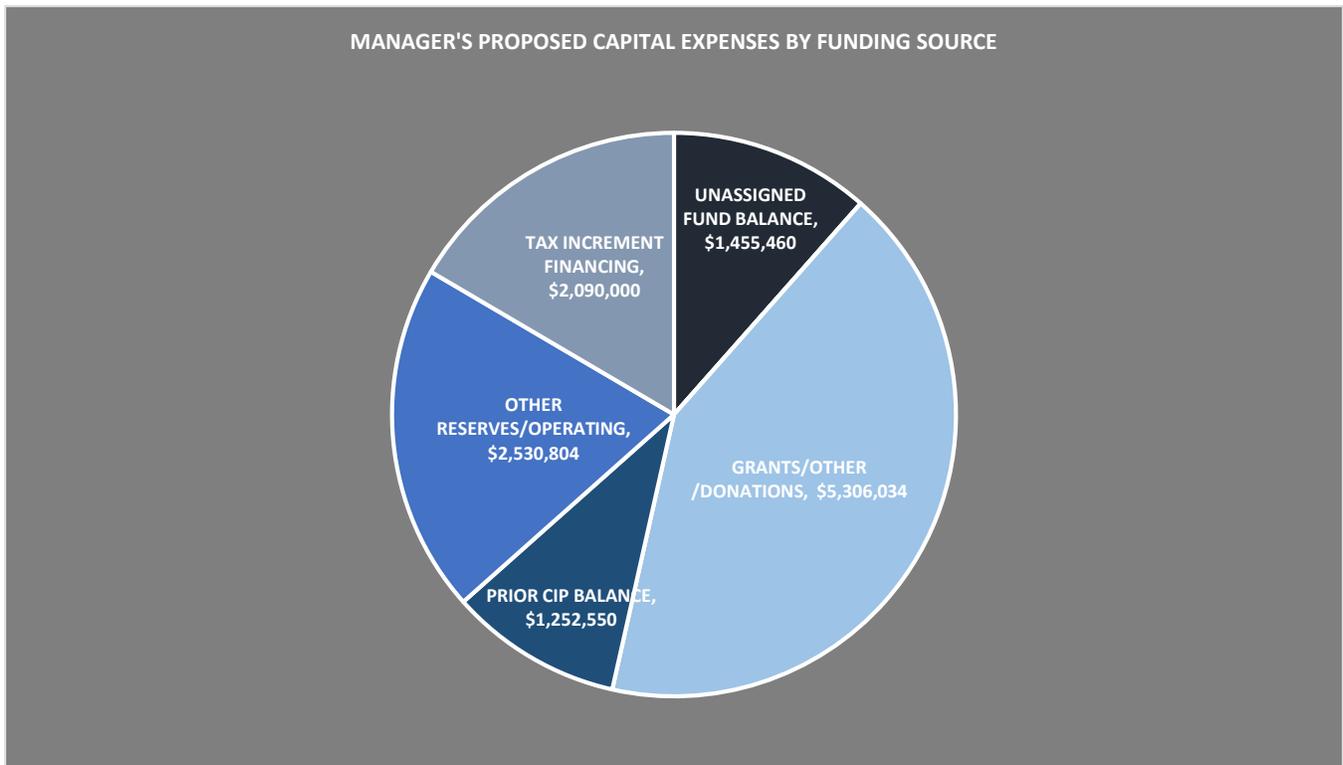
1. General Obligation (GO) Bonds/Lease (long-term debt or leasing)
2. Tax Increment Financing (TIF) (public infrastructure fund reserves for eligible capital projects)
3. General Fund Reserves (planned savings and investment program contained within the operating budget)
4. Other Fund Reserves/Surplus (such as reserves in the sewer user budget, cable franchise capital reserve, etc.)
5. Grants (including State and Federal, as well as other private sources)
6. Prior Years' CIP Balances and Interest (dollars remaining from previous CIP projects that can be reprogrammed for new capital needs)
7. Unassigned Fund Balance/General Fund Balance (funded through the General Fund)

Many of these funds are restricted in their use. For example, TIF funds can only be used for specific purposes that are related to the district and approved by the State of Maine. It is important to understand this when looking at why some items have been funded and others, which may better address a Council goal, have not been.

TABLE 1

FUNDING SOURCES	RECOMMENDED AMOUNTS
Unassigned Fund Balance	\$1,455,460
General Obligation Bonds	\$0
Grants/Other/Donations	\$5,306,034
Prior CIP Project Balance	\$1,252,550
Other Reserves/Operating	\$2,530,804
Tax Increment Financing	\$2,090,000
TOTAL	\$12,634,848

CHART 1.1



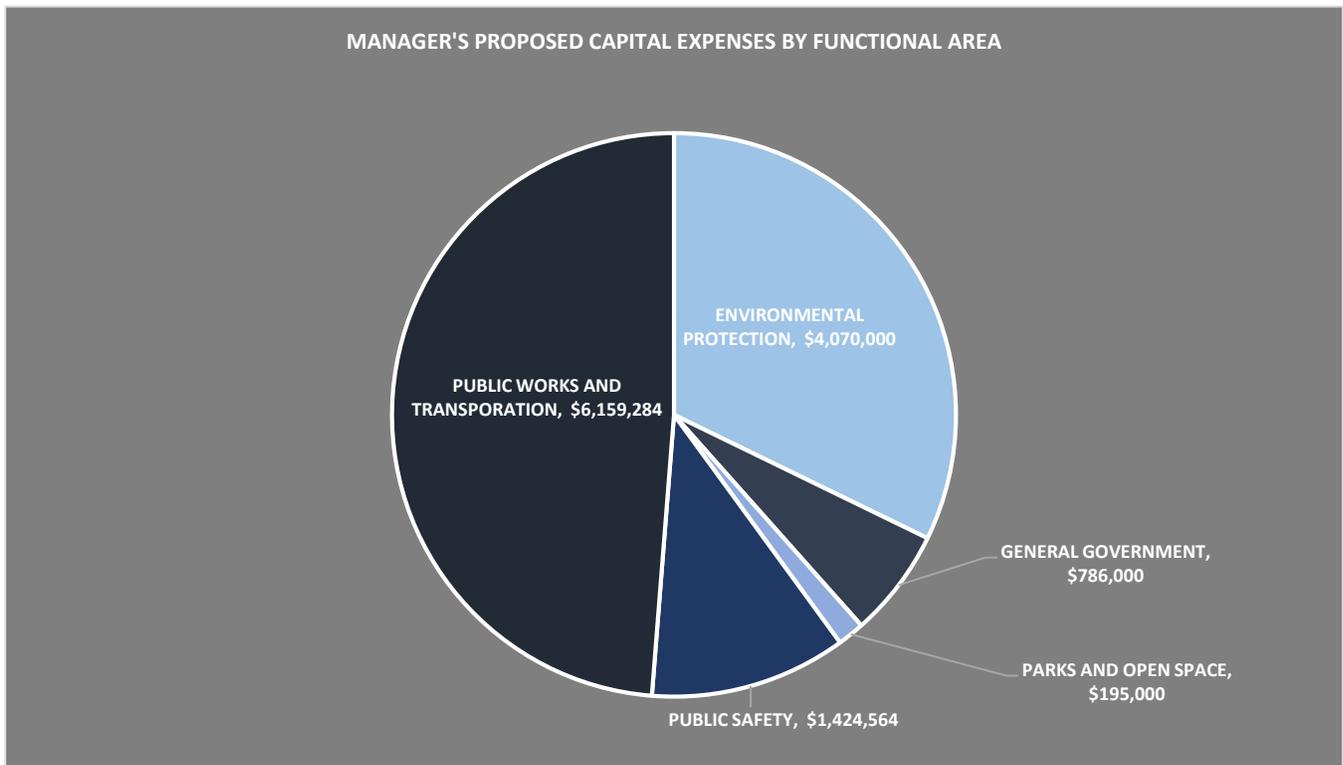
Functional Areas

There are six (6) functional areas within the capital improvement plan and each project falls within one of these areas.

TABLE 2

FUNCTIONAL AREAS	DEPARTMENT HEAD REQUESTED	CITY MANAGER RECOMMENDED
CULTURAL AND RECREATIONAL FACILITIES	\$75,000	\$ 0
ENVIRONMENTAL PROTECTION	\$4,070,000	\$4,070,000
GENERAL GOVERNMENT	\$3,701,450	\$786,000
PARKS AND OPEN SPACE	\$445,000	\$195,000
PUBLIC SAFETY	\$1,709,564	\$1,424,564
PUBLIC WORKS AND TRANSPORTATION	\$6,624,284	\$6,159,284
TOTAL	\$16,625,298	\$12,634,848

CHART 2.1



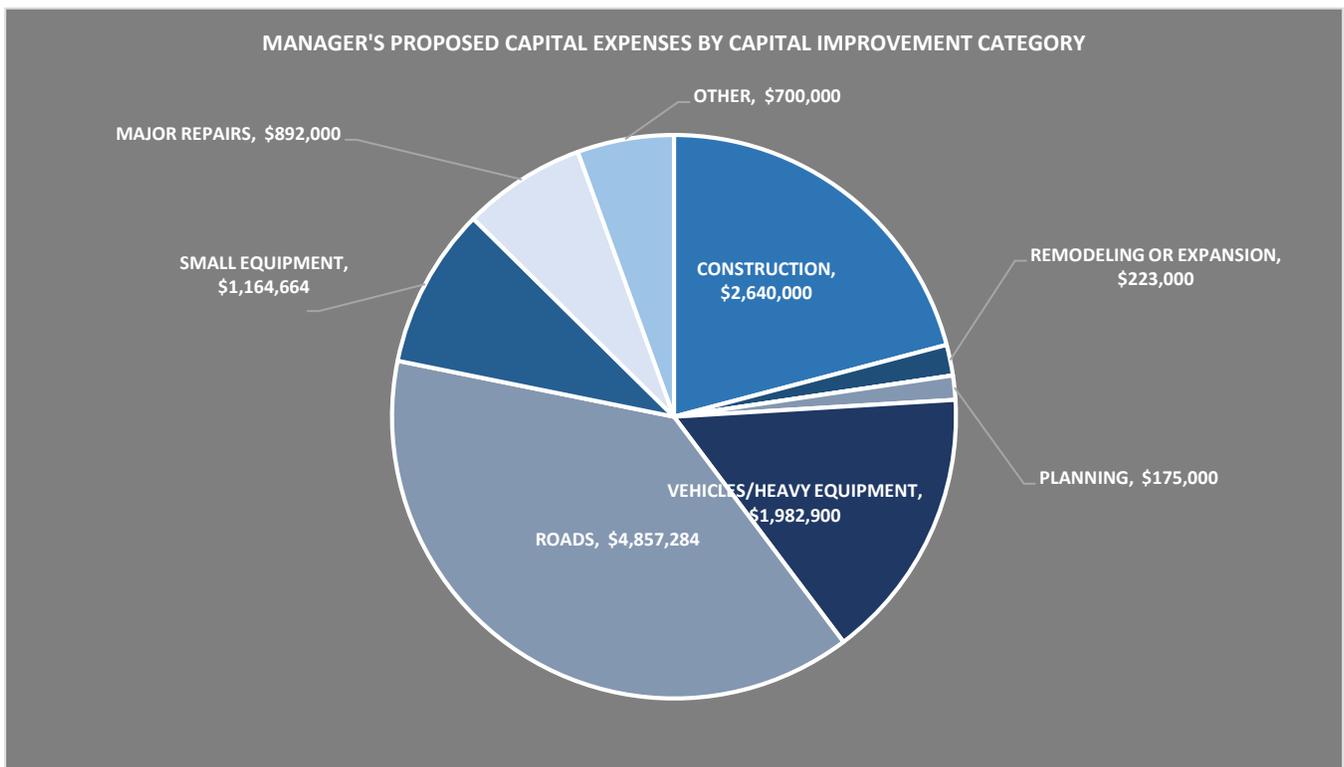
Capital Improvement Category

In addition to functional areas as presented in past capital improvement programs, each capital improvement project listed in this year’s schedule was categorized as listed in the following table:

TABLE 3

CAPITAL IMPROVEMENT CATEGORY	DEPARTMENT HEAD REQUESTED	CITY MANAGER RECOMMENDED
CONSTRUCTION	\$4,640,000	\$2,640,000
REMODELING OR EXPANSION	\$1,050,450	\$223,000
LAND	\$ 0	\$ 0
PLANNING	\$175,000	\$175,000
VEHICLES/HEAVY EQUIPMENT	\$2,422,900	\$1,982,900
ROADS	\$5,172,284	\$4,857,284
SMALL EQUIPMENT	\$1,276,664	\$1,164,664
MAJOR REPAIRS	\$892,000	\$892,000
OTHER	\$996,000	\$700,000
TOTAL	\$16,625,298	\$12,634,848

CHART 3.1



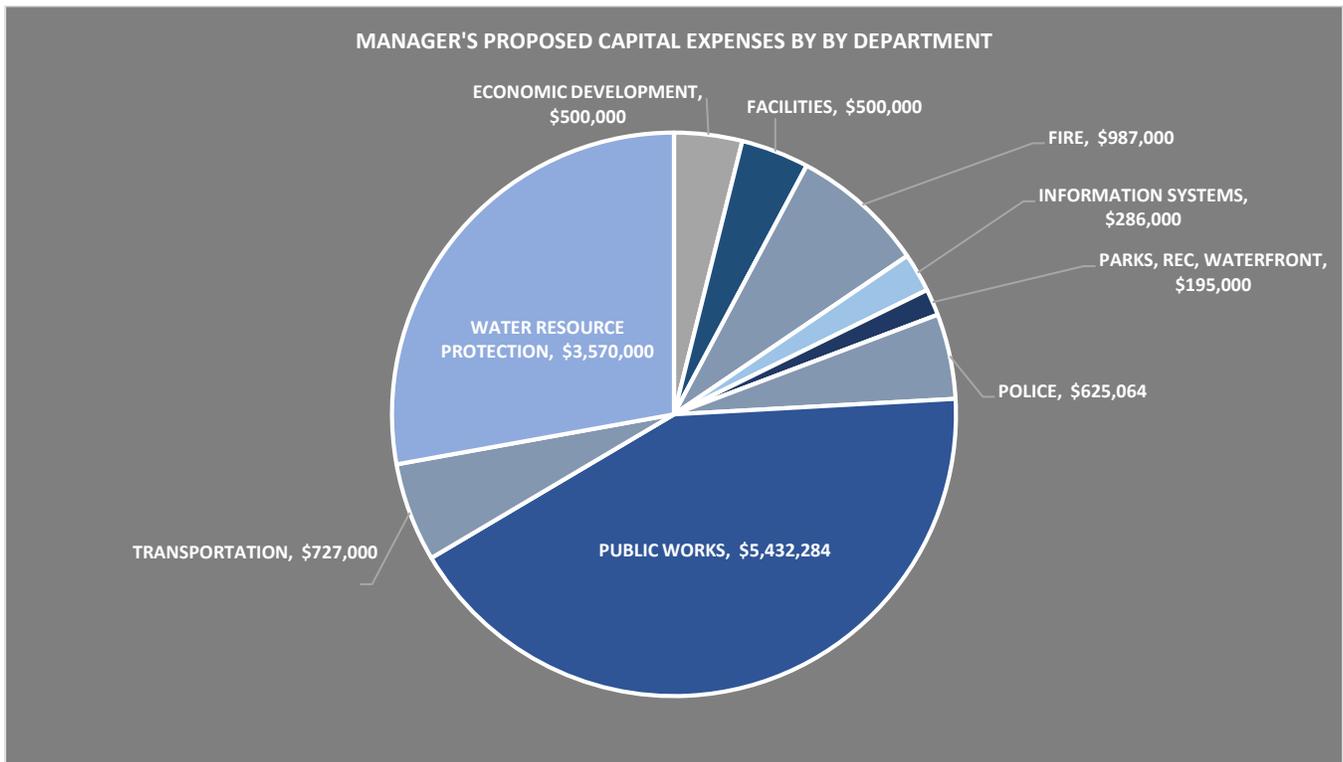
Department Submissions

Ten departments submitted a total of 61 capital requests for FY24.

TABLE 4

DEPARTMENT	DEPARTMENT HEAD REQUESTED	CITY MANAGER RECOMMENDED
ECONOMIC DEVELOPMENT	\$675,000	\$500,000
FACILITIES	\$3,242,450	\$500,000
FIRE	\$1,272,000	\$987,000
INFORMATION SYSTEMS	\$308,000	\$286,000
PARKS, REC, WATERFRONT	\$445,000	\$195,000
PLANNING & DEVELOPMENT	\$51,000	\$ 0
POLICE	\$437,564	\$437,564
PUBLIC WORKS	\$5,747,284	\$5,432,284
TRANSPORTATION	\$877,000	\$727,000
WATER RESOURCE PROTECTION	\$3,570,000	\$3,570,000
TOTAL	\$16,625,298	\$12,634,848

CHART 4.1



Fiscal Year 2024 Items Funded (By Department)

The following 45 items are recommended for funding in FY24 (requests fully funded unless otherwise noted). (NOTE: Some items are funded with \$475,000 in re-purposed ARPA funds from a broadband project that is no longer relevant and a childcare provider incentive program, which is also not relevant.) Generally, these expenses do not impact the tax rate.

Economic Development

- Portland Harbor Dredge: \$500,000 (TIF)

Facilities

- Design/Engineering for New City Facilities: \$500,000 (of \$2,500,000 requested) (Grants/Oth)

Fire

- Defibrillator: \$37,000 (Fund Balance)
- Engine 46: \$950,000 (Fund Balance, Prior CIP)

Information Services

- Email System: \$65,000 (Fund Balance)
- Network Switching Upgrade: \$50,000 (Fund Balance)
- Wireless Access Points: \$25,000 (Oth Reserves)
- Antivirus: \$25,000 (Fund Balance)
- Hamlin Fiber Connection: \$38,000 (Grants/Oth)
- Microsoft Office Licenses: \$25,000 (Fund Balance)
- City Phone System: \$58,000 (Fund Balance)

Parks & Recreation

- Rehabilitation of Baseball Field I: \$70,000 (of \$100,000 requested) (Fund Balance)
- Truck Replacement: \$75,000 (Grants/Oth)
- Willard Beach Master Plan Implementation: \$50,000 (Grants/Oth)

Police

- Motorcycle: \$17,400 (Oth Reserves)
- Body Cameras: \$70,000 (Oth Reserves)
- Red Dot Sights: \$56,104 (Oth Reserves)
- Transit Van (Electric): \$67,500 (Oth Reserves)
- Interior Remodeling: \$50,000 (Grants/Oth)
- Night Vision Binoculars: \$134,800 (Oth Reserves)
- Taser Replacement: \$41,760 (Fund Balance)

Public Works

- Pickup Trucks: \$275,000 (Grants/Oth)
- Loader: \$300,000 (Fund Balance)
- Lincoln St Multi-Use Path: \$2,125,000 (Fund Balance, Grants/Oth, Prior CIP)
- Cottage Rd Mill & Fill: \$2,282,284 (Grants/Oth, Prior CIP, Oth Reserves)
- Westbrook St Multi-Use Path: \$450,000 (Grants/Oth, Prior CIP)

Transportation (Bus)

- CAD/AVL System: \$225,000 (Grants/Oth, Prior CIP)

- Regional Passenger Information System: \$352,000 (Grants/Oth)
- Transit Stop Access Project: \$150,000 (Grants/Oth)

Water Resource Protection

- Main Pump Station Evaluation: \$53,000 (Oth Reserves)
- Replacement of Grit Pump 3: \$35,000 (Oth Reserves)
- Replacement of Grit Pump 4: \$46,000 (Oth Reserves)
- Replacement of Mixers: \$38,000 (Oth Reserves)
- Disinfection Building Upgrade Design: \$65,000 (Oth Reserves)
- Loveitts Field Pump Station Upgrade: \$175,000 (Oth Reserves)
- Elm St Pump Station Upgrade: \$83,000 (Oth Reserves)
- West High Pump Station Force Main Design: \$75,000 (Oth Reserves)
- B St Generator Installation: \$55,000 (Other Reserves)
- Dump Truck Replacement: \$92,000 (Other Reserves)
- Combination Sewer Cleaner: \$206,000 (Other Reserves)
- Sewer Lining Program: \$290,000 (Other Reserves)
- Nutter Rd Stormwater Treatment Pond Design: \$42,000 (Other Reserves)
- Dewatering System Evaluation: \$175,000 (Other Reserves)
- Electrical Ph II: \$550,000 (Other Reserves)
- Pearl St Pump Station Design: \$1,590,000 (TIF)

Intersection with Council Goals

Although the overall CIP is a seven-year plan, it is the FY24 portion that Council is committing to fund for the upcoming year. Three Council goals have been specifically addressed in the FY24 CIP, including:

Goal 3: Fiscal Responsibility

These projects generally do not impact the tax rate. They utilize reserves, unassigned fund balance, grants and other non-property tax sources. In addition, cuts were made to projects that would have depleted the City's unassigned fund balance and brought it out of the recommended ratio to overall budget.

Goal 5: Complete Existing Initiatives

Funding for the Harbor Dredge project, design engineering for new City facilities, Willard Beach Master Plan implementation, three Public Works projects, and several WRP projects all fit within this goal.

Goal 10: Focus on the Environment

All 16 projects for Water Resource Protection, three (3) projects for Transportation, two (2) Public Works projects (the multi-use paths), and one Police project (electric van) help to address this goal. These can also be considered the City's "Green CIP".

Unfunded/Partially Funded Requests

Many department requests relied solely or primarily on Unassigned Fund Balance (UFB). However, in order to stay within the City’s policy range of 9 – 12% of UFB to total budget, over \$4.1 million in cuts to these requests needed to be made, and \$1.5 million in other revenue sources needed to be found. In addition, some requests relied on TIF funding. While there are TIF dollars available, I did not fund requests that were not deemed critical as I am awaiting a TIF Plan that will help guide and prioritize future uses of TIF.

Below is a list of 16 projects not funded in FY24, as well as the two projects that were not funded fully.

TABLE 5

PROJECT	DEPT	UNFUNDED REQUESTS
Computer Reserve	IT	\$22,000
Replacement For Marine 48	Fire	\$250,000
Paving Western Ave Ramp /Parking	Fire	\$25,000
Kitchen Repairs (Cabinets and Counters)	Fire	\$10,000
Community Center Roof Top HVAC	Facilities	\$637,450
New EV	Facilities	\$40,000
Foam Sprayer	Parks	\$70,000
Tree Plan and Canopy Assessment	Parks	\$70,000
Hinckley Park - Community Garden Rehab and Expansion	Parks	\$80,000
Broadway & Church St Sidewalks	Public Works	\$315,000
Community Center Controls	Facilities	\$45,000
2011 Bus Overhaul	Transportation	\$150,000
QuasiQuicentennial	Econ Dev	\$75,000
Auto Scrubber, Carpet Cleaners	Facilities	\$20,000
City Wayfinding	Econ Dev	\$100,000
Comprehensive Plan & Implementation	Planning	\$51,000
TOTAL		\$1,960,450

TABLE 5.1

PROJECT	DEPT	DEPARTMENT HEAD’S REQUEST	PARTIALLY FUNDED REQUESTS
Rehab Baseball Field 1	Parks	\$100,000	\$70,000
Design/Engineering for New City Facilities	Facilities	\$2,500,000	\$500,000
TOTAL		\$2,600,000.00	\$570,000

FY25-30 CIP

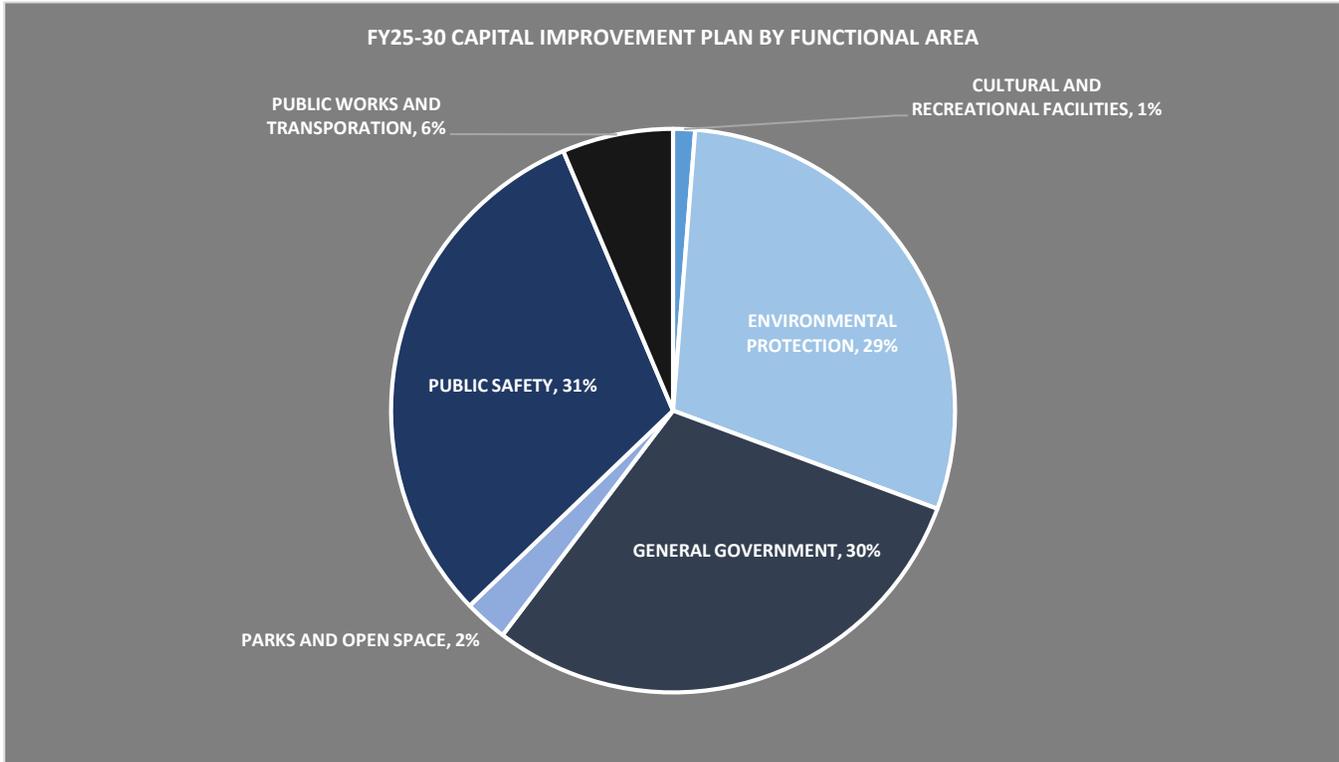
The long-range CIP contemplates significant funding in the areas of Environmental Protection, General Government, and Public Safety. It is important to note that the further out a CIP goes, the less accurate it becomes. Therefore, while I have a high level of confidence that the items appearing on the FY25 CIP sheet will closely reflect what is actually requested by departments next year, I have less confidence that the list for FY30 will resemble what Council sees six (6) years from now. We know, for example, that major, long-term decisions still need to be made about Central Fire and the Police stations, Hamlin School, and even City Hall. In addition, we expect a number of recommendations from current and near-term studies to result in significant capital outlay requests. For example, the Willard Beach Master Plan and Wainwright Master Plan will both result in future CIP requests with large price tags, just to name a few. Therefore, what is included herein is our best understanding of current needs based on available information, but will likely change as these and other plans unfold.

Overall, the seven-year CIP is distributed across major functional areas as follows:

TABLE 6

FUNCTIONAL CATEGORY	2025	2026	2027	2028	2029	2030	TOTAL
CULTURAL AND RECREATIONAL FACILITIES	\$350,000	\$70,000	\$800,000	\$500,000	\$-	\$50,000	\$1,770,000
ENVIRONMENTAL PROTECTION	\$16,945,000	\$2,160,000	\$15,355,000	\$5,740,000	\$465,000	\$835,000	\$41,500,000
GENERAL GOVERNMENT	\$40,702,000	\$534,000	\$112,000	\$172,000	\$157,000	\$177,000	\$41,854,000
PARKS AND OPEN SPACE	\$820,000	\$815,000	\$430,000	\$435,000	\$435,000	\$585,000	\$3,520,000
PUBLIC SAFETY	\$40,811,760	\$906,760	\$950,000	\$215,000	\$200,000	\$395,000	\$43,478,520
PUBLIC WORKS AND TRANSPORTATION	\$1,395,500	\$2,780,000	\$860,000	\$2,895,000	\$920,000	\$125,000	\$8,975,500
TOTAL	\$101,024,260	\$7,265,760	\$18,507,000	\$9,957,000	\$2,177,000	\$2,167,000	\$141,098,020

CHART 6



Educational Capital Program

The School Department has submitted its FY24 CIP in the amount of \$139,500. The supporting documents are included [just before of the appendix](#) in this document. As with the operating budget, City Council only controls the bottom line dollar amount for the School CIP. Council does not approve individual line items or projects.

Conclusion

This CIP makes significant investments in several key areas with the City of South Portland. Although not all requests were able to be funded, a significant amount were and this CIP should be a source of pride for the City. A daunting number of requests looms in future fiscal years, however.

I would like to thank Finance Director Ellen Sanborn and Deputy Finance Director Tom Crockett for the numerous meetings and behind-the-scenes work that was required to transmit this proposal to Council. I would also like to give special thanks to Management & Special Projects Associate Draven Walker for compiling all of the CIP requests and ensuring all of the information was up to date and accurate.

I look forward to presenting this plan for the future to the City Council and the public at the Council meeting on April 4, 2023.

Sincerely,

Scott Morelli
City Manager

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
QuasiQuicentennial	ECONOMIC DEVELOPMENT	\$75,000	\$0												
Portland Harbor Dredge-USDOT Raised Grant Local Match	ECONOMIC DEVELOPMENT	\$500,000	\$500,000												\$500,000
City Wavfinding	ECONOMIC DEVELOPMENT	\$100,000	\$0												
Community Center Roof Top HVAC	FACILITIES	\$637,450	\$0												
New EV	FACILITIES	\$40,000	\$0												
Community Center Controls	FACILITIES	\$45,000	\$0												
Design/Engineering for New City Facilities	FACILITIES	\$2,500,000	\$500,000									\$500,000			
Auto Scrubber, Carpet Cleaners	FACILITIES	\$20,000	\$0												
Construction of New Facilities	FACILITIES			\$40,000,000											
Pick-up Truck	FACILITIES			\$40,000											
Replacement For Marine 48	FIRE	\$250,000	\$0												
Paving Western Ave Ramp /Parking	FIRE	\$25,000	\$0												
Kitchen Repairs (Cabinets and Counters)	FIRE	\$10,000	\$0												
Defibrillator	FIRE	\$37,000	\$37,000		\$40,000		\$40,000		\$40,000		\$37,000				
Ambulance 42 and Power Stretcher	FIRE								\$320,000						

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Engine 46	FIRE	\$950,000	\$950,000								\$594,000		\$356,000		
Joint Training Facility	FIRE			\$80,000	\$85,000										
Service Truck- One Ton ST-410	FIRE			\$50,000											
Mini Pumper (Replace E-42/Sq 44)	FIRE			\$250,000											
Tactical Body Armor Replacement	FIRE			\$30,000					\$35,000						
Fire -Service Truck PM-402 (One Ton)	FIRE				\$50,000										
Central Station/ PD Renovation/Replacement	FIRE			\$40,000,000											
Command Vehicle Car-49	FIRE			\$55,000											
1/2 Ton Pick-up Car-45	FIRE					\$60,000									
Engine 41	FIRE				\$650,000										
Ambulance 43 and Power Stretcher	FIRE					\$300,000									
Gator 1 Replacement	FIRE					\$25,000									
Ladder 41 (Buy Something Used)	FIRE							\$200,000							
Vehicle Exhaust Station Replacement	FIRE			\$30,000											
Email System	INFORMATION SYSTEMS	\$65,000	\$65,000	\$120,000			\$30,000	\$30,000	\$30,000		\$65,000				

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Network Switching Upgrade	INFORMATION SYSTEMS	\$50,000	\$50,000	\$50,000	\$50,000		\$30,000	\$30,000	\$30,000		\$50,000				
Wireless Access Points	INFORMATION SYSTEMS	\$25,000	\$25,000	\$25,000	\$25,000									\$25,000	
Anti-Virus	INFORMATION SYSTEMS	\$25,000	\$25,000	\$25,000	\$75,000						\$25,000				
Computer Reserve	INFORMATION SYSTEMS	\$22,000	\$0	\$22,000	\$22,000										
Document Archiving Solutions	INFORMATION SYSTEMS				\$150,000										
Fiber Connection-Hamlin	INFORMATION SYSTEMS	\$38,000	\$38,000									\$38,000			
Microsoft Office Licenses	INFORMATION SYSTEMS	\$25,000	\$25,000	\$55,000	\$55,000						\$25,000				
Microsoft Server Licenses	INFORMATION SYSTEMS			\$45,000											
City Phone System	INFORMATION SYSTEMS	\$58,000	\$58,000	\$58,000							\$58,000				
Server Licenses	INFORMATION SYSTEMS			\$45,000											
Data Center Hardware Replacement	INFORMATION SYSTEMS							\$30,000	\$50,000						
Foam Sprayer	PARKS	\$70,000	\$0												
Rehab Baseball Field 1	PARKS	\$100,000	\$70,000								\$70,000				
Truck Replacement	PARKS	\$75,000	\$75,000	\$75,000	\$80,000	\$80,000	\$85,000	\$85,000	\$85,000			\$75,000			
Tree Plan and Canopy Assessment	PARKS	\$70,000	\$0												

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Hinckley Park- Community Garden Rehab and Expansion	PARKS	\$80,000	\$0												
Willard Beach Master Plan Implementation & Development	PARKS	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			\$50,000			
Utility Carts	PARKS			\$50,000											
Shockwave Aerator	PARKS			\$30,000											
Rehab Baseball Field 2	PARKS			\$150,000											
Truck Replacement	PARKS			\$75,000											
Tractor Replacement	PARKS			\$150,000											
Bucket Truck Replacement	PARKS			\$150,000											
EV for Recreation Department	PARKS			\$50,000											
Cold Storage at Wainwright	PARKS			\$250,000											
Golf Course Building Repairs	PARKS			\$50,000											
Wainwright Infrastructure Improvement	PARKS				\$250,000										
Wainwright Mower Replacement	PARKS				\$100,000										
Uphill Mower	PARKS				\$75,000										
Playground Replacement	PARKS				\$150,000										

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Electric Passenger Van	PARKS				\$70,000										
Bug Light Park Master Plan	PARKS				\$60,000										
CC - Front Desk and Admin Area Renovation	PARKS					\$50,000									
GC Improvements - Parking Expansion and Practive Area	PARKS					\$250,000									
Wainwright Infrastructure Improvement	PARKS					\$250,000		\$250,000	\$250,000						
Community Center Storage Addition	PARKS					\$500,000									
Wainwright Facility Expansion	PARKS						\$250,000								
Redbank Community Center - Storage Addition	PARKS						\$500,000								
Playground Replacement	PARKS								\$150,000						
Redbank Community Center Repaving	PARKS								\$50,000						
File Digitization	PLANNING AND DEVELOPMENT			\$45,000	\$45,000	\$45,000	\$45,000								
Cash Corner Road Diet and Storm water Improvements	PLANNING AND DEVELOPMENT			\$30,000	\$30,000										
Parking Efficiency Study	PLANNING AND DEVELOPMENT			\$45,000											
Crosstown Connector	PLANNING AND DEVELOPMENT			\$50,000											
Impact Fee Study	PLANNING AND DEVELOPMENT			\$60,000											

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Bike Ped Master Plan Phase II	PLANNING AND DEVELOPMENT			\$40,000											
Comprehensive Plan & Implementation	PLANNING AND DEVELOPMENT	\$51,000	\$0	\$17,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000						
Motorcycle Replacement	POLICE	\$17,400	\$17,400											\$17,400	
Body Worn/In Car Cameras	POLICE	\$70,000	\$70,000											\$70,000	
Red Dot Sights for Handguns	POLICE	\$56,104	\$56,104											\$56,104	
Transit Van (Electric)	POLICE	\$67,500	\$67,500											\$67,500	
Interior Remodeling	POLICE	\$50,000	\$50,000									\$50,000			
Taser Replacement	POLICE	\$41,760	\$41,760	\$41,760	\$41,760						\$41,760				
Body Armor Replacement Tactical	POLICE				\$40,000		\$40,000								
Body Cameras	POLICE						\$60,000								
Binocular Night Vision Equipment	POLICE	\$134,800	\$134,800	\$85,000										\$134,800	
Indoor Firearms Range	POLICE			\$100,000											
Animal Control Vehicle	POLICE			\$40,000											
Electronic Sign	POLICE			\$30,000											
Motorcycle Replacement	POLICE			\$20,000											

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Stand-by - Generator	POLICE					\$150,000									
GPS Vehicle Pre-emption Emitters	POLICE					\$65,000									
Armored Vehicle Replacement	POLICE					\$350,000									
Patrol Rifle Replacement	POLICE						\$75,000								
Broadway & Church St Sidewalks	PUBLIC WORKS	\$315,000	\$0	\$275,000											
Pickup Trucks	PUBLIC WORKS	\$275,000	\$275,000									\$275,000			
Loader	PUBLIC WORKS	\$300,000	\$300,000								\$300,000				
PACTS Match Lincoln St MUP	PUBLIC WORKS	\$2,125,000	\$2,125,000								\$189,700	\$1,593,750	\$341,550		
PACTS Match Cottage Rd Mill and Fill	PUBLIC WORKS	\$2,282,284	\$2,282,284									\$1,652,284	\$450,000	\$180,000	
Westbrook St MUP Phase I, Phase II, Phase III	PUBLIC WORKS	\$450,000	\$450,000									\$375,000	\$75,000		
PACTS Match Millcreek/PACTS Improvements	PUBLIC WORKS			\$90,000											
Sidewalk Tractor	PUBLIC WORKS			\$150,000											
Sidewalk Program	PUBLIC WORKS			\$250,000	\$200,000	\$250,000	\$250,000	\$500,000							
Service Truck	PUBLIC WORKS			\$80,000											
Single Axle Dump Truck	PUBLIC WORKS			\$250,000											

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Loader	PUBLIC WORKS				\$275,000										
Dump Truck	PUBLIC WORKS				\$180,000										
Front End Loader	PUBLIC WORKS					\$250,000									
Sidewalk Plow	PUBLIC WORKS					\$150,000									
One-ton Truck	PUBLIC WORKS					\$85,000									
Sweeper	PUBLIC WORKS						\$300,000								
Dump Truck	PUBLIC WORKS						\$220,000								
Dump Truck	PUBLIC WORKS							\$220,000							
Sign Truck	PUBLIC WORKS							\$75,000							
Buy out of solar arrays	SUSTAINABILITY				\$1,600,000		\$5,000,000								
Pay-As-You-Throw capital costs	SUSTAINABILITY			\$250,000											
Strategic Energy Management Plan (building audits)	SUSTAINABILITY			\$100,000											
Development of building performance standards (add to Benchmarking)	SUSTAINABILITY				\$45,000										
CAD, AVL Real-Time Passenger Information System	TRANSPORTATION	\$225,000	\$225,000									\$195,000	\$30,000		
2011 Bus Overhaul	TRANSPORTATION	\$150,000	\$0												

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Regional Passenger Information System	TRANSPORTATION	\$352,000	\$352,000									\$352,000			
Electric Bus	TRANSPORTATION	\$0	\$0		\$2,000,000		\$2,000,000								
Transit Stop Access Project	TRANSPORTATION	\$150,000	\$150,000	\$300,500	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000			\$150,000			
Main Pump Station Facilities Evaluation	WATER RESOURCE PROTECTION	\$53,000	\$53,000											\$53,000	
Replacement of Grit Pump 3	WATER RESOURCE PROTECTION	\$35,000	\$35,000											\$35,000	
Replacement of Grit Pump 4	WATER RESOURCE PROTECTION	\$46,000	\$46,000											\$46,000	
Replacement of Mixers	WATER RESOURCE PROTECTION	\$38,000	\$38,000											\$38,000	
Disinfection Building Safety Upgrade Design	WATER RESOURCE PROTECTION	\$65,000	\$65,000											\$65,000	
Lovett's Field Pump Station Upgrade	WATER RESOURCE PROTECTION	\$175,000	\$175,000											\$175,000	
Elm Street Pump Station Upgrade	WATER RESOURCE PROTECTION	\$83,000	\$83,000											\$83,000	
West High PS Force Main Design	WATER RESOURCE PROTECTION	\$75,000	\$75,000											\$75,000	
B Street Generator Installation	WATER RESOURCE PROTECTION	\$55,000	\$55,000											\$55,000	
14-yard Dump Truck Replacement	WATER RESOURCE PROTECTION	\$92,000	\$92,000											\$92,000	
Combination Sewer Cleaner	WATER RESOURCE PROTECTION	\$206,000	\$206,000											\$206,000	
2023 Sewer Lining Program	WATER RESOURCE PROTECTION	\$290,000	\$290,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000					\$290,000	

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Nutter Road SW Treatment Pond Rehab Design	WATER RESOURCE PROTECTION	\$42,000	\$42,000											\$42,000	
Dewatering System Evaluation	WATER RESOURCE PROTECTION	\$175,000	\$175,000											\$175,000	
Electrical Phase II Additional Funds	WATER RESOURCE PROTECTION	\$550,000	\$550,000											\$550,000	
Pearl Street PS Design	WATER RESOURCE PROTECTION	\$1,590,000	\$1,590,000												\$1,590,000
Unit #13, CCTV Van Replacement	WATER RESOURCE PROTECTION			\$85,000	\$85,000										
Unit #11, Yr. 1, 1-Ton Dump Truck Replacement	WATER RESOURCE PROTECTION			\$55,000	\$55,000	\$55,000									
Unit #7 Pump Div. Utility Truck Replacement	WATER RESOURCE PROTECTION				\$75,000										
Unit #4 4x4 Plow Truck Replacement	WATER RESOURCE PROTECTION			\$50,000											
Unit #18 SUV Replacement with Electric Truck	WATER RESOURCE PROTECTION				\$65,000										
Unit #14 Catch basin Cleaner Truck Replacement	WATER RESOURCE PROTECTION					\$150,000									
Unit #19 Front End Loader Replacement	WATER RESOURCE PROTECTION						\$65,000	\$65,000	\$65,000						
Unit #21 Engineer Electric Truck Replacement	WATER RESOURCE PROTECTION						\$65,000								
Unit #2 Compliance Div. Replacement Van	WATER RESOURCE PROTECTION						\$30,000								
Unit # 16 Grit Dumpster Truck Replacement	WATER RESOURCE PROTECTION							\$150,000							
Unit #30 Skid Steer Replacement	WATER RESOURCE PROTECTION						\$55,000								

CAPITAL IMPROVEMENT PROGRAM SEVEN (7) YEAR SCHEDULE

Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Unit #5 Operators Electric Pickup Truck	WATER RESOURCE PROTECTION								\$55,000						
Unit #22 50,000 lb Construction Trailer	WATER RESOURCE PROTECTION								\$35,000						
Unit #30 Portable Air Compressor	WATER RESOURCE PROTECTION								\$30,000						
West High PS Pumps and VFDs	WATER RESOURCE PROTECTION			\$150,000											
Pearl Street PS Construction	WATER RESOURCE PROTECTION			\$15,900,000											
Increase Conveyance Capacity from CSO #006 to Pearl Street Pump Station	WATER RESOURCE PROTECTION					\$14,900,000									
Post-Implementation Verification (CSO #018)	WATER RESOURCE PROTECTION						\$275,000								
Post-Implementation Verification (CSO #005, #006, and #024)	WATER RESOURCE PROTECTION								\$400,000						
Valve Replacement Package for RAS System	WATER RESOURCE PROTECTION			\$75,000											

YEARLY PROPOSED CIP EXPENDITURES AND FUNDING SOURCES FOR FY24	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
TOTALS	\$16,625,298	\$12,634,849	\$101,024,260	\$7,265,760	\$18,507,000	\$9,957,000	\$2,177,000	\$2,167,000	\$ 0	\$1,455,460	\$5,306,034	\$1,252,550	\$2,530,804	\$2,090,000

GREEN CAPITAL IMPROVEMENT PLAN (CIP)

General Information about the “Green CIP”

On October 6, 2014, the City Council passed Order #29 – 14/15 which adopted the Municipal Climate Action Plan. The Municipal Climate Action Plan included the creation of a “Green CIP” which requires the City Manager to present a capital improvement plan for those projects that improve the overall efficiency of City facilities and infrastructure.

In the Municipal Action Plan, it states:

The City Sustainability Committee and ERC recommended the creation of a “Green CIP”, an annual plan for energy efficiency-related capital improvements needed at the various department buildings. The City’s current Capital Improvement Program (CIP) focuses on priorities for funding of capital infrastructure investment in the City.

While the ERC strongly recommends that City departments consider all facility upgrades as an opportunity to install more energy efficient equipment and infrastructure (such as boiler upgrades and new windows), it recognizes the value of establishing a secondary, “Green” CIP which could allow City departments to identify worthwhile, department-specific energy-efficiency improvement needs (such as centralized air conditioning, or new LED outdoor lighting), that might otherwise not be considered high enough priority to be included in their annual CIP request. This Green CIP would also help to eliminate purchasing silos by identifying needs that span departments (for example, purchasing new LED lighting in bulk for outdoor lighting upgrades at all City buildings, rather than hiring electricians to buy and replace few lights at a time, over an extended period).

The Green CIP will function as a yearly list of priority sustainability upgrades, which could be managed by the City’s Sustainability Coordinator. The ERC recommends that the Sustainability Coordinator endeavor to research and apply for grant funding to cover all or some of these improvements.

Sustainability Office – Mission Statement

“The mission of South Portland’s Office of Sustainability is to guide the development of policies and practices that simultaneously promote economic well-being, strong community connections, and a healthy environment. The Sustainability Office works directly with all municipal departments, the City’s Waste Reduction Committee, the Land care Management Advisory Committee, and numerous community partners to achieve its mission.”

GREEN CAPITAL IMPROVEMENT PLAN SCHEDULE

Green Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Portland Harbor Dredge-USDOT Raised Grant Local Match	ECONOMIC DEVELOPMENT	\$ 500,000													\$ 500,000
New EV	FACILITIES	\$ 40,000									\$ 40,000				
EV for Recreation Department	PARKS, REC, WATERFRONT			\$ 50,000											
Electric Passenger Van	PARKS, REC, WATERFRONT				\$ 70,000										
Bike Ped Master Plan Phase II	PLANNING			\$ 40,000											
Transit Van (Electric)	POLICE	\$67,500	\$67,500											\$67,500	
PACTS Match Lincoln St MUP	PUBLIC WORKS	\$2,125,000	\$2,125,000								\$189,700	\$1,593,750	\$341,550		
Westbrook St MUP Phase I, Phase II, Phase III	PUBLIC WORKS	\$450,000	\$450,000									\$375,000	\$75,000		
Buy out of solar arrays	SUSTAINABILITY				\$ 1,600,000		\$ 5,000,000								
Pay-As-You-Throw capital costs	SUSTAINABILITY			\$ 250,000											
Strategic Energy Management Plan (building audits)	SUSTAINABILITY			\$ 100,000											
Development of building performance standards (add to Benchmarking)	SUSTAINABILITY			\$ -	\$ 45,000										
Electric Bus	TRANSPORTATION	\$ -			\$ 2,000,000		\$ 2,000,000								
CAD, AVL Real-Time Passenger Information System	TRANSPORTATION	\$225,000	\$225,000									\$195,000	\$30,000		
Regional Passenger Information System	TRANSPORTATION	\$352,000	\$352,000									\$352,000			

GREEN CAPITAL IMPROVEMENT PLAN SCHEDULE

Green Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Transit Stop Access Project	TRANSPORTATION	\$150,000	\$150,000	\$300,500	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000			\$150,000			
Main Pump Station Facilities Evaluation	WATER RESOURCE PROTECTION	\$53,000	\$53,000											\$53,000	
Replacement of Grit Pump 3	WATER RESOURCE PROTECTION	\$35,000	\$35,000											\$35,000	
Replacement of Grit Pump 4	WATER RESOURCE PROTECTION	\$46,000	\$46,000											\$46,000	
Replacement of Mixers	WATER RESOURCE PROTECTION	\$38,000	\$38,000											\$38,000	
Disinfection Building Safety Upgrade Design	WATER RESOURCE PROTECTION	\$65,000	\$65,000											\$65,000	
Lovett's Field Pump Station Upgrade	WATER RESOURCE PROTECTION	\$175,000	\$175,000											\$175,000	
Elm Street Pump Station Upgrade	WATER RESOURCE PROTECTION	\$83,000	\$83,000											\$83,000	
West High PS Force Main Design	WATER RESOURCE PROTECTION	\$75,000	\$75,000											\$75,000	
B Street Generator Installation	WATER RESOURCE PROTECTION	\$55,000	\$55,000											\$55,000	
14-yard Dump Truck Replacement	WATER RESOURCE PROTECTION	\$92,000	\$92,000											\$92,000	
Combination Sewer Cleaner	WATER RESOURCE PROTECTION	\$206,000	\$206,000											\$206,000	
2023 Sewer Lining Program	WATER RESOURCE PROTECTION	\$290,000	\$290,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000					\$290,000	
Nutter Road SW Treatment Pond Rehab Design	WATER RESOURCE PROTECTION	\$42,000	\$42,000											\$42,000	
Dewatering System Evaluation	WATER RESOURCE PROTECTION	\$175,000	\$175,000											\$175,000	

GREEN CAPITAL IMPROVEMENT PLAN SCHEDULE

Green Capital Improvement Project	Department	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Electrical Phase II Additional Funds	WATER RESOURCE PROTECTION	\$550,000	\$550,000											\$550,000	
Pearl Street PS Design	WATER RESOURCE PROTECTION	\$1,590,000	\$1,590,000												\$1,590,000

YEARLY PROPOSED CIP EXPENDITURES AND FUNDING SOURCES FOR FY24	DH Recommend (2024)	Manager Recommend (2024)	DH Recommend (2025)	DH Recommend (2026)	DH Recommend (2027)	DH Recommend (2028)	DH Recommend (2029)	DH Recommend (2030)	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
TOTALS	\$7,479,500	\$6,939,500	\$990,500	\$4,090,000	\$375,000	\$7,375,000	\$375,000	\$375,000	\$ 0	\$229,700	\$2,665,750	\$446,550	\$2,047,500	\$2,090,000

* Note: projects included in this schedule are also included in the above "Capital Improvement Plan Schedules".

FACILITIES DEPARTMENT

Electric Vehicle

Classification

Department Priority	1	OF	3
Division	N/A		
Division Priority		OF	
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	GENERAL GOVERNMENT		

Project Description

Our 2019 EV lease ends this year. We are looking for a new EV to purchase in 2024. We like the Nissan Leaf so this would be to replace this vehicle.

Project Justification

The Facilities Department needs this vehicle to get to all City buildings.

Environmental Considerations

Go EV!

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$40,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

Borrow/lease purchase.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Community Center Roof Top HVAC

Classification

Department Priority	2	OF	3
Division	N/A		
Division Priority		OF	
Capital Improvement Category	MAJOR REPAIRS		
Function Category	GENERAL GOVERNMENT		

Project Description

The Community Center has four (4) roof top HVAC units to supply heating/cooling to the building. Two (2) of these units that supply the gym do not have cooling. In the summer, the temperature in this area is close to the outside temperature as these units bring in the outside air. RTU # 3 that feeds all the admin on the first floor is cooling about 50% (one of the compressors is out of service on this unit). RTU #3 also has a hard time keeping up in extreme cold. RTU #4 still has cooling and heating capabilities but does not keep up with extreme outside conditions.

Project Justification

These units are 22 years old and need continuous maintenance to keep them running. I am worried that any of these units may fail and not be repairable. This could leave us without any heating or cooling for an extended amount of time.

Environmental Considerations

We will try and source electric units that meet or exceed our “One Climate Future” goals.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$637,450	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

We could get away with replacing one (1) at a time over the next four (4) years but that is concerning due to age. A better scenario would be to do the worst two units in FY24.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Community Center Controls

Classification

Department Priority	3	OF	3
Division	N/A		
Division Priority	OF		
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	GENERAL GOVERNMENT		

Project Description

The HVAC control software is now located on a 2008 operating system. Seimens no longer supports this platform or equipment in the field.

Project Justification

We have limited access and control over the Building Automation System (BAS). This makes it difficult to maintain a consistent space temperature in the Community Center.

Environmental Considerations

The Building Automation System will save energy in the building from monitoring all temperatures and scheduled setbacks.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$45,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

We may want to hold off on this until we can look at all facilities automation systems due the age of them. Library/City Hall/ Fire.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

FIRE DEPARTMENT

Engine 46

Classification

Department Priority	1	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC SAFETY		

Project Description

New fire pumper (this is a carryover from FY2023). Reference: Order # 122-22/23.

Project Justification

Pricing came from current vendor (Allegiance Emergency Vehicles). In FY2023, the Council set aside \$650,000 for a new pumper. Unfortunately, inflation and other cost increases made it impossible to purchase a pumper with the allotted funds. About \$300,000 of these funds were used to cover similar cost increases to the FY2023 Ambulance as well as remount/recondition another ambulance allowing us to push that back an additional 6 years on the overall CIP list.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$594,000	\$594,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Prior CIP Project Balance	\$356,000	\$356,000
TOTAL	\$356,000	\$356,000

Department Head's Comments

Inflation and cost increases at vendors (materials, demand, union and other pay increases) have skyrocketed the costs. My recommendation is that we look to lock into some sort of long term multi-vehicle contract.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Defibrillator

Classification

Department Priority	2	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	PUBLIC SAFETY		

Project Description

Life Pak 15 cardiac monitor/defibrillator.

Project Justification

Price estimate is from current vendor. Pricing will change depending on any promotions offered and/or trading in allowances for old units. The department operates 6 external defibrillators as part of its Emergency Medical Program. All the current units are manufactured by Physio Control. It is very important that all of these units remain a single source item as each defibrillator company's products operate very differently and when someone is in cardiac arrest we cannot afford any delays while trying to remember which unit the medics are operating. These are a significant part of our response and lifesaving capabilities. The manufacturer/company only covers these units for 10 years. We replace one every 2 years, so the oldest is already/always 12 years old. The oldest unit is serviced and kept on the spare ambulance and not used very often. By purchasing one every two years we keep 5 of them within coverage.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$37,000	\$37,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

This is a forever purchase (meaning we will be doing this ever two years for decades to come). I would prefer to see a medical equipment reserve account created to purchase these larger items that have mandatory replacement dates (such as stretchers).

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Paving Western Ave Ramp

Classification

Department Priority	3	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	MAJOR REPAIRS		
Function Category	PUBLIC SAFETY		

Project Description

Repair and repave apparatus ramp and parking areas as needed.

Project Justification

Price estimate is a very rough guess by a member of the Fire Department who co-owns Hagar Enterprises, which is primarily a road construction company. The Western Ave Fire Station was opened in 2004. It is now almost 20 years old. The apparatus ramp and parking area' pavement has not been updated since opening. The apparatus ramp (area in front of the parking garage) is starting to wear out and develop ruts and needs to be repaired soon. Delaying will just increase the cost as materials will increase and scope of work will also increase.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$25,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

This is really just a cost of doing business and part of ownership/operating of a building.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Western Ave Kitchen Upgrade

Classification

Department Priority	4	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	MAJOR REPAIRS		
Function Category	PUBLIC SAFETY		

Project Description

Replace kitchen cabinet parts, as needed (new doors and draw fronts, new hardware, repair broken items, etc.)

Project Justification

Basic pricing from Home Depot. As mentioned in the previous request, Western Ave Fire Station is approaching 20 years old and much of the station is in need of updates after being a home to 3 to 8 firefighters during its life time. A fire station is a home to firefighters 24 hours a day 7 days a week. And much like a home, items wear out. During the construction of Cash Corner the crews from that station were assigned to Western Ave for almost 18 months (this was also during COVID). The station's kitchen cabinets have reached end of life. Some drawers no longer slide in/out, doors are not hanging/operating correctly. Much of the finish is worn off due to many years of hands touching and more recently being heavily disinfected for COVID. Twenty years in a normal house is a good return on investment and even better in a commercial type occupancy.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$10,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

Same as previous project, just general wear and tear from owning/operating a rental home 24/7.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	5	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC SAFETY		

Project Description

Marine 48 was purchased in 2012 using Port Security grant funds. Marine 48 is a 26 foot response vessel with an enclosed center console. While not a fire boat, it does have a small fire pump and has put out a couple of fires in the harbor. This vessel was a significant upgrade to the previous vessel. Having used the vessel now for over 10 years, we have come to realize that our role and priorities in the harbor and Casco Bay require a different vessel to achieve those responsibilities. The current vessel only has room for two people enclosed and protected from the elements (wind, rain and ocean spray). There is no heat in the enclosure so we only operate the vessel from April to November. There is limited room for storage of emergency gear, the fire pump is portable and limited in capacity, and there is no space for a patient to be treated. There is only one outboard motor which limits maneuverability (primarily when operating with the joint dive team) and is a safety issue.

Project Justification

The price listed is an estimate from a local boat builder (Fogg Boatworks). We have looked at Port Security grants and they are no longer prioritizing physical assets such as boats so that is not an option this time around. With every branch of emergency services (Portland Fire, USGC, Marine Patrol, etc.) seeing reduction in staff availability and an increase in responses, we have seen the number of calls that we (SPFD) respond to in the harbor/bay increase. There are times that our boat is not available (winter) or we do not feel the conditions are safe to operate it. A differently designed (not bigger) vessel would allow us to expand our response capabilities to meet the needs. As we boarder half the harbor and have significant coast line, we have a responsibility to the residents and guests to ensure we can respond to their marine emergencies. We have 5 marinas, 1 yacht club, our boat ramp and the Thomas Knight park docks that could have emergencies. In many cases the Portland Fire boat cannot assess many of the marinas and a land response to a marina is challenging. The current boat could be sold for a fair price (maybe \$60,000). If not, there will be a need for some repairs/upgrades such as a new outboard motor, replacement navigation electronics and some hull repairs/repainting.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$250,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

INFORMATION SYSTEMS DEPARTMENT

Email System Replacement

Classification

Department Priority	1	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

Replace City email system because end of support is FY25. Replacement system considerations: on premise Exchange, if offered, \$215,000, for five (5) years; Microsoft 365 (cloud based) \$175,000 per year; Google Mail system \$213,000 for three (3) years.

Project Justification

Replace City email system because end of support in FY25.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$65,000	\$65,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

\$50,000 was set aside in FY23. FY28-30 funds requested for replacement systems in FY32 if on premise system is selected in FY25.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$120,000
2026	N/A	\$0
2027	N/A	\$0
2028	Unassigned Fund Balance	\$30,000
2029	Unassigned Fund Balance	\$30,000
2030	Unassigned Fund Balance	\$30,000
	TOTAL	\$210,000

Enterprise Phone Systems

Classification

Department Priority	2	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

The City’s phone systems will no longer be supported in FY25 or sooner. This CIP request sets aside funds for the anticipated upgrade cost of approximately \$200,000 in FY25. IS department will be reviewing vendors during FY24 and generate an RFP in the 2nd quarter of FY24.

Project Justification

The City’s phone system will no longer be supported in FY25 or sooner.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$58,000	\$58,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$58,000
2026	Unassigned Fund Balance	\$58,000
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$116,000

Networking Switching Upgrade

Classification

Department Priority	3	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

Replace aging City network switching infrastructure. Replace 35 instances of network switching gear in all of the City’s buildings. Average age of equipment is eight (8) years and needs to be replaced. Switches will be replaced over a three (3) year period starting in FY24. This project will also encompass replacing the City’s firewalls in FY25.

Project Justification

All the City’s network switching gear is near or at the reliable service life of 7-8 years and older. The switches are no longer considered to be reliable and switch models are no longer supported by vendor.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$50,000	\$50,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

FY28-FY30 requested to replace switches starting in FY31-32.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$50,000
2026	Unassigned Fund Balance	\$50,000
2027	N/A	\$0
2028	Unassigned Fund Balance	\$30,000
2029	Unassigned Fund Balance	\$30,000
2030	Unassigned Fund Balance	\$30,000
TOTAL		\$190,000

Antivirus and Security Monitoring

Classification

Department Priority	4	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

Funding for City antivirus and security monitoring service seven (7) days a week/24 hours a day/365 days a year. Current Sophos contract expires in FY25. City has received two (2) years of security monitoring for no charge worked out by IT to determine if City will renew in FY26.

Project Justification

To protect City computers from virus and malware. Security service protects the City network system by monitoring log activity to ensure no malicious activity is present in the network environment.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$25,000	\$25,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$25,000
2026	Unassigned Fund Balance	\$75,000
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$100,000

Wireless Access Points

Classification

Department Priority	5	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	SMALL EQUIPMENT		
Function Category	GENERAL GOVERNMENT		

Project Description

Replace City wireless access points in all municipal buildings to provide 10 GB bandwidth via wireless.

Project Justification

Current wireless access points (WAPs) do not support wireless 6 and cannot be upgraded and only support 1 GB of bandwidth. Current WAPs have a firmware issue where clients do not properly release clients when moving between locations. Vendor will have fix in near future.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$25,000	\$25,000
TOTAL	\$25,000	\$25,000

Department Head's Comments

WAPs were originally funded as a Covid Grant and were replaced in 2019 and 2020. Life span is appx 4-6 years.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Other Reserves	\$25,000
2026	Other Reserves	\$25,000
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$50,000

Microsoft Office Licenses

Classification

Department Priority	6	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	SMALL EQUIPMENT		
Function Category	GENERAL GOVERNMENT		

Project Description

Replace Microsoft Office 2016 with latest version.

Project Justification

Microsoft will no longer support Office 2016 in FY2025. All machines in the City need Microsoft Office 2016 to be replaced. Approximate cost is \$300-\$400 a seat.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$25,000	\$25,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

Not required if city moves to cloud based Microsoft 365 or Google enterprise mail systems in FY 25.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$55,000
2026	Unassigned Fund Balance	\$55,000
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$110,000

Computer Reserve

Classification

Department Priority	7	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

Computer Reserve Fund for emergency network and computer equipment replacement.

Project Justification

Reserve is utilized for unexpected and emergency repair/replace for City network peripherals and computer equipment. This fund will be reduced to \$10,000 per year and collapsed into the IS operational budget for FY27.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$22,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Other Reserves	\$22,000
2026	Other Reserves	\$22,000
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$44,000

Hamlin Fiber Connection

Classification

Department Priority	8	OF	8
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	GENERAL GOVERNMENT		

Project Description

With the Hamlin complex service five (5) departments: Planning, Codes, Sustainability, Economic Development, and IT there has been an increasing need for reliable internet and phone services.

Project Justification

Hamlin is the only City municipal buildings no connected to the GWI fiber infrastructure. All other buildings and departments have reliable and reasonable performance. Internet connection at Hamlin is not reliable and has problems maintaining speeds due to the school internet connection.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$38,000	\$38,000
TOTAL	\$38,000	\$38,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

PARKS, RECREATION, AND WATERFRONT DEPARTMENT

Truck Replacement

Classification

Department Priority	1	OF	6
Division	PARKS		
Division Priority	1	OF	6
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront department seeks funds to replace truck # 74, a 12 year old one ton super duty truck that has exceeded its useful life. We will replace truck #74 with a comparable one ton, two (2) wheel drive that has an 11 foot dump body.

Project Justification

Our trucks are essential to the operation of our department. We use them on a daily basis to haul limbs, trash, planting material, trees, etc. Due to its age, rust is starting to quickly deteriorate the frame and bed supports. The floor of the bed has been patched several times to prevent material from falling through. Additional concerns include body mounts that were recently replaced and a whining noise coming from the rear axle that can't be identified. This truck will also be used during the winter operations, as this style of truck is what is used when hauling snow away from parking lots.

Environmental Considerations

While the technology for electric trucks has come a long way, heavy duty dump body trucks are still a few years away. The electric trucks that are currently available on the market wouldn't be suitable to meet our varying work needs and the cost of them is astronomical.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$75,000	\$75,000
TOTAL	\$75,000	\$75,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Rehab Baseball 1

Classification

Department Priority	2	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront Department is seeking funds to rehabilitate baseball field 1 at the Wainwright Farms Sports Complex. This project would include a complete removal and renovation of the playing surface starting 12 feet off the back edge of the infield towards the dugouts and to the back stop area. The area would then be graded properly to ensure there is sufficient sloping to aid in excess water removal. The grass area would be sodded for quick establishment.

Project Justification

This project has been needed for quite some time. The poor construction and slope of the field does not allow for excess rain fall to migrate off the playing surface. The field is frequently closed during the peak season due to pooling of excess water. This greatly delays the turnaround time in which the field can be used after a rain event. The same issue occurred on our varsity girls’ softball field and we were thankfully able to address that in 2011. That design now allows the field to be used shortly after a rain event. Addressing this issue will make the fields much safer, as stability and footing will be much improved.

Environmental Considerations

The pooling of water on fields not only impacts playability and safety, but it can cause some environmental issues. Depending on the volume of water, how long it takes to evaporate/get pushed off the field, and the air temperature, the grass may weaken or die. Additionally, soil erosion and sediment deposition may occur.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$100,000	\$70,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

Requested to be applied from foam sprayer request approved by the City Manager on March 16th.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Willard Beach

Classification

Department Priority	3	OF	6
Division	PARKS		
Division Priority	3	OF	6
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront Department is seeking funds to update signage, install dune fencing, and continue revegetating the dune systems and entrances at Willard Beach. These are recommended improvements per the Willard Beach Master Plan.

Project Justification

There are currently many signs of all shapes, colors, and sizes at Willard Beach, which makes it confusing for users. Updating the signage to make it streamlined and professional will not only make the beach/entrances more inviting, but it will clearly define the City's rules/regulations/ordinances. It is imperative that we install new fencing along the frontal dunes (from Willard St to Beach St) will demarcate where federally protected dunes are and where people and dogs can't enter. Lastly, we want to continue rehabbing the beach entrances and revegetating the dune system. This is a project that we've been working on for the better part of three (3) years and have made tremendous progress.

Environmental Considerations

Vegetating the dunes will benefit the health of Willard Beach for the future. As sea levels rise and storms progress, a well planted and established dune system will help prevent the dunes from eroding during storms. Dune grass roots grow to 15 feet below the sands surface and will resist wave action. Open fencing along the frontal dunes will allow water and seaweed to continue to flow in and out of the dunes, nourishing them and helping them grow and will also prevent people and dogs from entering and potentially damaging/killing them. Fencing will also help protect and establish important wildlife habitat for conservation. These projects perfectly align with the goals of the One Climate Future Plan.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$50,000	\$50,000
TOTAL	\$50,000	\$50,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Foam Sprayer

Classification

Department Priority	4	OF	6
Division	PARKS		
Division Priority	4	OF	6
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront Department seeks funds to purchase a Toro Multi Pro 5800-G with ExceleRate Sprayer, which will be critical in helping us adhere to an organic program. This machine will be used at the Wainwright Recreation Complex, other athletic fields maintained by our Department, and other City parks to apply organic fertilizers and organic control products as part of our organic turf care program. The product line the Department uses is from Purely Organic, and this spray the following from their product line: liquid lawn food 13-0-4, liquid crabgrass barrier, liquid weed shield, liquid grub shield, as well as liquid micro-nutrient packages and soil wetting agents.

Project Justification

Purchasing this sprayer will cut down on sharing the golf courses 200 gallon spray unit, which is mounted in the back of a utility cart. A lot of staff time is dedicated to driving back and forth from Wainwright to the Golf Course. This sprayer has a 300 gallon tank, which will significantly cut down on the amount of refills. This unit will be a dedicated to spray only, it would not double as a utility cart, thus keeping wear and tear to a minimum.

Environmental Considerations

This will allow us to apply organic products in an efficient manner. We researched alternative machinery that could run on battery/electric or hybrid fuel and found none.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$70,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

Request reduced to zero per recommendation from department head to request funding for Wainwright baseball field rehabilitation (3/16/2023).

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Classification

Department Priority	5	OF	6
Division	PARKS		
Division Priority	#	OF	#
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront Department is seeking funds to rehabilitate and expand the existing community garden and bring water to the site. The garden rehabilitation will consist of installing a perimeter fence, constructing raised garden beds and ensuring that every bed has access to water (which is the life blood of gardening). This rehabilitation and expansion will also coincide with the installation of a community food forest in the same field where the garden is located.

Project Justification

When the garden was constructed 20+ years ago, it was done so without much thought. The lack of consistent water on site is our major concern. There are two tanks that get filled weekly, but that is dependent on weather (if the ground is too wet the water truck can't access the tanks), people remembering to shut the tank valves (quite often this is forgotten and a lot of water is wasted), and the condition of the water truck (it is frequently out of service). Additionally, the beds are located right next to each other, there are uneven pathways, no perimeter fence, etc. Accessibility is an issue. There are only 3 community gardens in South Portland and there is great demand. This would allow us to expand the garden by at least 20 plots, a few of which would be dedicated to senior and youth programming. Water on site would also allow us to provide adequate water to food forest that will be installed in that area.

Environmental Considerations

Urban agriculture (community gardens, food forests, etc.) offer great benefits to the environment, such as reduced transportation costs (growing your own produce will lead to less trips to the store/market), reduced storm water runoff, and better air quality.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$80,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Classification

Department Priority	6	OF	6
Division	PARKS		
Division Priority	6	OF	6
Capital Improvement Category	PLANNING		
Function Category	PARKS AND OPEN SPACE		

Project Description

The Parks, Recreation and Waterfront Department is seeking funding for the creation of a tree plan and tree canopy assessment. Trees are vital for the health of the environment and play an important role in human health, too. This plan will provide us a computerized inventory of up to 9,000 existing trees, planting sites, a one year subscription to TreeKeeper software, one year of unlimited telephone support, a 5 year maintenance plan, a planting plan, an I-Tree canopy cover assessment, training, and a detailed overview map of inventoried trees. This plan perfectly aligns with the goals of the One Climate Future Plan.

Project Justification

We are currently utilizing a tree plan that is over 20 years old and using outdated software. When we get trees calls, we are often unsure if the tree(s) in question is a public or private trees and our maintenance records are outdated and unreliable. This plan will help remedy those issues. Other benefits to this plan include: quicker response to inquiries and requests about trees, ease of identifying trees when scheduling work, keeping maintenance records current, identifying trees canopy gaps and other areas of need within the City, etc.

Environmental Considerations

Having a current tree plan is essential for the health of the environment. This plan will identify parts of the City that canopy cover is insufficient, as well as provide us with a planting plan. The planting plan will ensure that our urban forests are diverse, vigorous, and properly stocked. The plan will highlight where tree canopy should be expanded, species diversity improved, and that the best planting techniques are utilized. Healthy trees are crucial for environmental and human health. The projects aligns with the goals of the One Climate Future Plan.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$70,000	\$70,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

PLANNING & DEVELOPMENT DEPARTMENT

Comprehensive Plan Update

Classification

Department Priority	1	OF	1
Division	PLANNING		
Division Priority	1	OF	1
Capital Improvement Category	PLANNING		
Function Category	GENERAL GOVERNMENT		

Project Description

The City contracted with JM Goldson to complete the Comprehensive Plan update. In the accepted scope of work, JM Goldson included several optional tasks that addressed "asks form the City's RFP to complete the planning effort. The Comp Plan Committee (CPC) and Planning Staff recommend funding the following optional tasks as significant value-added items to the planning effort:

Phase I (or II) - Task 8 - Architecture & Design – Community Understanding: \$14,000

Phase III - Task 5: Alternative Paths and Strategies (Architecture & Design): \$37,000

Both tasks are detailed in the approved scope of work under the JM Goldson contract (both are currently contingent on funding). Note, the Planning Division has already secured \$36,000 for other optional tasks through alternative means (HRC allocation, and GOPIF funding through the State).

Project Justification

The two optional tasks proposed for funding involve detailed work to identify strategic locations for growth, and to test growth assumptions against market conditions and physical realities. The information from these two tasks will be critical to decision-making in the comprehensive plan as it will inform what is viable, worth pursuing, and what the scope of growth may look like in a community that is already densely populated and developed. The outcome of these tasks will be recyclable to reduce costs on future studies, notably, design-related work on infrastructure improvements, and impact fee assessments. The tasks also involve significant community outreach and engagement, which will bring more participation to the planning process.

Environmental Considerations

The focus areas for the two optional tasks include coastal and waterfront areas, and climate resilience will be tested through the alternatives analysis (Phase II, Task 8). These two initiatives also lead focused engagement activities on community redevelopment, which is identified in the OCF plan as a key measure for land use and transportation policy objectives.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
\$51,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head’s Comments

These two tasks deal specifically with site redevelopment and development analysis, and are therefore fully aligned with the downtown, and other TIF development programs, which is the requested funding source.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

ECONOMIC DEVELOPMENT

Portland Harbor Dredge – USDOT Raise Grant Local Match

Classification

Department Priority	1	OF	3
Division	N/A		
Division Priority	1	OF	3
Capital Improvement Category	OTHER		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

This project will complete an Economic Vitality Restoration / Environmental Cleanup Dredge of Portland Harbor. This Project (“the Project” or “Project”) is being coordinated by the Portland Harbor Commission, the City of Portland, and the City of South Portland. The project has been in the planning phase for several years. The Project team has sought funding from the U.S. Department of Transportation's BUILD and RAISE Grant Programs in each of the last three years. We will be doing so again in February of 2023. We have been advised that our project proposal while sound can be further enhanced and we are in the process of doing that. We have also been advised that in order to increase the likelihood of additional state or federal funding we need to increase the level of our local municipal funding. We are seeking to increase the City's financial contribution to the project by \$500,000 essentially doubling our commitment. My counterpart at the City of Portland is seeing a similar level of funding increase (estimated to be an additional \$2,000,000.00).

Project Justification

We have approvals and permits in place from the Army Corp of Engineers to complete the development of a Confined Aquatic Disposal Cell (CADD), and the time clock on those permits to complete that work is ticking. We need to do the project within the next couple of years or potentially restart the approval process. We have obtained a commitment for \$10.0MM in American Rescue Plan Act Funds (ARPA) from the State of Maine.

When we started this effort were seeking in excess of \$22.0MM in federal grant funding. Our upcoming ask will be \$10.0MM or less. We have lost 25% to 40% of our berthing space in Portland Harbor we need to complete the project to restore the economic viability and vitality of our harbor. We will also be seeking additional financial support from the private property owners who have indicated that they will be participating in this project.

Environmental Considerations

This project will result in the removal and aquatic confinement of dredge spoils that are contaminated; and do so safely in a manner approved by the various environmental regulatory authorities at the local, state, and federal levels of government. Once these "contaminated" materials are removed due to stricter environmental regulations on what may be dumped in our waters, future maintenance dredging may be done with the "cleaner" sedimentary materials disposed of at sea.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Tax Increment Financing	\$500,000	\$500,000
TOTAL	\$500,000	\$500,000

Department Head’s Comments

We have been working to get this project completed for several years. We continue to seek Federal funding from the U.S. Department of Transportation's RAISE Grant Program for a portion of the project funding. However, the counsel we are getting is that to be successful with either a request for RAISE funding or any additional State of Maine funding the level of the local funding share will need to be raised. We will also be looking to increase the per yard disposal "tipping fee" for private pier owners who are participating in this project.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Classification

Department Priority	2	OF	3
Division	N/A		
Division Priority	2	OF	3
Capital Improvement Category	OTHER		
Function Category	GENERAL GOVERNMENT		

Project Description

This request follows requests made in FY 2021's CIP of \$100,000 - General City wide Wayfinding Sign Program and FY 2022's CIP for \$50,000 - Neighborhood Wayfinding sign program. The request for \$100,000 is a recognition of rising and dramatic inflation in the cost of all material related in infrastructure installations. It is our expectation that RFP's for these projects will be issue in 2023 and to ensure adequate fund we are seeking an addition allocation of TIF Funds. Any unused funds will remain in the TIF Fund from which an appropriation may be made.

Project Justification

A general recognition of inflation in the cost of all infrastructure installations.

Environmental Considerations

Individuals traveling by vehicle in our City will benefit for more efficient navigation and there will be a modest reduction in the emission of greenhouse gases form that enhanced efficiency.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Tax Increment Financing	\$100,000	\$0
TOTAL	\$100,000	\$ 0

Department Head's Comments

This item is being submitted to ensure that we have adequate project funding in light of the inflation that has been observed in other infrastructure projects over the last couple of years.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

Classification

Department Priority	#	OF	#
Division	N/A		
Division Priority	3	OF	3
Capital Improvement Category	OTHER		
Function Category	CULTURAL AND RECREATIONAL FACILITIES		

Project Description

2023 marks the Quasiquicentennial (125 Yr. Anniversary) of South Portland becoming a City.

As discussed with the City Manager in October, we will work with all City departments to develop a program of events to celebrate and mark this milestone Anniversary. It is anticipated that this celebration will allow the City the opportunity to boost the roll-out and awareness building an updated City branding Mark and Logo. Some of the potential projects for this celebration could include: light pole banners, a summer celebration and parade, fireworks, and an ad campaign with one of our area television stations. This campaign could be used to pay homage to the City's history and as an invitation to visitors or and businesses to see what's new here in South Portland and what we have coming up for events. The focus would be on attracting tourists, retail shoppers, and businesses whom may be considering expanding or setting up an additional business location, as well as to attract business investment capital to the community. This could and should be done as a communitywide collaboration. The cost of this effort will depend upon the approach. More discussion needs to be had. To determine the approach and participation of the various City Departments both in terms of human and fiscal resources. We are recommending a TIF appropriation of \$75,000 to fund or partially fund the activates related to this celebration.

Project Justification

Coinciding with the rollout of updated municipal brand marks and logos and with the end of the COVID pandemic (we hope). This will be a great opportunity to promote and celebrate the City.

NOTE: I would recommend that the City examine the possibility of allowing / seeking some commercial sponsorship to help offset some the cost of these celebrations.

Environmental Considerations

This will be another opportunity to promote the City of South Portland as Maine's greenest and most sustainable community.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Tax Increment Financing	\$75,000	\$0
TOTAL	\$75,000	\$ 0

Department Head's Comments

The celebration of the City's 125th Anniversary is something that we need to collectively decide upon and will require participation from all Departments within the City. NOTE: Though the Maine Legislature approved the Town of South Portland becoming a City in 1898, the actual date of the inauguration of the City Government was March 13, 1899 - thank you Emily for that data. So if we do this, we could incorporate this into all of our various City Celebrations throughout the next year - plus.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	

POLICE DEPARTMENT

Body Worn/In Car Cameras

Classification

Department Priority	1	OF	6
Division	PATROL		
Division Priority	1	OF	1
Capital Improvement Category	SMALL EQUIPMENT		
Function Category	PUBLIC SAFETY		

Project Description

The replacement of the current, outdated, and no longer supported "WatchGuard" Mobile Video Recording (MVR) System and Body Worn Cameras (BWC) with the new state of the art "Motorola" package (Motorola bought WatchGuard). This would be a five (5) year commitment where Motorola would cover all aspects of the recording systems including storage of the data:

Three (3) additional BWC to bring total to twenty (20); Replacement of all BWC after year three; Docking stations and Wi-Fi connectivity; Unlimited data storage via the Cloud; Extended Warranty for the five years covering all broken or damaged items.

Project Justification

The current WatchGuard System was purchased in 2017 and is no longer supported or available and a new system needs to be implemented. It is the policy of the Police Department to maintain and require uniformed and other officers who routinely respond to calls for service, to fulfill the objectives outlined below: Objectives:

1. To accurately document events, actions, conditions and statements made during police – public contacts, arrests and critical incidents, so as to enhance case preparation, collection of evidence, and testimony in court.
2. To enhance transparency, police and public accountability, and the department’s ability to review arrests, traffic stops and other events, for investigative, training.

Having an updated and functioning recording system is a requirement in the field of law enforcement for the above-mentioned reasons and is an expectation of the public.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$70,000	\$70,000
TOTAL	\$70,000	\$70,000

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$38,750
2026	Unassigned Fund Balance	\$38,750
2027	Unassigned Fund Balance	\$38,750
2028	Unassigned Fund Balance	\$38,750
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$155,000

Classification

Department Priority	2	OF	6
Division	PATROL		
Division Priority	2	OF	6
Capital Improvement Category	OTHER		
Function Category	PUBLIC SAFETY		

Project Description

Red Dot Sights for all sworn officers hand guns. Red Dot sights attach to officer handguns, they require, mounting plates, new holsters, and ammunition for training, batteries and misc. cleaning supplies. Range fees are also required.

Project Justification

Six reasons to switch to pistol mounted red dot sights. 1. Keeps the threat in focus 2. Increases Accuracy 3. Efficiency and refinement 4. Grater field of view 5. Corrects for diminished eyesight 6. Instant feedback for self-diagnosis.<https://www.police1.com/police-products/firearms/articles/6-key-reasons-why-police-departments-should-transition-to-pistol-mounted-red-dot-sights-rDuYnQYlQmHXHvfo/> there are many reasons to switch to Red Dot sights, most importantly however is officer safety. They give the user a better chance of hitting what they aim at, that is better for everyone and we always strive to get better.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$56,104	\$56,104
TOTAL	\$56,104	\$56,104

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Remodeling

Classification

Department Priority	3	OF	6
Division	ADMINISTRATION		
Division Priority	1	OF	1
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	PUBLIC SAFETY		

Project Description

The female locker room needs to be remodeled to accommodate the growing number of female police officers employed by the South Portland Police Department. This project would reconfigure the space allowing the addition of lockers to accommodate the hiring of additional female officers. In addition to the female locker room the men's locker room is in need of new flooring. This flooring runs into the kitchen area which is also in need of repair. The flooring in both locker rooms and the kitchen area are long overdue.

Project Justification

Currently there are ten (10) usable lockers in the locker room. Presently we have 9 female patrol officers and 1 female Animal Control Officer. We have conditional offers of employment out to two females who would potentially attend the January 2023 Academy. The current configuration could only be described as crowded. There is a large shower space and lounge area that could be reconfigured to allow more space for additional lockers.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$50,000	\$50,000
TOTAL	\$50,000	\$50,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Electric Transit Van

Classification

Department Priority	4	OF	6
Division	SPECIAL OPERATIONS		
Division Priority	1	OF	1
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC SAFETY		

Project Description

The Transit Van is a vehicle used to transport Negotiators and their equipment assigned to the Southern Maine Crisis Negotiator Team. The team responds to crisis situations in the van and work from it throughout the duration of the event. Equipment, including throw phones, PA systems, and spot lights are powered by these specially equipped vehicles.

Project Justification

The current vehicle used by Crisis Negotiator Team is a 2006 E-450 re-purposed ambulance. The vehicle due to its age and condition is unsafe. It lacks the ability to properly power much of the equipment relied upon by the team. Maintaining the mechanical issues of this vehicle is cost prohibited, transmission failure and engine malfunction have been avoided through regular and costly repair. The unreliability of this vehicle and the many safety concerns require immediate replacement.

Environmental Considerations

The 2006 E-450 ambulance currently used by the Negotiator team operates on Diesel fuel. The plan would be to replace this vehicle with a fully electric Transit Van. This purchase is contingent on finding an electric Transit Van that also meets the needs of the team, can support the associated equipment, and is on budget. If we cannot find a fully electric van suitable for needs and purpose we will purchase a hybrid van; hybrid vehicles at idle burn little to no fuel depending on the duration of idle.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$67,500	\$67,500
TOTAL	\$67,500	\$67,500

Department Head's Comments

None.

City Manager's Comments.

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Motorcycle

Classification

Department Priority	5	OF	6
Division	PATROL MOTOR UNIT		
Division Priority	1	OF	1
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC SAFETY		

Project Description

2022 Harley Davidson Electra-Glide motorcycle with the latest safety features.

Project Justification

Current fleet consists of a 2009 & 2014 Electra Glides. 2009 has high miles, is out of warranty, and lacks safety equipment critical to the safe operation of these motors during difficult operations. The newest police model Electra Glides have standard safety technologies, providing confidence and control to our Motor Officers as they navigate difficult situations. New braking, clutches, acceleration, and suspension systems allow Motor Officers to operate this pursuit rated motorcycle safely. Our current Motorcycles lack this critical safety equipment. We will be able to recover \$3,500 dollars in trade value for the 2009 Electra Glide.

Environmental Considerations

To my knowledge, the industry has yet to produce an electric alternative to this vehicle. These new Motorcycles are rated at an impressive 45 MPG fuel efficiency.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$17,400	\$17,400
TOTAL	\$17,400	\$17,400

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Night Vision Goggles

Classification

Department Priority	6	OF	6
Division	SPECIAL OPERATIONS		
Division Priority	2	OF	2
Capital Improvement Category	OTHER		
Function Category	PUBLIC SAFETY		

Project Description

Night Vision Goggles worn by SWAT Operators during low light operations. 10 units requested.

Project Justification

Many of the operations SWAT Officers are called upon to respond to are or carry over to night. Infrared capable Night Vision Goggles have become the industry norm allowing Officers to operate safely in low light situations. Night Vision Goggles are described as force multipliers allowing fewer officers to accomplish difficult missions while safely concealed in low light conditions.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$134,800	\$134,800
TOTAL	\$134,800	\$134,800

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Taser Replacement

Classification

Department Priority	#	OF	#
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	PUBLIC SAFETY		

Project Description

The Taser X7 (generation 7) less-lethal Electronica Control Weapon (ECW) came onto the market in mid-2018 and is vastly more effective and efficient product that significantly reduces the risk of injury to officers. In addition, the Taser X7 has many additional options that will assist our officers in making it home safely at the end of each tour.

Project Justification

The X7 streamlines the training, record keeping, and inventory management process with modern internet-based functionality. The X7 has functionality that allows for the de-escalation of critical incidents without the deployment of the probes. This compliments the Mental Health First Aid and Crisis Intervention Team training all SPPD officers have received.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$41,760	\$41,760
TOTAL	\$41,760	\$41,760

Department Head’s Comments

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City Manager’s Comments

This request was made in the FY22 CIP to be funded for the next five (5) years.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	\$41,760
2026	N/A	\$41,760
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$83,520

PUBLIC WORKS DEPARTMENT

Pickup Trucks

Classification

Department Priority	1	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Public Works Department is requesting the purchase of Two (2) 2500HD Crew Cab pickup trucks and Two (2) One Ton Crew Cab pickup trucks with stainless steel dump bodies. These trucks would replace a 2010 Ford and a 2007 Dodge pickup truck that is beyond its useful life expectancy and is becoming harder to find parts. We also do not have enough trucks to complete daily tasks and have to utilize dump trucks with gear.

Project Justification

We currently have two pickup trucks available for use. One is a 2012 Sierra and the other is a 2007 Dodge truck. Parts are becoming harder to find and the trucks only have a few years left to pass Maine state inspection due to rust. We borrow when we can from the Parks Department, but most of the time have to use dump trucks with gear attached which is not cost effective.

Environmental Considerations

The new trucks will meet all emission standards. Electric is not an option currently.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$275,000	\$275,000
TOTAL	\$275,000	\$275,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Wheel Loader

Classification

Department Priority	2	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Public Works Department is requesting the purchase of one (1) new wheel loader with plow equipment. This purchase would replace one (1) 1997 John Deere which is currently beyond its useful life. The new wheel loader would be a front-line plow loader during the winter operations and used all year long for various Public Works projects.

Project Justification

This wheel loader will be one of our front line loaders for plowing. This would replace our front line Unit 24 which is a 1997 John Deere 624G. We are having issues finding replacement parts and making repairs due to rust.

Environmental Considerations

The new loader would meet the new Tier 4 emission standard for cleaner emissions and would have improvements in fuel mileage. Electric is not an option for this piece of equipment.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$300,000	\$300,000

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Cottage Road Mill & Fill

Classification

Department Priority	3	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	CONSTRUCTION		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Public Works Department is seeking additional funding to offset the funding gap in the Cottage Road Mill & Fill Project (WIN#024585.00). Costs have been increasing and the most recent cost estimate is \$1,025,700. The mill and fill will be on Cottage Road from the Cape Line to Highland Ave.

Project Justification

Pedestrian improvements are being done which includes new crosswalks, bump out, and alignments. There was also drainage project completed within this vicinity which requires the road to be repaired. Once pedestrian improvements are completed, the road will be milled and filled from Cape line to Highland Ave.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$180,000	\$180,000
Prior CIP Project Balance	\$450,000	\$450,000
Grants/Other Sources	\$1,652,284	\$1,652,284
TOTAL	\$2,282,284	\$2,282,284

Department Head’s Comments

Need additional \$174,000 to cover the increase cost of mill and fill under Win #024585.00. Per Ellen, we have prior year CIP totaling \$243,048. Pacts will contribute \$608,652 towards the project. Ellen is double checking prior year funding.

City Manager’s Comments

Updated funding sources on 1/6/2022 in DH's request with current figures.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	4	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	CONSTRUCTION		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

Westbrook St Shared Use Path was designed to connect Western Ave, Redbank, and Brickhill to Broadway, Westbrook St and the schools on Westcott. We have completed 2 out of 3 phases. The last phase to finish the project is from Western Ave at Westbrook St southeast 0.18 of a mile to the I-295 South Exit 3 off ramp.

Project Justification

This project is extremely important and will be heavily used for the schools and the addition of the new middle school. The current sidewalk is blocked by utility poles, narrow and do not meet ADA compliance.

Environmental Considerations

Environmental considerations will be taken into consideration with all new construction or repairs.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Prior CIP Project Balance	\$75,000	\$75,000
Grants/Other Sources	\$375,000	\$375,000
TOTAL	\$450,000	\$450,000

Department Head’s Comments

Submitted to CDBG grant and Heads Up! Grant for the last phase of the Westbrook St Shared Use Path. We asked for all of the funding from Heads UP! but won't hear anything until January/February. CDBG will give 90% and the city match is 10%. Cost of project for construction, engineering, and contingency is \$450,000. We have in prior year Westbrook St Multi-Use Path \$101,324.18. We will use that money to pay our local match.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	5	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	CONSTRUCTION		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

Multi-Use Path and Highway Rehabilitation on Lincoln St and Broadway. Maine Department of Transportation, PACTS and the City of South Portland will create a multi-use path on Broadway beginning at the Greenbelt Pathway near Evans street and extending west 0.15 of a mile to Lincoln Street and extending westerly on Lincoln Street 0.55 of a mile to Billy Vachon Drive and on Billy Vachon Drive extending westerly 0.24 of a mile.

Project Justification

This project is extremely important to connect the greenbelt and sidewalk on Broadway at Evans with the Veterans Memorial Bridge which is highly used by pedestrians and bikes. Pedestrian amenities are inconsistent and not-interconnected. We signed into a three-party partnership with Maine DOT (WIN 018638) on 8/29/18 and signed a modification #1 on 6/30/2022.

Environmental Considerations

Environmental considerations will be taken into consideration with all new construction or repairs.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$189,700	\$189,700

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$1,593,750	\$1,593,750
Prior CIP Project Balance	\$341,550	\$341,550
TOTAL	\$1,935,300	\$1,935,300

Department Head's Comments

This is an LAP Project. The estimated costs of all phases of this project is \$2,125,000. 75% is coming from federal share through PACTS Federal Allocation. The municipal share is 25% estimated at \$531,250. Ellen will verify the \$341,500 prior years CIP.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Broadway Pedestrian Improvements (Church Street)

Classification

Department Priority	6	OF	6
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	CONSTRUCTION		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Public Works Department is looking to add a sidewalk on Broadway from Church St to Whitehall. This would include adding ADA Ramps and Crosswalks at Strout St and Peary Terrace. Due to size of road and speed, we would need to place RRFB's for pedestrians to cross safely. The following fiscal year we would want to complete Phase 2 (depending on funding available) which would place new sidewalks on Church St from Broadway to Lincoln St. The new sidewalk on Church St would tie in to the future Lincoln St Shared Use Path.

Project Justification

There is currently no sidewalks or pedestrian crossing on Broadway from Lincoln St to Whitehall. There is a current bus stop for Transportation and the School department at Strout but no way to cross the street in this vicinity.

Environmental Considerations

Environmental considerations will be taken into consideration with all new construction or repairs.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request
\$315,000	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
N/A		
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

Local match already appropriated in Capital Improvement Plan. Additional funding for project approved on March 7, 2023 Council meeting with the acceptance of the Heads Up Grant.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Unassigned Fund Balance	\$275,000
2026	N/A	\$0
2027	N/A	\$0
2028	N/A	\$0
2029	N/A	\$0
2030	N/A	\$0
TOTAL		\$275,000

TRANSPORTATION DEPARTMENT

CAD, AVL Real-time Passenger Information System

Classification

Department Priority	1	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Computer Aided Dispatch (CAD), Automatic Vehicle Location (AVL) and Real-time Passenger Information (RTPI) System project funding will be used to upgrade our existing system, which was bid in 2012 and deployed in 2016. This system provides information necessary for the management team and dispatchers to run our bus operation. The system is also required for our electronic fare collection system to work and to identify SPBS riders for revenue distribution between SPBS, Metro and BSOOB Transit. The system also provides riders bus location information in real-time and will include onboard ADA next-stop signage and passenger counters for tracking ridership and route performance.

Project Justification

We had a 5-year contract with the vendor of our existing system, which expired in 2021. We have extended our software and hardware maintenance agreements with the vendor on a yearly basis since that time. However the City’s IT Department is not able to maintain this system and has asked the Transportation Department to move the system off the City’s network to a cloud based system that does not require any support from our IT Department. Since moving to an electronic fare system, having this onboard technology is no longer an option. This is also considered basic technology used by most transit agencies across the country and most riders expect the tools this system provides to help them with their daily commute.

Environmental Considerations

Bus service has a prominent role in the One Climate Future Action Plan. Shifting commutes from single occupancy vehicles toward public transportation is a vital part of the emissions reduction plan. Being able to track our buses in real-time will removes the uncertainty that deters many from choosing to ride public transportation.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Grants/Other Sources	\$195,000	\$195,000
Prior CIP Project Balance	\$30,000	\$30,000
TOTAL	\$225,000	\$225,000

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	2	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	MAJOR REPAIRS		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Transportation Department has two 2011 35’ diesel buses and two 2010 12-passenger Ford shuttle buses, which are at the end of their useful life. The requested funds will be used to overhaul these vehicles to extend their life. The estimated costs include both parts and labor. Some of the work will be completed in-house by our mechanic and some will be required to be sent to off-site vendors. This work would be completed in early FY 2024.

Project Justification

One Climate Future Action Plan points to the need for a mode shift from single occupancy vehicles toward public transportation to meet emission reduction goals. The current bus service frequencies make it extremely difficult for working people to use public transportation. By expanding our fleet we will be able to add more buses on the road during peak hours and increase ridership and reduce vehicle emissions. The Transportation Department will implement the minimum service level recommendations included in the Transit Together regional transit plan, which was a \$.5 million study completed by Nelson Nygaard with input from many stakeholders.

Environmental Considerations

See comments above.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request
	\$0

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Grants/Other Sources	\$120,000	\$0
Prior CIP Project Balance	\$30,000	\$0
TOTAL	\$150,000	\$ 0

Department Head’s Comments

This project request will depend on successful award of 5307 grant funds, which will cover 80% of the total cost. The award of these funds will be decided in February or March of 2023. There is prior a CIP balance for Transit Stop Access Project that has gone unused. We now have \$150k of ARPA funding that can be used in FY 23 & 24 for TSAP. We request a portion of the prior year CIP for TSAP be allocated to this project in FY 24.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	3	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

This project is to plan, design and deploy a multimodal passenger information system that will integrate transportation options for riders onto one digital display, mobile app or website. The transportation modes included on the displays, website and apps could include bus, train, ferry, micro transit, bike or scooter. Digital displays will be installed at hubs and high use transit stops. South Portland Bus Service will act as the project lead and will partner with BSOOB Transit and Casco Bay Lines.

Project Justification

Making it easy to find and see information about transit options and real-time arrival information will increase transit ridership. This project is supported by the PACTS region and often requested by transit riders.

Environmental Considerations

Providing riders the tools and real-time information updates will increase the public's confidence in riding transit, which will increase ridership. Increased public transportation ridership will reduce single occupancy vehicle emissions.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$352,000	\$352,000
TOTAL	\$352,000	\$352,000

Department Head's Comments

This project is funded 100% with ARPA grants for a period of 3 years. There will be no impact to the city budget.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	4	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	OTHER		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The Portland Area Comprehensive Transportation System (PACTS) "Transit Stop Access Project" has been in process for several years and was included in the CIP for FY22. The project was delayed, so construction has not yet happened. We expect construction to occur in FY 23, FY 24 and FY 25. This project includes planning and construction design for high frequency stops along the bus routes in the region. The types of improvements include ADA accessible sidewalks, crosswalks, shelters, benches, cross beacons etc. GPCOG staff manage the project and GP Metro Bus is the lead FTA grant recipient on behalf of South Portland for the federal 5307 grant, which has a local grant requirement of 20%. SPBS is the direct recipient of the ARPA grant funds, which do not have a local match requirement.

Project Justification

The main justification for this project is that many of our transit stops are not safe for riders and pedestrians. This project seeks to leverage federal grants to improve safety and accessibility in South Portland. The amount PACTS has dedicated for construction in Phase III is not enough to cover all the work outlined in Phases I and IIA & B. It is expected that there will be additional grant funding dedicated by PACTS for ongoing improvements in the coming years. We request additional CIP funding for future years so we can take advantage of future grant opportunities and ensure we have funds available to add transit improvement to other city projects aimed at pedestrian improvements.

Environmental Considerations

Improving access to transit and installing transit amenities such as shelters and benches will make riding transit more appealing and increase ridership, which is good for the environment.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Grants/Other Sources	\$150,000	\$150,000
TOTAL	\$150,000	\$150,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

	Fiscal Year	Funding Source	Department Head Recommend.
Funding Source 1	2025	Grants/Other Sources	\$252,000
	2026	Grants/Other Sources	\$100,000
	2027	Grants/Other Sources	\$100,000
	2028	Grants/Other Sources	\$100,000
	2029	Grants/Other Sources	\$100,000
	2030	Grants/Other Sources	\$100,000
Funding Source 2	2025	Unassigned Fund Balance	\$48,500
	2026	Unassigned Fund Balance	\$25,000
	2027	Unassigned Fund Balance	\$25,000
	2028	Unassigned Fund Balance	\$25,000
	2029	Unassigned Fund Balance	\$25,000
	2030	Unassigned Fund Balance	\$25,000
TOTAL			\$925,500

Fleet Conversion to Electric Bus

Classification

Department Priority	5	OF	5
Division	N/A		
Division Priority	#	OF	#
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	PUBLIC WORKS AND TRANSPORTATION		

Project Description

The useful life of a public transit bus is 12-years. We rotate our fleet based on this useful life timeframe. We purchased Gilling diesel buses in 2014 and 2016, which are scheduled for replacement in 2026 and 2028 respectively.

Project Justification

Our buses are on the road seven days a week from 5am to midnight. Routine replacement is necessary for a reliable fleet that will keep riders and drivers safe. Based on the One Climate Future Action Plan mandate, all bus purchases after 2025 must be zero emission vehicles, which is double the cost of diesel buses. However, for compliance with our local and state climate plans, we must convert our fleet. The Federal Transit Administration (FTA) provides grant to cover up to 85% of the cost of zero emission buses.

Environmental Considerations

None.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
N/A		

Department Head’s Comments

The approximate cost of an electric bus, bus engineering and charging equipment is \$1m. FTA will fund up to 85% for fleet electrification. As part of the FY 22 CIP, the Transportation Department requested a bus reserve for upcoming purchases in FY26 and 28, but it is unclear if a reserve account for electric buses was approved.

City Manager’s Comments

None.

Future Year’s Considerations

	Fiscal Year	Funding Source	Department Head Recommend.
Funding Source 1	2025	N/A	\$0
	2026	Grants/Other Sources	\$1,700,000
	2027	N/A	\$0
	2028	Grants/Other Sources	\$1,700,000
	2029	N/A	\$0
	2030	N/A	\$0
Funding Source 2	2025	N/A	\$0
	2026	Unassigned Fund Balance	\$300,000
	2027	N/A	\$0
	2028	Unassigned Fund Balance	\$300,000
	2029	N/A	\$0
	2030	N/A	\$0
TOTAL			\$ 4,000,000

WATER RESOURCE PROTECTION DEPARTMENT

Pearl Street Preliminary and Final Design

Classification

Department Priority	1	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	1	OF	5
Capital Improvement Category	CONSTRUCTION		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project includes survey, geotechnical investigation, preliminary design, and development of the final bidding documents for the replacement of the Pearl Street Pump station. Cost is based on 10% of the estimated construction cost for the pump station taken from the 2022 Combined Sewer Overflow Facilities Plan.

Project Justification

The Pearl Street Pump Station, built in the 1970s, conveys wastewater flow from the entire western half of the City to the wastewater treatment facility on Waterman Drive. The pump station and force main are beyond their useful lives. We recently relocated a generator over to this pump station because we are unable to obtain parts for the existing generator within the building. Similarly, we are unable to purchase replacement parts for the electrical motor control center due to its age. Our maintenance crew is doing a phenomenal job keeping this pump station running but very shortly even their best efforts will not be enough. The force main itself runs under the Fore River where a break could be catastrophic to the environment and our region. A force main of similar size and age just broke at Willard Beach, causing untreated wastewater and storm water to spill on to the beach and into Casco Bay.

Further, the recommendations of the 2022 Combined Sewer Overflow (CSO) Facilities Plan Update, which is part of our NPDES Permit requirements with DEP, include upgrading and increasing the Pearl Street Pump Station from an original design capacity of 9 mgd to an 18 mgd pump station. Upsizing the pump station in conjunction with upgrades to the upstream gravity collection system were determined to be the most cost effective means of mitigating CSO discharges for the 2-year 24-hour storm (design storm) for the three remaining CSOs on the western side of the City.

Environmental Considerations

The proposed project will reduce the discharge of combined sewage to the Fore River from the three CSO structures located at Cash Corner, Broadway/Evans, and Elm ST. Additionally, the project will rehabilitate critical wastewater infrastructure, which if allowed to fail would result in catastrophic impacts to the water quality of the Fore River and Casco Bay.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Tax Increment Financing	\$1,590,000	\$1,590,000
TOTAL	\$1,590,000	\$1,590,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	2	OF	16
Division	TREATMENT SYSEMS		
Division Priority	1	OF	7
Capital Improvement Category	CONSTRUCTION		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project is the continuation and final phase of three phases of electrical upgrades to the standby generation and the primary and secondary legs of the treatment plant electrical service. The three phases of work will bring an aging treatment plant electrical infrastructure up to the most recent electrical codes that will accommodate the future work to be performed at the plant. Phase II of the electrical upgrade will include: demolition and replacement of the forty year old existing MCC-1/3 and MCC-2/4 (Motor Control Center), a new power switchboard, and installation of a new MCC to be located in a new interior room. This work will include the installation of new housekeeping pads for the new relocated MCCs and installation of a new MCC-1 to be fed from the new switchboard installed as part of the previous Electrical Phase I & III upgrades. Upon completion of the wiring of power from the new switchboard to the existing equipment motors and start-up of the new MCC, a new interior room will be constructed around the new MCC to meet the current codes for these levels of power load. The new interior room will also include a new HVAC system to maintain acceptable equipment operating temperatures.

Project Justification

This project was included in the 2021 CIP with funding split in the Sewer User Fund with \$575,000 from Fund Balance and \$200,000 from the Treatment Plant Reserve, for a total of \$775,000 in funding. A portion of the funds appropriated for Phase II were expended on an emergency electrical situation encountered during the previous phase of construction, which had resulted in a significant increase in the overall scope of work. Additionally, the estimated construction cost was based on a preliminary design report completed in 2018. Since that time there has been a substantial increase in the cost of industrial electrical equipment, as well as increases in the cost of construction generally. The increased scope of work, increased equipment costs, and the increased cost of construction have resulted in a significant funding shortfall for the final phase of construction. The most recent estimation of construction costs developed by our engineering consultant, Woodard and Curran, is \$1,200,000; the remaining funds total \$650,000, resulting in a funding shortfall of \$550,000.

Environmental Considerations

Maintenance and upgrades of the plants electrical systems are critical to the continued operation of the treatment facility and ongoing water quality measures that it provides. Further, upgrading of the electrical systems will result in increased efficiency and reduced emissions associated with power generation.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$550,000	\$550,000
TOTAL	\$550,000	\$550,000

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Combination Sewer Cleaner

Classification

Department Priority	3	OF	16
Division	COLLECTIONS SYSTEMS		
Division Priority	1	OF	2
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This 2024 Capital Improvement request is for the purchase of a replacement truck mounted combination cleaner used in the city’s sewer and storm water collection systems.

Project Justification

The combination cleaner will perform line cleaning operations by using high volumes of water pressure to flush and vacuum debris from the City’s collection systems. This equipment also allows staff the ability to respond to emergency sewer back-ups and perform routine maintenance required by federal and state requirements.

Environmental Considerations

The combination cleaner truck is an essential component of the Collection Systems Division's operations. It supports the City's MEPDES permit (MEO100633) by ensuring proper sewer line and storm drain functioning to minimize the likelihood of CSO discharges. Currently, there are no electrically powered versions of this equipment.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$206,000	\$206,000
TOTAL	\$206,000	\$206,000

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	4	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	2	OF	5
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project includes survey, geotechnical investigation, preliminary design, and development of the final bidding documents for a new sewer force main for WRP's West High pump station.

Price is based on a proposal for design services from Sebago Technics.

Project Justification

Recent evaluation of the pumping performance of the West High pump station have indicated a very high coefficient of friction in the force main, which is consistent for a cast iron force main of its age. With the increased friction in the force main, the station pumps need to be upsized to maintain the original design flows. Upsizing the pumps would require upsizing the generator and other electrical equipment and would result in a significant increase in energy consumption. Installing a new force main with PE pipe will reduce the friction where we will be able to utilize the existing pumps and get back close to the original design flow. In addition to the stations performance, there have been several recent force main breaks in the City, force mains of the same vintage and materials as the West High force main. The proposed replacement addresses aging infrastructure and allows for more efficient operation of the pump station.

Environmental Considerations

The proposed project is necessary maintenance of critical sewer collection infrastructure. Further, the project will allow for more efficient operation of the West High pump station which will reduce the energy consumption.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$75,000	\$75,000
TOTAL	\$75,000	\$75,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Replacement of Grit Pump 3

Classification

Department Priority	5	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	3	OF	7
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project is to replace Grit Pump 3 located in the Main Pump Station. This pump is run by a 20 HP motor.

Estimated Project Costs: - \$34,366
 Sole Source quote from Wescor Associates, Wrentham, MA

Project Justification

Based on the age and condition of this pump (in use since 1976), it is in need of replacement.

Environmental Considerations

Failure to remove grit during a bypass event could cause subsequent treatment equipment to fail. During the activation of a bypass event, additional operational procedures are undertaken to help contain the additional flow within the treatment system, while waiting for the conditions of high flow to subside. Keeping all the necessary emergency backup equipment and tankage free from being fouled by grit overload is key to helping us remain in compliance during many storm events.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$35,000	\$35,000
TOTAL	\$35,000	\$35,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Replacement of Grit Pump 4

Classification

Department Priority	6	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	4	OF	7
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project is to replace Grit Pump 4 located in the Grit Building. This pump is a submersible pump.

Estimated Project Costs: - \$45,850

Sole Source quote from Wescor Associates, Wrentham, MA

Project Justification

REPAIR HISTORY AND NOTES: Between January 2020 and September 2022, this unit has been sent out for repairs three times. It has had many mechanical failures including seals, bearings and shaft replacement. Much of the repair items are machined and take time so the unit is out of service for months at a time. These three service calls have cost over \$20,000. In November of 2022, the unit was taken out of service and sent for more repairs. As of this writing, the needed repairs are being diagnosed.

The pump lower end has never had new hard parts, such as volute, impeller, and wear plate. The pump was installed in 1995 upgrade. It may be possible that some of the tolerances are too large which is allowing the rags to get into the lower mechanical seal area, even though it looks ok. We are looking at between \$15,000 to \$20,000 to rebuild the lower end with new parts.

Environmental Considerations

The grit removal system ensures the solids are removed early in the process and disposed of properly. This helps to increase plan capacity, and operating effectiveness and thus reducing maintenance costs. Proper removal allows the subsequent equipment within the treatment process to perform as expected.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$46,000	\$38,000
TOTAL	\$46,000	\$38,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Replacement of Mixers

Classification

Department Priority	7	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	5	OF	7
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

There are two mixers for the chlorination system and two mixers for the de-chlorination system that make up part of our disinfection system. The two 3 HP mixers from Water Champ for the de-chlorination system will be replaced this fiscal year and the two mixers for the de-chlorination system will be replaced in the next fiscal year.

Estimated Project Costs: \$37,849.74

Sole Source quote from Sullivan Associates, East Boothbay ME

Project Justification

These replacement mixers are required to ensure that we provide the most efficient destruction of fecal coliforms in the effluent stream before reaching the Fore River. The mixers help to ensure proper dispersion of the chemicals for treatment as required by our MePDES discharge permit. The mixers currently in use were installed in 1995. Mixers of this type have a 10 year life span. Historically, the treatment plant has been required to operate with seasonal disinfection from April to October only. This has helped to prolong the life expectancy of these mixers.

Environmental Considerations

The disinfection system is a critical component of South Portland's wastewater treatment facility. Operational issues with disinfection have the potential to result in impacts to water quality in the Fore River and in violations of the plant's MePDES discharge permit. Furthermore, inefficiencies caused by wear and tear of outdated equipment, can result in excess chemical use and incomplete mixing.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$38,000	\$38,000
TOTAL	\$38,000	\$38,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	8	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	2	OF	7
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This project entails development of design plans for safety upgrades of the disinfection building at the Waste Water Treatment Facility. Safety upgrades include a potable water supply for eye wash stations and emergency showers and a hose connection for chemical deliveries. Design components for the eye wash station and emergency shower include routing of a potable water line to the disinfection building, internal piping layout, water meter location, backflow preventer, location of slop sinks, location and plumbing of interior hose bib connections, design and location for emergency eye wash station and emergency shower, and proper drainage for plumbing. Design components for the chemical fill station include location of chemical fill station, secondary containment at station, internal piping layout, and high level audible alarm tied into existing level sensing equipment and SCADA system.

The cost estimate is based on a proposal for "Design of Potable Water System and Chemical Fill Stations for Disinfection Building" from Wright-Pierce Engineers.

Project Justification

The disinfection building at the Wastewater Treatment Facility currently has inadequate safety facilities. The shortcomings include a lack of eye-wash stations and emergency showers and inadequate chemical delivery methods. Potable water will need to be supplied to the building for the eye-wash station and emergency showers and a hose connection for chemical deliveries will need to be installed.

The City of South Portland is responsible for providing a safe workplace for its employees. The installation of a hose connection for chemical deliveries outside of the Disinfection Building would make receiving hazardous chemicals significantly safer for employees and greatly reduce the likelihood of employees being exposed to hazardous chemicals. Addressing these shortcomings would bring the Department of Water Resource Protection into compliance with OSHA standards.

Environmental Considerations

The improvements to the chemical delivery system will reduce the likelihood of a chemical spill outside of the disinfection building.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$65,000	\$65,000
TOTAL	\$65,000	\$65,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

B Street Generator Installation

Classification

Department Priority	9	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	3	OF	5
Capital Improvement Category	REMODELING OR EXPANSION		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

The project consists of the installation of a new backup generator for WRP's sewage pump station located at 2 B Street. The replacement generator has been purchased but the services of an electrical contractor are needed to install the generator. WRP staff will perform all earth work in an effort to minimize project cost.

Estimated Project Costs:

- Electrical contractor: \$45,000 (based on quotes from two contractors)
- Engineering services for design and bidding: \$10,000

Project Justification

The existing generator is at the end of its useful life. Further, the current generator is undersized and does not provide sufficient power to run the station at full capacity.

Environmental Considerations

Backup power is a critical component of the B Street pump station system. If backup power were to malfunction during an outage, it is likely that a Sanitary Sewer Overflow (SSO) would occur, impacting properties adjacent to the pump station as well as the Fore River.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$55,000	\$55,000
TOTAL	\$55,000	\$55,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Lovett's Field Pump Station Upgrade

Classification

Department Priority	10	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	4	OF	5
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

The proposed project consists of replacing the control panel, conduit, conductors, and control wiring for the Lovett's Field Pump Station.

Project Costs:

- Construction: \$150,000 (based on budget estimation prepared by Woodard and Curran)
- Engineering services (design and bidding): \$25,000

Project Justification

The existing electrical system for the Lovett's field pump station is out of date, violates electrical code, and is in need of upgrade. The conduit between the control panel and the pump station was compromised several years ago during the construction of a resident's driveway. The conduit was temporarily repaired but is in need of a permanent fix.

Environmental Considerations

If the pump station fails, a Sanitary Sewer Overflow (SSO) will likely occur. The station is located directly on the shoreline and as such an SSO would likely discharge to Casco Bay.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$175,000	\$175,000
TOTAL	\$175,000	\$175,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	11	OF	16
Division	COLLECTION SYSTEMS		
Division Priority	1	OF	2
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

In situ lining of sanitary sewer pipes.

Project Justification

The goal of the sewer lining program is twofold; the rehabilitation of pipes that are in poor condition and at risk of failure; and the reduction of infiltration into the pipes which in turn contributes to the mitigation of combined sewer overflow (CSO) events. This will be our third year moving forward with this sewer lining program. Pipes to be lined are selected based on WRP's ongoing asset management program which considers the likelihood of pipe failure and the consequence of failure. We also consider the degree of infiltration and the impact of said infiltration on our remaining CSO locations. In situ (trenchless) pipe lining utilizes a liner reinforcement effectively replacing the existing deteriorating pipe. This "pipe within a pipe" approach has been used successfully for decades to minimize disruption created by traditional excavation and replacement projects.

The following pipe segments have been selected for the FY 23/24 lining program: 1E_51C to 1E_38 (Broadway); 1F3_12 to 1F3_10 (Cornell Street).

Environmental Considerations

The proper functioning of the City's sewer system is essential in ensuring compliance with state and federal water quality regulations. Additionally, the relationship between minimizing infiltration and exfiltration for the City's sewers is critically important for our storm water system to maintain the capacity and resilience needed to be adequately prepared for rising sea levels in intensifying storm surges.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$290,000	\$290,000
TOTAL	\$290,000	\$290,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	Other Reserves	\$250,000
2026	Other Reserves	\$250,000
2027	Other Reserves	\$250,000
2028	Other Reserves	\$250,000
2029	Other Reserves	\$250,000
2030	Other Reserves	\$250,000
TOTAL		\$1,500,000

Classification

Department Priority	12	OF	16
Division	COLLECTION SYSTEMS		
Division Priority	2	OF	2
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

Survey, soil testing, and development of final bidding documents for the rehabilitation of the Nutter Road storm water treatment pond. Rehabilitation construction will be included in a subsequent CIP once the scope has been defined.

Price is based on a proposal for design services from Sebago Technics.

Project Justification

The existing storm water treatment pond, located adjacent to the Community Center on Nutter Rd, has become filled with sediments and is no longer functioning as designed. The accumulated sediments are causing storm water to short circuit, or bypass, treatment zones within the pond. The pond regularly fails annual inspection conducted as part of the City's Municipal Separated Storm water System (MS4) permit. Further, the new MS4 permit requires that storm water facilities that fail inspection be repaired in a timely manner.

Environmental Considerations

The pond in its current state is not providing the storm water treatment it was designed for and contaminants of concern are being conveyed to downstream receptors. Rehabilitation of the pond is needed to restore its treatment capacity.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$42,000	\$42,000
TOTAL	\$42,000	\$42,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	13	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	6	OF	7
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

The Main Pump Station (MPS) needs a facilities evaluation to determine what repairs and upgrades are required. Components that have been noted to be in disrepair are listed below in the project justification.

Cost estimate is based on a proposal from Wright-Pierce Engineers for:

- Task 1 - Define Wastewater Flows
- Task 2 - Pump Station Evaluation and Memorandum
- Task 3 - Deliverables

Project Justification

The goal of the MPS facilities evaluation is to determine the extent of needed structural repairs and process upgrades. The pumps are at the end of their 30-year lifespan and have not had a full evaluation since their installation. Process assets slated for evaluation include four influent pumps, grit pumps 1 & 2 and grit screw collector drives, and three bypass pump motors. The concrete in the building is original and in need of evaluation and repair. Locations in known need of structural repair include the bypass Parshall flume, drywell, wet well, and influent pump bases.

Environmental Considerations

The proper functioning of the City's sewer system is essential in complying with state and federal water quality regulations. The MPS sees flows from the eastern half of the City and is a vital piece of infrastructure.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$53,000	\$53,000
TOTAL	\$53,000	\$53,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

14-Yard Dump Truck Replacement

Classification

Department Priority	14	OF	16
Division	COLLECTION SYSTEMS		
Division Priority	2	OF	2
Capital Improvement Category	VEHICLES/HEAVY EQUIPMENT		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

This 2024 Capital Improvement request is for the purchase of a replacement 14-yard Dump Truck used in the departments construction activities.

Project Justification

This item will replace a 2007 Dump Truck which has met its useful life. The replacement of this item will ensure materials will be transported in a safe and timely manner to and from construction sites.

Environmental Considerations

The new Dump Truck provides crucial support for the ongoing maintenance of our collection systems for the repair and replacement of sewer lines and storm drains. The proper functioning of these systems is critical in reducing the likelihood of basement flooding and CSO discharges. There are currently no electrical versions of this equipment available that provides the same level of service at a reasonable cost. The new truck will be equipped with the latest emissions technology.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$92,000	\$92,000
TOTAL	\$ 0	\$ 0

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Elm Street Pump Station Upgrade

Classification

Department Priority	15	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	5	OF	5
Capital Improvement Category	MAJOR REPAIRS		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

Upgrade of the Elm Street Pump Station. The Elm Street Pump Station is located on Elm Street near its intersection with Palmer Street.

Cost Estimate:

- \$22,780 - Flygt Pump with guide bar and start up
- \$3,500 - OptiFloats, OptiFloat Modules, Float Anger, and Wet Well Level Radar Unit
- \$2,400 - VFDs
- \$11,500 - Swingflex Valves, Isolation Valves, ROMAC Restrained Flange Coupling Adapters, and Miscellaneous Items
- \$42,900 - Control Cabinet

WRP would like to purchase the proposed Flygt pumps soul-source as the department has standardized on these pumps based on our experience with their performance and reliability. The installation of this work will be done primarily with in-house staff.

Project Justification

The Elm Street Pump Station is located on Elm Street near its intersection with Palmer Street. It is a small pump station that serves a few residences. It was last upgraded in September 1993 and is nearing the end of its 30-year lifespan. The Elm Street Pump Station is in need of new pumps with guide rails, discharge bases, and mini CAS units, a new control panel, new variable frequency drives, new floats with hangers and power supplies, new check valves, new isolation valves, and SCADA updates. This project will upgrade the pumps from single phase power to three phase power.

Environmental Considerations

The proper functioning of the City’s pump stations is essential in complying with state and federal water quality regulations. Keeping pump stations in good condition and conducting preventative maintenance and upgrades can prevent CSO’s. The transition from single phase power to three phase power with a variable frequency drive will significantly reduce the energy consumption of the pump station.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head’s Recommendation	City Manager’s Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head’s Recommendation	City Manager’s Request
Other Reserves	\$83,000	\$83,000
TOTAL	\$83,000	\$83,000

Department Head’s Comments

None.

City Manager’s Comments

None.

Future Year’s Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

Classification

Department Priority	16	OF	16
Division	TREATMENT SYSTEMS		
Division Priority	7	OF	7
Capital Improvement Category	PLANNING		
Function Category	ENVIRONMENTAL PROTECTION		

Project Description

The dewatering system at the treatment plant needs an updated evaluation from the Facility Plan done 10 years ago. Cost Estimate is from Wright-Pierce Engineers.

Project Justification

The first reason for this evaluation is the dewatering system, which was installed in 1995, has reached the end of its useful life. Through our asset management program we are seeing from the work order system more mechanical and now structural failures in the equipment. This leads to more repair cost and down time. Once the equipment is repaired, we are spending overtime for the operators to catch back up on the backlog of sludge being held to dewater. The second reason comes from the recent legislative law, LD 1911, passed by the state that prohibits the distribution of all products that contain bio solids in the State which stems from the issues of PFAS and PFOA. This has had a major ripple effect on everything from trucking, disposal, landfill capacity, how to deal with PFAS and PFOA, etc. Obviously the costs have skyrocket since this passage. This evaluation will look at new dewatering systems and associated equipment, drier systems, pyrolysis, building modifications, HVAC modifications, odor control, electrical modifications, etc. With so many unknowns with DEP and Casella on what we should or need to be doing, we will also look at developing a 'road map' to show what our different options are, the effects of those options, or any combination thereof if we go down a certain path or paths.

Environmental Considerations

The proper functioning of the dewatering system is essential in complying with state and federal water quality regulations.

Fiscal Year 2024 Unassigned Fund Balance Request

Department Head's Recommendation	City Manager's Request

Fiscal Year 2024 Other Funding – Grants, Other Reserves, Tax Increment Financing Reserve, etc.

Funding Source	Department Head's Recommendation	City Manager's Request
Other Reserves	\$175,000	\$175,000
TOTAL	\$175,000	\$175,000

Department Head's Comments

None.

City Manager's Comments

None.

Future Year's Considerations

Fiscal Year	Funding Source	Department Head Recommendation
2025	N/A	
2026	N/A	
2027	N/A	
2028	N/A	
2029	N/A	
2030	N/A	
TOTAL		\$ 0

SCHOOL DEPARTMENT

FY24 CAPITAL IMPROVEMENT PROJECTS

Capital Improvement Project	Department	Facility	Description	Amount	General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
Camera Replacement – High School	South Portland High School	Security	Replacement of falling cameras/additional cameras are needed in more locations as High School population increases.	\$18,500					\$18,500	
Room Skylight Replacement	Skullin	Facilities	Existing room skylights are in poor condition and cause frequent leading into the school.	\$37,000					\$37,000	
Window Replacement	Skullin	Facilities	Window replacement of existing casement windows and glass panels on Southwest side of school.	\$20,000					\$20,000	
Vestibules (Elementary Schools) - Engineering Designs	Elementary Schools	Security	Engineering and architectural services for design of safe and secure vestibules in the elementary schools.	\$30,000					\$30,000	
Door Hardware Replacement	Elementary Schools	Security	Replacement of door hardware on shared classroom doors in the elementary schools.	\$34,000					\$34,000	
SCHOOL'S YEARLY PROPOSED CIP EXPENDITURES AND FUNDING SOURCES FOR FY24					General Obligation Bonds (2024)	Unassigned Fund Balance (2024)	Grants/Other/Donations (2024)	Prior CIP Balance (2024)	Other Reserves/Operating (2024)	Tax Increment Financing Reserve (2024)
TOTALS					\$ 0	\$ 0	\$ 0	\$ 0	\$139,500	\$ 0

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APPENDIX A – The Capital Improvement Budget Process for the City of South Portland

As used in this charter, “capital project” or “project” mean[s] (a) “any physical public betterment or improvement and any preliminary studies and surveys relative thereto; (b) the acquisition of property of a permanent nature; (c) the purchase or equipment for any public betterment or improvement when first erected or acquired; (d) the purchase of equipment and vehicles, either the first acquisition or replacement thereof, for use by the various departments of the city.

The City Manager annually presents a seven-year Capital Improvement Plan to the City Council. As part of the Capital Improvement Plan, the City Manager identifies capital projects and proposed new capital projects, the respective appropriations and sources of revenues to fund the projects and the respective amounts, if any, proposed to be raised therefore by the issuance of bonds during the budget year. The City Manager shall also include in the message, or attach thereto, a capital program of proposed capital projects for the six (6) fiscal years next succeeding the first year, together with the comments thereon and any estimates of costs.

The City may incur indebtedness by issuing its negotiable bonds, and notes in anticipation of bonds, pursuant to this charter, to finance any capital projects which it may lawfully construct or acquire. The City may issue term notes to provided funds for preliminary studies and surveys, including engineering designs and plans, in respect of any proposed capital project, whether or not construction of such capital project shall be fully authorized at the time, and such notes, and any term notes issued as extensions or renewals thereof, shall be issued pursuant to resolution adopted by the affirmative vote of five members of the Council. Any term notes issued pursuant to the preceding sentence may be paid from the proceeds of negotiable bonds, or notes in anticipation of bonds, issued pursuant to the City Charter or from other funds of, or available to, the City.

The City Council may authorize the issuance of bonds by a “bond ordinance” passed by the affirmative vote of at least four (4) of the members of the City Council. Each bond ordinance shall be subject to referendum unless the bonds are authorized solely for the capital purpose make necessary as the result of fire, flood or other disaster. Each bond ordinance shall take effect on the 21st day after its first valid publication after final passage, unless it be submitted to referendum, in which event it shall not take effect unless it be approved by the favorable vote of at least a majority of those voting thereon.

Bonds issued after the adoption of the City Charter shall be made payable in annual, serial and approximately equal installments as pertains to principal, and interest shall be made payable semiannually. Every issue of bonds shall be payable within the fixed term of years which shall in no case exceed 30 years.

*APPENDIX B – Capital Improvement Plan Project Evaluation Guidelines***Capital Project Definition**

Relatively high monetary value – at least \$25,000

Long life – at least five (5) years

Results in the creation of a fixed asset, or the revitalization of a fixed asset

Included in the above definition of a capital project are the following items:

- Construction, remodeling or expanding facilities
- Purchase, improvement and development of land
- Operating equipment and machinery for new or expanded facilities
- Planning and engineering costs related to specific capital improvements
- Vehicles and other large equipment
- Street construction, reconstruction, resurfacing or renovation

Department Heads prepared and submitted capital improvement requests along with detailed project descriptions for first year projects, asset inventory and replacement schedules, supporting studies and strategic planning documents, and a seven-year plan.

Evaluation

The Capital Improvement Program (CIP) is based on an extensive prioritization process. Projects are prioritized based on City critical objectives and strategies, the Comprehensive Plan, Project PLAN, special studies and reports, City Council and department priorities, and anticipated funding sources. Projects are then evaluated on the following project prioritization matrix as recommended by the International City Management Association (ICMA).

Capital Costs

These represent the annual total costs, including future year capital costs. Also to be considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement, and the extent of such savings.

- a) Lower future capital costs
- b) High future capital costs
- c) No impact

Annual Costs

The expected change in operation and maintenance costs. Operating departments provide year-by-year estimates of the additional costs or reductions likely in the operating budget because of the new project. Also to be considered is changes in revenues, which may be affected by a project, for example, the loss of property taxes incurred when private land is used for a capital project.

- a) Lower operating costs
- b) Higher source of revenues

Health and Safety Effects

This criterion includes health-related environmental impacts like reductions/increases in traffic accidents, injuries, deaths, sickness due to poor water quality, health hazards due to sewer problems, etc.

- a) Increase public health
- b) Increase public safety
- c) No impact

Public Perception of Need

This criterion refers to project assessment of (a) the extent of public support; (b) interest group advocacy and/or opposition.

- a) Identified in Comprehensive Plan, Project PLAN or other study
- b) Specific request of the City Council
- c) Project requested by South Portland neighborhood organization or other group
- d) Knowledge of public perception of need unknown
- e) Public opposition

Feasibility of Implementation

This element is a measure of (a) special implementation problems (e.g., physical or engineering restraints) and (b) compatibility with the general direction of the City.

- a) Feasibility of implementation is manageable
- b) Feasibility of implementation presents special implementation challenges
- c) Project is dependent on the actions of another agency or organization

Implication of Deferring the Project

Deferring capital projects is tempting for hard-pressed governments, but an estimate of the possible effects, such as higher future costs and inconvenience to the public, provides valuable guidance in proposal assessment

- a) Deferral of the capital project will significantly increase the cost of the project
- b) Deferral of the capital project will significantly increase the inconvenience to the public of not completing the project
- c) Deferral of the capital project will increase operating costs

d) Deferral of the capital project will prevent operating cost savings or productivity improvements.

City Critical Objective

If a capital project directly addresses a City critical objective, the relative attractiveness of that project increases.

- a) Identified in comprehensive Plan, Project PLAN or other study
- b) Specific request of the City Council
- c) Consistent with vision statement “to become the premier service provider in northern New England”
- d) Consistent with annual work plan described in operating budget
- e) Important; but not critical

Nature of Investment

Does the capital improvement request replace or maintain an existing asset or provide for a new capital asset?

- a) Maintenance of an existing asset
- b) Replacement of an existing asset
- c) Expansion of an existing asset
- d) New capital asset

Significant Investment in Previous Years

Has the City made a significant investment in this programmatic area within the last five years?

- a) Significant investment made by the City in the last five years
- b) Significant investment made by the City to meet legal obligation
- c) Moderate investment
- d) No investment

Community and Citizen Benefits

Economic impacts such as property values, the future tax base, added jobs, income to citizens, changes in business income, and the stabilization (or revitalization) of neighborhoods. Such impacts may apply more to capital projects related to growth and expansion than to infrastructure maintenance though deteriorating structures can adversely affect business.

- a) Add to tax base
- b) Promote economic development
- c) Create employment
- d) Stabilize or revitalize neighborhood(s)

Environmental, Aesthetic, and Social Effects

A catch-all criterion for other significant quality-of-life related impacts, this includes community appearance, noise, air and water pollution effects, households displaced, damage to home, effect on commuters, changes in recreational opportunities, etc.

- a) Improve environmental protection effort (clean air, land and water)
- b) Improve quality of life for residents (i.e. noise, light pollution)
- c) Improves community appearance
- d) Improves recreational/cultural opportunities

Distributional Effects

Estimates of the number and type of persons likely to be affected by the project and nature of the impact – for instance, explicit examination of project impact on various geographical areas; on low-moderate income areas; and on specific target groups. Equity issues are central here – who pays, who benefits.

- a) Significant regional benefit
- b) City wide improvement
- c) Benefits large portion of City
- d) Benefits one neighborhood
- e) Assists in elimination of slum and blight
- f) No impact

Certainty of Information Supplied

Amount of uncertainty and risk – For each proposal, each of the above criteria will have associated with it some degree of uncertainty as to cost estimates, effect on service quality, or impact of new procedures. When substantial uncertainties exist regarding any of the evaluation criteria for any proposal, the City should consider estimating, at least in broad terms, the amount of uncertainty – probability of occurrence – and the magnitude of the likely negative consequences. Few cities generate such information, but even “educated guesses” are useful here.

- a) Certainty of the cost estimate is high based on recent bid document or publicly advertised price
- b) Certainty of the cost estimate is high based on engineering estimate
- c) Certainty of the cost estimate is moderately high based on best professional judgement

Effect on Inter-Jurisdictional Relationships

Possible beneficial/adverse effects on relationships with other jurisdictions or quasi-governmental agencies in the area constitute this criterion. Such effects, e.g., waste disposal via landfills in other jurisdictions, are likely to require special regional coordination and could impair the proposal's attractiveness.

- a) Inter-jurisdictional benefit will be achieved
- b) Inter-jurisdictional project that has the support of another community or agency
- c) Inter-jurisdictional project that will need to obtain approval from another community or agency

Other Considerations

After all proposed projects are prioritized using these fourteen (14) criteria, the list will be reviewed from two more viewpoints:

- 1) Does the list stand an "intuitive check"?
- 2) Are there any linkages between projects?
- 3) Are any projects related to each other geographically, or otherwise, such that having them accomplished concurrently would be advantageous?
- 4) What about sequencing or timing?
- 5) Are any projects dependent on the completion of other projects?

Adjustments to the priority list may be necessary dependent on this final review.

APPENDIX C – Fund Balance Policy

Policy Purpose

The purpose of the policy is to establish a target level of fund balance for the general fund and to establish a process and criteria for the continued evaluation of the target level as conditions warrant. This policy shall also establish a process for reaching and/or maintaining the targeted level of fund balance and the priority for the use of resources in excess of the target. Finally, this policy shall provide a mechanism for monitoring and reporting the City’s general fund balance. This policy applies only to the general fund.

Definitions and Classifications

Fund balance is a term used to describe the net assets of governmental funds. It is calculated as the difference between the assets and liabilities reported in a governmental fund.

Governmental fund balance is reported in five (5) classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The five classifications of fund balance applicable to the general fund are defined as follows:

Restricted Fund Balance Components:

Non-spendable – resources which cannot be spent because they are either, a) not in a spendable form or; b) legally or contractually required to be maintained intact.

Restricted – resources with constraints placed on the use of resources which are either a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislations.

Unrestricted Fund Balance Components:

Committed – resources which are subject to limitations the government imposes upon itself at its highest level of design making (City Council), and that remain binding unless removed in the same manner.

Assigned – resources neither restricted nor committed for which a government has stated intended use as established by the City Council, or a body or official (management) to which the City Council has delegated the authority to assign amounts for specific purposes.

Unassigned – resources which cannot be properly classified in one of the other four categories. The general fund should be the only fund that reports a positive unassigned fund balance amounts.

Background and Considerations

Fund balance is intended to serve as a measure of financial resources in a governmental fund. The City’s management, credit rating agencies, and others monitor the levels of fund balance in the general fund as an important indicator of the City’s economic condition. While credit agencies have always analyzed fund balance as part of their evaluation of credit-worthiness, increased attention has been focused on determining sufficient levels because of recent events in the credit markets.

In establishing an appropriate level of fund balance the City has considered the following factors:

<i>Property Tax Base</i>	<i>Budget Management</i>
<i>Non-property Tax Revenues</i>	<i>Future Uses</i>
<i>Debt Profile</i>	<i>Employment Base</i>
<i>Liquidity</i>	

Fund Balance Policy

It is the policy of the City of South Portland to maintain a minimum unassigned fund balance in the general fund of 9% of the general fund budgeted expenditures measured on a General Accepted Accounting Principles (GAAP) basis. In the event that the unassigned fund balance drops below this minimum level, the City will develop a plan, implemented through the annual budgetary process, to bring the balance back to the target level over a period of no more than three (3) fiscal years. A super majority vote of five (5) affirmative votes will be required for the City Council to take action on an item that temporarily reduces the fund balance below this minimum target level. In no instance shall the unassigned fund balance in the general fund fall below 6% of general fund revenues for greater than a continuous two (2) fiscal year period.

Amounts in excess of the targeted maximum of 12% of general fund measured on a GAAP basis shall be used for capital improvements or other one-time expenditures as identified by the City Council. By utilizing excess fund balances for capital improvements, the City will reduce the need to incur long-term debt and will avoid creating an operating funding gap for subsequent fiscal years.

This policy has been adopted by the City to recognize the financial importance of a stable and sufficient level of the unassigned fund balance. However, the City Council reserves the right to appropriate funds from the unassigned fund balance for emergencies and other requirements the City Council believes to be in the best interest of the City of South Portland.

Tax Rate Stabilization Reserve

In periods of economic decline where valuation assessments are flat or decreasing, and/or periods of significant estimated revenue loss or periods of high increases in budgeted expenditures, the City Council may set aside funds in the tax rate stabilization reserve to be used to reduce the needs from taxation for the coming year(s). Funds set aside in the tax rate stabilization reserve should have a planned exit strategy to reduce the use of such reserves in subsequent budgets and should be fully funded to the extent necessary to properly provide a declining (tiered) use of this reserve for a period of no greater than five (5) years. The objective of this tiered approach is to lessen the impact in subsequent years for the lower estimated revenues from the tax rate stabilization reserve. Upon determining the need to use fund balance

to offset the needs from taxation the City Finance Director will provide a recommendation for the funding of the reserve and the City Council will commit the necessary balance to fully fund the reserve in the best interest of the taxpayers.

Committed Balances

The City Council has established various reserves sub funds which are to be treated as committed and are listed in Exhibit A with brief description of the sub funds intended use.

Assigned Balances

Unless already classified as restricted or committed, the following balances shall be classified as assigned, as per GAAP or as a matter of policy. Additional amounts may be assigned by the City Council and Administration as deemed necessary.

Encumbrances – Amounts encumbered at year-end by contract, including purchase order, or encumbered by some other means shall be classified as assigned.

Budget Appropriation – Amounts appropriated in the annual budget resolve, or in the supplemental budget resolves, for expenditures in ensuring fiscal year shall be classified as assigned.

Additionally, the City will have various sub funds which will be treated as assigned and are listed in Exhibit B with a brief description of the sub funds intended use.

Policy Administration

The Finance Director shall report fund balance in the appropriate classifications and make the appropriate disclosures in the City’s financial statements.

Annually, during the Comprehensive Annual Financial Report (CAFR) presentation, the Finance Director shall report the City’s fund balance and the classification of the various components in accordance with GAAP and this policy.

Should the City fall below the minimum target level, the Finance Director shall prepare a plan to restore the unassigned fund balance to the target level prior to the ensuing fiscal year’s budget adoption.

Should the City exceed the maximum target level, the City Manager shall prepare a recommendation to utilize excess funds for capital improvements or other one-time expenditures.

APPENDIX D – Analysis of Bonded Indebtedness

YEAR ISSUED	<i>Projected as of June 30, 2022</i>				
	<u>MUNICIPAL PRINCIPAL</u>	<u>SCHOOL PRINCIPAL</u>	<u>TREATMENT/SEWER PRINCIPAL</u>	<u>TIF PRINCIPAL</u>	<u>TOTAL PRINCIPAL</u>
2002/2003	\$0	\$2,380,000	\$0	\$0	\$2,380,000
2009	\$0	\$0	\$257,471	\$0	\$257,471
2012	\$0	\$6,000,000	\$0	\$0	\$6,000,000
2013	\$186,046	\$0	\$0	\$0	\$186,046
2014	\$0	\$6,180,000	\$0	\$0	\$6,180,000
2015	\$1,311,720	\$0	\$971,040	\$437,240	\$2,720,000
2016	\$10,495,000	\$0	\$0	\$0	\$10,495,000
2017	\$0	\$15,555,000	\$0	\$0	\$15,555,000
2018					\$ 0
2019					\$ 0
2020					\$ 0
2021					\$ 0
2022					\$ 0
TOTAL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Schedule of Principal & Interest Payments

Fiscal Year 2022 to Fiscal Year 2038

<u>YEAR ISSUED</u>	<u>MUNICIPAL</u>	<u>SCHOOL</u>	<u>SEWER</u>	<u>TIF</u>	<u>TOTAL</u>
2022					\$ 0
2023					\$ 0
2024					\$ 0
2025					\$ 0
2026					\$ 0
2027					\$ 0
2028					\$ 0
2029					\$ 0
2030					\$ 0
2031					\$ 0
2032					\$ 0
2033					\$ 0
2034					\$ 0
2035					\$ 0
2036					\$ 0
2037					\$ 0
2038					\$ 0
TOTAL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

South Portland Outstanding General Fund Debt

<u>YEAR ISSUED</u>	<u>MUNICIPAL PRINCIPAL</u>	<u>MUNICIPAL INTEREST</u>	<u>MUNICIPAL TOTAL P & I</u>	<u>SCHOOL PRINCIPAL</u>	<u>SCHOOL INTEREST</u>	<u>SCHOOL TOTAL P & I</u>
2022			\$ 0			\$ 0
2023			\$ 0			\$ 0
2024			\$ 0			\$ 0
2025			\$ 0			\$ 0
2026			\$ 0			\$ 0
2027			\$ 0			\$ 0
2028			\$ 0			\$ 0
2029			\$ 0			\$ 0
2030			\$ 0			\$ 0
2031			\$ 0			\$ 0
2032			\$ 0			\$ 0
2033			\$ 0			\$ 0
2034			\$ 0			\$ 0
2035			\$ 0			\$ 0
2036			\$ 0			\$ 0
2037			\$ 0			\$ 0
2038			\$ 0			\$ 0
TOTAL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

South Portland User Fund and TIF Funds

<u>YEAR ISSUED</u>	<u>TREATMENT/ SEWER PRINCIPLE</u>	<u>TREATMENT/ SEWER INT & FEES</u>	<u>TREATMENT/ SEWER TOTAL P&I</u>	<u>TIF PRINCIPAL</u>	<u>TIF INT. & FEES</u>	<u>TIF TOTAL P & I</u>
2022			\$ 0			\$ 0
2023			\$ 0			\$ 0
2024			\$ 0			\$ 0
2025			\$ 0			\$ 0
2026			\$ 0			\$ 0
2027			\$ 0			\$ 0
2028			\$ 0			\$ 0
2029			\$ 0			\$ 0
2030			\$ 0			\$ 0
2031			\$ 0			\$ 0
2032			\$ 0			\$ 0
2033			\$ 0			\$ 0
2034			\$ 0			\$ 0
2035			\$ 0			\$ 0
2036			\$ 0			\$ 0
2037			\$ 0			\$ 0
2038			\$ 0			\$ 0
TOTAL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Notes:

It is anticipated that the TIF debt will be funded by the general fund budget starting in FY25.

APPENDIX E – ASSET LIST

EXECUTIVE DEPARTMENT

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
LAND, 115 SUMMIT TERRACE "PIGGERY"	LAND	1/20/2021	\$1,504,740
LAND, 197R FICKETT STREET	LAND	12/23/2020	\$477,684
ENERGY IMPROVEMENTS-MOBILIZATION CITY	BUILDINGS	7/1/2011	\$140,000
SKILLIN BASKETBALL/ROLLER HOCKEY CT-CDBG	LAND IMPROVMENTS	9/8/2008	\$83,523
TEMPERATURE SCANNER KIOSKS (23)	MACHINERY & EQUIPMENT	10/19/2020	\$48,100
HVAC UV IONIZATION VENTILATION SYSTEMS	BUILDINGS	12/9/2020	\$27,500

FACILITIES DEPARTMENT

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
LAND, F ST	LAND	1/1/1984	\$643,500
LAND, CONGRESS ST REAR	LAND	8/22/1997	\$540,000
RENOVATION, CITY HALL	BUILDINGS	1/1/1979	\$247,415
LAND, JESSICA LN	LAND	5/31/2001	\$232,000
LAND, 29 MACARTHUR NORTH CR	LAND	5/2/1997	\$210,000
RENOVATION, CITY HALL	BUILDINGS	1/1/1981	\$208,371
CITY HALL IMPROVEMENTS - ROOF REPAIRS	BUILDINGS	11/9/2012	\$180,754
LAND, CONGRESS ST REAR	LAND	6/26/1951	\$110,000
SIDING FOR CITY HALL - BLDG IMPROVEMENT	BUILDINGS	10/8/2013	\$101,393
LAND, 777 WESTBROOK ST	LAND	1/1/1930	\$100,000
LAND, CONGRESS ST REAR	LAND	6/26/1951	\$89,100
RENOVATION, CITY HALL	BUILDINGS	1/1/2002	\$83,567
HUTCHINS SCHOOL EXTERIOR RESTORATION	BUILDINGS	1/31/2012	\$75,792
STANDBY GENERATOR	MACHINERY & EQUIPMENT	12/18/2019	\$61,850
LAND, BANGOR ST	LAND	3/29/1972	\$55,000
LAND, SOUTHEAST RD	LAND	4/4/1957	\$50,688
LAND, BOOTHBY AV	LAND	11/12/1999	\$50,000
2018 FORD F-150 TRUCK	VEHICLES	10/4/2021	\$33,524
LAND, ELDERBERRY DR	LAND	1/8/1988	\$28,177
LAND, PROVIDENCE AV	LAND	1/1/1950	\$25,300
LAND, BAGLEY AV	LAND	5/13/1999	\$25,000
LAND, BAGLEY AV	LAND	5/13/1999	\$25,000

FINANCE DEPARTMENT

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
LAND, 450 WESTBROOK ST	LAND	07/08/92	\$220,000
LAND, 2 GLENDALE RD	LAND	09/30/78	\$79,000
LAND, 115 SIMMONS RD	LAND	09/30/78	\$79,000
LAND, 17R PADDOCK PL	LAND	09/30/78	\$79,000
LAND, 1932 BROADWAY	LAND	09/30/78	\$79,000
LAND, NOYES ST	LAND	06/11/86	\$30,000

FIRE DEPARTMENT

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
CASH CORNER FIRE STATION - 360 MAIN ST	BUILDINGS	6/30/2021	\$6,181,060
WEST END FIRE STATION	BUILDINGS	1/1/2004	\$1,916,065
2023 PIERCE ENFORCER FIRE TRUCK	CONSTRUCTION IN PROGRESS	6/30/2022	\$1,491,000
2019 PIERCE ARROW XT LADDER FIRE TRUCK	VEHICLES	9/27/2019	\$1,069,486
2017 PIERCE ARROW XT PUMPER	VEHICLES	9/12/2017	\$579,691
TRUCK, FIRE	VEHICLES	6/21/2013	\$456,364
HVAC SYSTEM UPGRADE AT WESTERN FIRE	BUILDINGS	1/13/2021	\$306,816
FIRE APPARATUS - 2004 E-ONE PUMBER	VEHICLES	4/13/2005	\$259,498
2019 FORD E-450 AMBULANCE	VEHICLES	6/13/2019	\$257,276
2016 CHEVROLET G4500 AMBULANCE	VEHICLES	7/22/2016	\$202,809
AMBULANCE	VEHICLES	6/12/2014	\$192,024
BUILDING LOCATED AT 20 PILLSBURY STREET	BUILDINGS	9/26/2012	\$179,300
MASONRY REPAIRS & DOOR/WINDOW REPLACEMENT	BUILDINGS	5/10/2011	\$167,093
LAND, 34 CROSSING DR	LAND	4/17/2001	\$135,000
GENERATOR, EMERGENCY	MACHINERY & EQUIPMENT	4/26/2021	\$114,998
ASPHALT PAVING-CASH CORNER FIRE STATION	LAND IMPROVMENTS	6/30/2021	\$112,910
FURNITURE & ACCESSORIES CASH CORNER FIRE	MACHINERY & EQUIPMENT	6/23/2021	\$102,319
RENOVATION, FIRE STATION	BUILDINGS	1/1/1995	\$100,000
2012 VIKING MARINE VESSEL-EMERGENCY RES	VEHICLES	11/1/2012	\$73,943
BOILER REPLACEMENT AT WEST END FIRE STAT	BUILDINGS	12/27/2018	\$65,023
PORTABLE ANALYZER	MACHINERY & EQUIPMENT	8/31/2017	\$60,731
CENTRAL FIRE STATION ASSESSMENT	CONSTRUCTION IN PROGRESS	6/30/2021	\$58,052
6 AIRPAKS X3 PRO 4.5 WITH CYLINDERS	MACHINERY & EQUIPMENT	1/14/2022	\$57,882
SIDEWALK/CURB CASH CORNER FIRE STATION	INFRASTRUCTURE	11/30/2020	\$53,851
BOILER REPLACEMENT AT CENTRAL FIRE	BUILDINGS	2/18/2020	\$52,950
2019 FORD F350 PICKUP TRUCK	VEHICLES	10/28/2019	\$44,468
FENCES & GATES, BIKE RACKS, METAL BOLLARDS	LAND IMPROVMENTS	4/26/2021	\$40,786
2021 CHEVROLET TAHOE	VEHICLES	12/6/2021	\$40,213
2020 FORD F-150 PICKUP TRUCK W/UPGRADES	VEHICLES	1/27/2020	\$39,567
2020 CHEVROLET TAHOE	VEHICLES	7/3/2020	\$39,287
BAUER LEGACY COMPRESSOR HVAC UNIT	BUILDINGS	7/1/2021	\$34,934
APPLIANCES @ CASH CORNER FIRE STATION	MACHINERY & EQUIPMENT	5/26/2021	\$34,536
APX8500 (1) & APX6000 (3) MOBILE RADIOS	MACHINERY & EQUIPMENT	1/25/2022	\$31,061
DJI MATRICE 300 SERIES DRONE	VEHICLES	7/31/2022	\$28,600
LIFE PAK 15 DEFIBRILLATOR	MACHINERY & EQUIPMENT	9/17/2021	\$27,965

INFORMATION TECHNOLOGY

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
FIBER OPTIC WIRELESS INFRASTRUCTURE PH1	MACHINERY & EQUIPMENT	6/1/2015	\$149,490
VIRTUAL NETWORK STORAGE BACKUP	MACHINERY & EQUIPMENT	8/26/2020	\$118,552
DATA CENTER HARDWARE IT FOR PS/PW	MACHINERY & EQUIPMENT	8/22/2022	\$73,028
FIBER OPTIC WIRELESS INFRAS KNIGHTVILLE	MACHINERY & EQUIPMENT	8/1/2020	\$50,000

PARKS, RECREATION & WATERFRONT

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
COMMUNITY CENTER	BUILDINGS	9/1/1999	\$5,500,000
PUBLIC WORKS FACILITY - PARKS	BUILDINGS	8/28/2017	\$2,296,236
ADDITION, RED BANK GYMNASIUM	BUILDINGS	1/1/1997	\$1,350,000
RENOVATION, POOL BUILDING	BUILDINGS	1/1/1984	\$1,100,000
SPRING POINT MARINA		1/1/1979	\$1,100,000
BUG LIGHT	BUILDINGS	1/1/1996	\$1,000,000
LAND, HIGHLAND AV	LAND	1/15/1999	\$990,000
POOL BUILDING	BUILDINGS	1/1/1977	\$988,000
WAINWRIGHT FARM LAND IMPROVEMENTS	LAND IMPROVMENTS	5/30/2003	\$906,599
POOL RENOVATIONS TO THE ROOF	BUILDINGS	6/30/2007	\$750,209
LAND, 155 WESCOTT RD	LAND	1/1/1984	\$750,000
GREENBELT WALKWAY		1/1/2002	\$622,402
THOMAS KNIGHT PARK MARINA/PIER		1/31/2006	\$435,148
MILL CREEK PARK IMPROVEMENTS	LAND IMPROVMENTS	12/7/2012	\$317,090
COMPLEX BUILDING	BUILDINGS	1/1/2002	\$315,680
THOMAS KNIGHT PARK		1/1/2000	\$300,000
RENOVATION, BUG LIGHT	BUILDINGS	1/1/1996	\$275,000
LAND, 625 BROADWAY	LAND	3/1/2000	\$267,300
BOILER REPLACEMENT - COMM CTR POOL	BUILDINGS	3/27/2012	\$250,000
LAND, 1 WILLOW STREET	LAND	8/23/1994	\$220,000
STORM REPAIRS, BUG LIGHT PK, FT PREBLE		7/1/2010	\$198,173
PORTLAND STREET PIER/BUILDING		1/1/1981	\$180,000
WAINWRIGHT FARM IRRIGATION		11/14/2002	\$154,104
THERAPY HOT TUB SPA @ COMMUNITY CENTER	BUILDINGS	12/7/2017	\$153,674
GREENBELT WALKWAY		1/1/2002	\$137,632
LAND, 232 LINCOLN ST	LAND	1/1/1940	\$135,000
MILL CREEK PARK IMPROVEMENTS	CONSTRUCTION IN PROGRESS	6/30/2021	\$134,814
PRO SHOP/BRANCH LIBRARY		1/1/1976	\$127,205
WEST END TRAILS PHASE 1 (SIDEWALKS)	INFRASTRUCTURE	11/30/2007	\$126,495
SPCC POOL WALL REPAIR IMPROVEMENTS	BUILDINGS	3/19/2021	\$126,019
TRANSIENT SLIP, THOMAS KNIGHT PARK	INFRASTRUCTURE	1/1/2000	\$125,000
RENOVATION, MUNICIPAL BOAT RAMP		1/1/1998	\$125,000
REHAB AT REDBANK FIELDS	CONSTRUCTION IN PROGRESS	6/30/2021	\$114,651
LIGHTING FIXTURES - COMMUNITY CTR POOL	BUILDINGS	12/12/2011	\$110,000
MUNICIPAL BOAT RAMP		1/1/1981	\$107,800
HVAC UNIT FOR POOL - COMM CTR	BUILDINGS	1/25/2012	\$105,800
LAND, GREENBELT WALKWAY	LAND	12/22/1987	\$105,000
GROUP OF ASPHALT PAVING		1/1/1998	\$104,836
SYSTEM, COMPUTER NETWORKING		1/1/1999	\$99,998
WAINWRIGHT FARM FENCING		11/22/2002	\$93,814
LAND, GREENBELT WALKWAY	LAND	3/19/1996	\$90,000
RIP RAP, MARINA	INFRASTRUCTURE	1/1/2000	\$90,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
MILL CREEK GAZEBO	BUILDINGS	8/11/2010	\$86,221
PLAYSCAPE AT WAINWRIGHT FIELDS	MACHINERY & EQUIPMENT	9/27/2012	\$86,062
BOAT RAMP, UPGRADE AT BUG LIGHT		6/6/2011	\$85,078
LAND, 172 NEW YORK AV	LAND	3/16/1994	\$80,000
LAND, BROADWAY	LAND	1/1/1979	\$78,650
BOAT RAMP UPGRADE AT FORE RIVER		7/1/2007	\$78,550
LAND, MAIN STREET	LAND	10/1/1943	\$77,900
LAND, BROADWAY	LAND	3/23/2000	\$75,000
RIP RAP, BUG LIGHT PARK	INFRASTRUCTURE	1/1/2000	\$75,000
CONCESSION STAND/STORAGE BLDG	BUILDINGS	12/16/2008	\$75,000
2014 TORO GROUNDSMASTER MOWER	MACHINERY & EQUIPMENT	8/11/2015	\$74,364
LAND, GREENBELT WALKWAY	LAND	12/22/1987	\$70,000
GREENBELT BROADWAY/EVANS		1/1/1999	\$69,485
FILTERS, POOL	BUILDINGS	1/1/1996	\$68,762
ACCESS CONTROL SECURITY SYSTEM	BUILDINGS	8/30/2017	\$68,657
WILLARD BATHHOUSE		1/1/1980	\$66,500
TORO GROUNDSMASTER POLARTEC 7210 W/ATTCH	MACHINERY & EQUIPMENT	8/25/2016	\$62,970
2021 FORD E450SD 14 PASSENGER BUS VAN	VEHICLES	9/16/2021	\$62,500
4' DEPTH BOAT RAMP EXTENSION, BUG LIGHT		4/30/2013	\$60,317
LAND, 21 NELSON RD	LAND	6/4/1951	\$60,000
SYSTEM, IRRIGATION		1/1/1980	\$60,000
WROUGHT IRON ARCH/PILLARS ENTRANCE GATE	LAND IMPROVMENTS	10/26/2012	\$59,379
2008 GMC BUCKET TRUCK #TC5C042-#82		12/27/2007	\$58,159
HIGH/SAWYER STREET BASKETBALL COURT	LAND IMPROVMENTS	9/28/2012	\$56,747
REHAB AT REDBANK FIELDS-FENCING & GARDEN	CONSTRUCTION IN PROGRESS	6/30/2022	\$56,525
PLAYSCAPE	MACHINERY & EQUIPMENT	8/22/2017	\$55,886
LAND, STILLMAN ST	LAND	1/1/1948	\$55,000
GENERATOR, EMERGENCY		9/9/2008	\$54,840
2016 FORD F350 TRUCK		11/5/2015	\$51,802
TORO FINE CUT RIDING MOWER		4/20/2004	\$51,125
LAND, WILLOW ST	LAND	8/23/1994	\$50,000
PORTABLE SKATE SHELTER BUILDING	BUILDINGS	10/30/2012	\$50,000
RENOVATION, WILLARD BATHHOUSE		1/1/1986	\$50,000
CANOPY REPAIR		10/31/2004	\$49,000
TORO WIDE-AREA RIDING LAWNMOWER		7/29/2011	\$48,864
TRUCK, PICKUP		4/12/1999	\$48,643
ADDITION, MAINTENANCE BUILDING		1/1/1999	\$46,000
RUBB BUILDING - PARKS-COLD STORAGE BLDG	BUILDINGS	8/28/2017	\$45,954
BUS, REC CENTER		9/14/2005	\$45,697
POOL SHELL RESURFACING REHAB	BUILDINGS	1/4/2012	\$45,565
LAND, E ST	LAND	3/24/2000	\$45,000
PLAYSAFER AQUABOND POOL DECKING	BUILDINGS	12/5/2013	\$45,000
GARAGE BAY VEHICLE LIFTS FOR PARKS_PWF	MACHINERY & EQUIPMENT	2/23/2018	\$44,784

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
BOILER REPLACEMENT - COMM CTR POOL	BUILDINGS	10/1/2021	\$43,820
GREENBELT WALKWAY, WATERMAN - MUSSEY		6/16/2006	\$43,552
2019 FORD F-350 DUMP TRUCK		4/22/2019	\$41,051
MUNICIPAL POOL LIGHTING	BUILDINGS	6/29/2018	\$40,910
MUNICIPAL POOL LOCKERS - COMM CTR		8/29/2011	\$40,784
LAND, GREENBELT WALKWAY	LAND	12/22/1987	\$40,000
LAND, OCEAN ST	LAND	7/7/1998	\$40,000
PLAYSCAPE FOR WILLARD SCHOOL PARK		11/1/2008	\$39,539
GROUP OF CHAIN LINK FENCING		1/1/1985	\$39,099
LAND, WILD ROSE AV	LAND	1/1/1948	\$39,050
GREENHOUSE FOR PARKS	BUILDINGS	8/28/2017	\$38,911
SKATE PARK - DESIGN	CONSTRUCTION IN PROGRESS	6/30/2020	\$38,825
2020 FORD F250 TRUCK	VEHICLES	2/12/2020	\$38,743
FENCE SPRING POINT SHOREWAY		8/18/2004	\$38,477
FENCING, WAINWRIGHT ATHLETIC FIELDS		7/29/2006	\$37,950
2016 CHEVROLET SILVERADO 4X4 PICKUP TRK		8/23/2016	\$37,853
LIBERTY SHIP IMPROVEMENTS AT BUG LIGHT		11/30/2012	\$37,718
2013 GMC SIERRA TRUCK		10/15/2012	\$36,995
PLAYVENTURE PLAYSCAPE AT LEGERE PARK		9/2/2005	\$35,705
FOLEY ACCU-MASTER SPIN RELIEF GRINDER		1/31/2015	\$35,355
FLOATS		1/1/1995	\$35,280
HVAC SYSTEM AT REDBANK COMMUNITY CTR		2/25/2014	\$35,000
RENOVATION, GOLF MAINTENANCE BUILDING		1/1/1999	\$35,000
2011 CHEVROLET SILVERADO PICKUP		12/22/2010	\$34,800
2012 TORO MOWER		6/26/2012	\$34,609
WEST END TRAILS IMPROVEMENTS		7/1/2012	\$33,907
BLEACHERS FOR COMMUNITY CENTER		8/12/2014	\$33,575
LAND, HIGHLAND AVE	LAND	1/1/1948	\$33,550
LAND, GREENBELT WALKWAY	LAND	12/22/1987	\$33,000
PLAYSCAPE		1/1/2002	\$33,000
REDBANK PARK SHELTER 24X36 BUILDING		9/9/2013	\$32,670
RENOVATIONS, REDBANK MULTIPURPOSE BLDG		1/9/2008	\$32,551
2013 JOHN DEERE UTILITY TRACTOR WITH SPR		8/16/2013	\$32,545
2011 JOHN DEERE UTILITY TRACTOR W/LOADER		11/1/2011	\$31,992
LAND, PINE ST	LAND	1/1/1966	\$31,185
BLDG ENERGY IMPROV-BLDG ENV/WATER CONSER		10/11/2011	\$30,914
2017 TORO PROCORE 1298 AERATOR		7/27/2016	\$30,895
2014 GMC SIERRA TRUCK		8/23/2013	\$30,755
WAINWRIGHT COMPLEX & CITY FIELDS MSTRPLN	CONSTRUCTION IN PROGRESS	6/30/2020	\$30,500
2022 CHEVROLET BOLT ELECTRIC VEH LEASE	VEHICLES	8/4/2022	\$30,072
WILKINSON PARK BASKETBALL COURT		4/28/2016	\$30,062
LAND, BROADWAY	LAND	12/22/1987	\$30,000
STAIRWAY SPRING POINT SHOREWAY		8/18/2004	\$30,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
2010 FORD F350 TRUCK		10/13/2009	\$29,203
2017 FORD F-250 PICKUP TRUCK		10/25/2017	\$29,130
BATHROOM REPAIR-WILLARD BEACH		7/1/2007	\$28,902
2017 FORD TRANSIT CONNECT CARGO VAN		11/23/2016	\$28,410
MILL CREEK PARK IMPROVEMENTS - DESIGN	CONSTRUCTION IN PROGRESS	6/30/2018	\$27,448
LAND, BROADWAY	LAND	1/1/1940	\$27,141
OFFICE FURNITURE FOR PARKS AT PWF		11/13/2017	\$27,007
GROUP OF ASPHALT PAVING		1/1/1990	\$27,002
GROUP OF ASPHALT PAVING		1/1/1990	\$27,002
LIGHTING FIXTURES - REDBANK MULTIPURPOSE		12/12/2011	\$27,000
WEEDTECHNICS SW800 W TRAILER-WEED KILLER		9/9/2019	\$26,966
2015 FORD F250 TRUCK		8/28/2014	\$26,677
2016 TORO TOP DRESSER TRACTOR		8/18/2016	\$26,436
TORO SAND PRO INFIELD PRO 5040 GROOMER		6/30/2015	\$26,404
WAINWRIGHT FIELD FENCE		8/17/2011	\$26,395
LIGHT WEIGHT MOWER - TORO REELMASTER		6/30/2003	\$26,193
2016 JOHN DEERE 4066R TRACTOR/LOADER		8/8/2016	\$26,000
CONCESSION		1/1/1980	\$25,536
2017 JOHN DEERE 1570 MOWER WITH DECK		7/6/2017	\$25,339
GYM FLOOR COVERING		1/1/1999	\$25,227
STREET LIGHT FIXTURES	INFRASTRUCTURE	6/30/2019	\$1,117,624
TRAFFIC SIGNAL IMPRV BRDWY/EVANS/LINCOLN	INFRASTRUCTURE	5/20/2021	\$465,922
RENOVATION, HAMLIN ELEMENTARY	BUILDINGS	1/1/2001	\$343,000
STREET LIGHTS & LED PILOT PROGRAM FIXTRS	INFRASTRUCTURE	3/20/2018	\$224,470
TRAFFIC SIGNAL BROADWAY/ELM ST PLSNTDALE	INFRASTRUCTURE	5/31/2019	\$164,703
HVAC HEAT PUMPS FOR PLANNING OFFICE	BUILDINGS	3/3/2020	\$107,709
TRAFFIC SIGNAL CONTROLLER	INFRASTRUCTURE	6/17/2015	\$66,536
PLANNING OFFICE RENOVATIONS 496 OCEAN ST	BUILDINGS	6/16/2021	\$61,414

POLICE DEPARTMENT

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
POLICE RADIOS COMMUNICATION EQUIPMENT		2/28/2011	\$324,549
POLICE STATION		1/1/1968	\$168,000
AMBULANCE		8/11/2006	\$129,907
RENOVATION, POLICE STATION		1/1/1980	\$125,000
POLICE VEHICLE CAMCORDERS-DVR SOLUTION		7/31/2009	\$79,378
MRAP 2008 INTERNATIONAL MVP MILITARY VEH		7/1/2014	\$75,000
RENOVATION, POLICE STATION		1/1/1990	\$65,000
POLICE VEHICLE CAMERAS - DVR (8)		4/22/2013	\$54,940
2022 FORD EXPLORER POLICE CRUISER	VEHICLES	3/30/2022	\$42,373
2022 FORD EXPLORER POLICE CRUISER	VEHICLES	3/24/2022	\$42,373
2022 FORD EXPLORER POLICE CRUISER	VEHICLES	3/24/2022	\$42,373
COMMUNICATION TOWER		1/1/1999	\$42,000
2021 FORD EXPLORER INTERCEPTOR CRUISER		3/23/2021	\$41,249
2021 FORD EXPLORER INTERCEPTOR CRUISER		2/23/2021	\$41,120
2021 FORD EXPLORER INTERCEPTOR CRUISER		2/23/2021	\$41,120
2018 CHEVROLET TAHOE TRUCK		5/22/2018	\$39,296
2020 FORD EXPLORER INTERCEPTOR CRUISER		6/10/2020	\$38,869
2020 FORD EXPLORER INTERCEPTOR CRUISER		5/18/2020	\$38,869
2020 FORD EXPLORER INTERCEPTOR CRUISER		5/18/2020	\$38,869
2020 FORD EXPLORER INTERCEPTOR		4/6/2020	\$38,869
2020 FORD EXPLORER INTERCEPTOR		4/6/2020	\$38,869
2016 MERCEDES-BENZ SPRINTER VAN		12/27/2016	\$36,491
POLICE STATION BLDG ASSESSMENT IMPROVMNT	CONSTRUCTION IN PROGRESS	6/30/2019	\$36,061
LIGHTING FIXTURES - POLICE STATION		12/12/2011	\$36,000
2016 CHEVROLET TAHOE COMMAND VEHICLE		10/15/2015	\$34,447
2018 FORD EXPLORER POLICE CRUISER		5/16/2018	\$32,347
KRONOS TELESTAFF SCHEDULING SOFTWARE		3/19/2012	\$32,258
2018 FORD EXPLORER POLICE CRUISER		5/16/2018	\$31,916
2018 FORD EXPLORER POLICE CRUISER		5/16/2018	\$31,916
2019 FORD EXPLORER POLICE CRUISER		1/10/2019	\$31,916
2019 FORD EXPLORER POLICE CRUISER		1/10/2019	\$31,916
TASERS REPLACEMENT FOR PD	MACHINERY & EQUIPMENT	7/9/2020	\$31,320
2017 FORD EXPLORER POLICE CRUISER		5/15/2017	\$30,510
2017 FORD EXPLORER POLICE CRUISER		5/15/2017	\$30,236
2017 FORD EXPLORER POLICE CRUISER		5/15/2017	\$30,236
2016 FORD EXPLORER POLICE CRUISER		5/10/2016	\$30,161
2016 FORD EXPLORER POLICE CRUISER		5/10/2016	\$29,953
2016 FORD EXPLORER POLICE CRUISER		4/25/2016	\$29,952
2016 FORD EXPLORER POLICE CRUISER		4/25/2016	\$29,952
TRU-NARC NARCOTIC ANALYZER		9/10/2019	\$29,916
2013 FORD EXPLORER CRUISER		9/7/2012	\$29,004
2015 FORD EXPLORER POLICE CRUISER		5/20/2015	\$28,620

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
2015 FORD EXPLORER POLICE CRUISER		5/20/2015	\$28,620
POLICE GARAGE		1/1/1968	\$26,807
AUTOMATED PARKING TICKET CITATION SYSTEM		6/15/2011	\$26,386

PUBLIC LIBRARY

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
RENOVATION, PUBLIC LIBRARY	BUILDINGS	1/1/1998	\$145,000
RENOVATION, PUBLIC LIBRARY	BUILDINGS	1/1/1995	\$125,000
BRIDGE, PEDESTRIAN AT BRANCH LIBRARY	INFRASTRUCTURE	12/21/2012	\$90,606
LAND, 482 BROADWAY	LAND	11/26/1954	\$43,000
A/C UNIT REPLACEMENT - MAIN LIBRARY	BUILDINGS	8/8/2014	\$39,995
HIGHLAND STORMWATER DESIGN LIB PKG LOT	CONSTRUCTION IN PROGRESS	6/30/2020	\$30,000
RFID INVENTORY MANAGMENT SYSTEM PH 1 LIB	CONSTRUCTION IN PROGRESS	6/30/2022	\$29,964

PUBLIC WORKS

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PUBLIC WORKS FACILITY - PUBLIC WORKS	BUILDINGS	8/28/2017	\$4,592,472
GROUP OF ROADWAY CONSTRUCTION		1/1/1970	\$2,890,680
THORNTON HEIGHTS STREET IMPROVEMENT PH 2	INFRASTRUCTURE	11/30/2015	\$2,315,500
GROUP OF ROADWAY CONSTRUCTION		1/1/1980	\$2,178,638
GROUP OF ROADWAY CONSTRUCTION		1/1/1990	\$2,030,090
WESTBROOK STREET REDESIGN	INFRASTRUCTURE	4/29/2021	\$1,982,069
THORNTON HEIGHTS STREET IMPROVEMENTS PH3	INFRASTRUCTURE	11/15/2016	\$1,680,040
GROUP OF ROADWAY CONSTRUCTION		1/1/1960	\$1,397,370
GROUP OF ROADWAY CONSTRUCTION		1/1/1991	\$1,389,547
KNIGHTVILLE SIDEWALKS/STREET IMPROV PH 2	INFRASTRUCTURE	12/10/2012	\$1,307,103
GROUP OF ROADWAY CONSTRUCTION		1/1/1998	\$1,264,310
CUMMINGS ROAD PAVING, MIP, BUS PARK PATH	INFRASTRUCTURE	10/19/2016	\$1,189,842
BROADWAY WESTBROOK ST MUP/PED IMPRVMENTS	CONSTRUCTION IN PROGRESS	6/30/2022	\$1,172,168
GROUP OF ROADWAY CONSTRUCTION		1/1/2002	\$1,161,750
GROUP OF ROADWAY CONSTRUCTION		1/1/1950	\$1,136,905
GROUP OF ROADWAY CONSTRUCTION		1/1/1989	\$1,102,842
JETPORT PLAZA ROAD PROJECT	INFRASTRUCTURE	7/1/2007	\$1,085,790
TRANSFER STATION FAC LAND IMPROVEMENTS	LAND IMPROVMENTS	12/30/2015	\$1,070,553
GROUP OF ROADWAY CONSTRUCTION		1/1/1940	\$1,040,205
GROUP OF ROADWAY CONSTRUCTION		1/1/2020	\$931,390
GROUP OF ROADWAY CONSTRUCTION		1/1/1992	\$734,704
SIDEWALK		1/1/2001	\$671,900
929 HIGHLAND AVENUE LAND PREP	LAND	8/18/2017	\$567,700
SALT SHED AT PFW	BUILDINGS	8/28/2017	\$533,856
ASPHALT PAVING FOR PWF	LAND IMPROVMENTS	8/28/2017	\$507,983
GROUP OF ROADWAY CONSTRUCTION		1/1/1999	\$503,363
GROUP OF STREET PAVING		1/1/2000	\$500,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
GROUP OF ROADWAY CONSTRUCTION		1/1/1930	\$488,468
GROUP OF ROADWAY CONSTRUCTION		1/1/1983	\$455,400
GROUP OF STREET PAVING		1/1/2000	\$450,000
GROUP OF ROADWAY CONSTRUCTION		1/1/1982	\$441,724
EASTERN BROADWAY SIDEWALK	INFRASTRUCTURE	11/5/2003	\$435,475
MEETING HOUSE HILL SEPARATION PH 1 - PW	CONSTRUCTION IN PROGRESS	6/30/2022	\$420,000
TRANSFER STATION WATER/SEWER/STORMWATER	INFRASTRUCTURE	12/30/2015	\$382,452
TRANSFER STATION		1/1/1998	\$340,955
SOKOKIS STREET SIGNAL	CONSTRUCTION IN PROGRESS	6/30/2022	\$323,993
DETENTION POND	INFRASTRUCTURE	1/1/2000	\$322,196
BRICKHILL REDEVELOPMENT	INFRASTRUCTURE	11/23/2004	\$301,600
GROUP OF ROADWAY IMPROVEMENTS		1/1/1995	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1996	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1997	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1998	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1999	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/2000	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/2001	\$300,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/2002	\$300,000
MULTI USER PATH LIGHTING-BIKE&PEDSTRN IM	INFRASTRUCTURE	8/8/2016	\$298,085
MAINE MALL STREET LIGHTS	INFRASTRUCTURE	1/26/2010	\$296,375
SIDEWALK PROGRAM-BRDWY,WTRMNDR,ELSEMERE	INFRASTRUCTURE	5/22/2022	\$294,281
GROUP OF ROAD IMPROVEMENTS		6/30/2003	\$286,783
2020 INTERNATIONAL 500X SWEEPER	VEHICLES	10/14/2019	\$281,500
GROUP OF STREET PAVING		1/1/2000	\$271,000
2022 CASE 721G XR WHEEL FRONT-END LOADER	VEHICLES	5/18/2022	\$259,903
OTTAWA ROAD REMEDIATION PW REHAB PH 2	INFRASTRUCTURE	10/29/2019	\$257,164
FUEL ISLAND & PUMPS	BUILDINGS	8/28/2017	\$232,132
TRANSFER STATION CONCRETE RETAINING WALL	LAND IMPROVMENTS	12/30/2015	\$231,737
KNIGHTVILLE SIDEWALKS/STRET IMPRV-PH 1	INFRASTRUCTURE	12/12/2011	\$229,925
2022 INTERNATIONAL DUMP TRUCK W PLOW	VEHICLES	10/6/2021	\$222,668
WILLARD BEACH OUTFALL DRAINAGE IMPRVMENTS	INFRASTRUCTURE	9/14/2020	\$209,341
WATERMAN DRIVE RECONFIGURATION	INFRASTRUCTURE	5/29/2008	\$202,536
SIDEWALK PACKAGE PROGRAM	INFRASTRUCTURE	7/1/2021	\$201,354
2009 VOLVO DUMP TRUCK MODEL# VHD64B		8/22/2008	\$201,154
SIDEWALK		6/30/2003	\$200,897
2011 INTERNATIONAL 7500 DUMP TRUCK		4/30/2010	\$190,312
ROAD CONSTRUCTION		1/1/1996	\$190,000
2019 CASE 71GXR WHEEL LOADER	VEHICLES	7/19/2019	\$189,986
2012 INTERNATIONAL CHASSIS TRUCK SWEEPER		8/10/2011	\$187,000
SAWYER STREET SIDEWALK	INFRASTRUCTURE	12/8/2006	\$185,608
PAVING PLEASANTDALE BROADWAY/ELM ST	INFRASTRUCTURE	5/31/2019	\$180,833
2009 INTERNATIONAL 7500 DUMP TRUCK		5/14/2009	\$176,106

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
2017 FREIGHTLINER 114SD TRUCK	VEHICLES	9/26/2016	\$174,078
2015 INTERNATIONAL DUMP TRUCK WITH PLOW		7/1/2014	\$167,203
2018 INTERNATIONAL 7400 TRUCK WITH PLOW	VEHICLES	8/9/2017	\$164,196
2018 INTERNATIONAL 7400 TRUCK WITH PLOW	VEHICLES	8/9/2017	\$164,196
2018 INTERNATIONAL 7400 TRUCK WITH PLOW	VEHICLES	8/9/2017	\$164,196
SIDEWALK, SPRING, THOMPSON, PLEASANTDALE	INFRASTRUCTURE	8/12/2010	\$160,402
PAVING JETPORT PLAZA ROAD	INFRASTRUCTURE	7/30/2019	\$159,781
2006 JOHN DEERE WHEEL LOADER		1/13/2006	\$158,400
2022 MACLEAN MV5 SIDEWALK TRACTOR PLOW	VEHICLES	1/27/2022	\$156,967
GORHAM ROAD IMPROVEMENTS	INFRASTRUCTURE	5/27/2015	\$150,000
ASPHALT PAVING - TRANSFER FACILITY ROAD	INFRASTRUCTURE	6/30/2016	\$147,530
2008 INTERNATIONAL DUMP TRUCK MODEL 7500		9/28/2007	\$147,412
GROUP OF ROADWAY CONSTRUCTION		1/1/1990	\$144,165
2019 TRACKLESS MT7 SIDEWALK TRACTOR	VEHICLES	6/14/2019	\$140,997
COTTAGE ROAD TRAFFIC DESIGN	CONSTRUCTION IN PROGRESS	6/30/2021	\$139,208
FULL DUMP TRUCK WITH PLOW		3/7/2007	\$138,036
GRADER		8/30/2002	\$136,156
2011 MT6 TRACKLESS SIDEWALK TRACTOR		10/27/2010	\$133,380
2008 INTERNATIONAL DUMP TRUCK MODEL 7500		9/28/2007	\$132,197
2008 INTERNATIONAL DUMP TRUCK MODEL 7500		9/28/2007	\$132,197
2008 INTERNATIONAL DUMP TRUCK MODEL 7500		9/28/2007	\$132,197
SWAP SHOP BLDG - TRANSFER STATION FACLTY	BUILDINGS	12/30/2015	\$129,626
PAVING OF GORHAM ROAD	INFRASTRUCTURE	10/20/2008	\$128,902
LED PILOT PROGRAM FIXTURES & STRT LIGHTS	INFRASTRUCTURE	4/6/2022	\$127,641
2012 INTERNATIONAL DUMP TRUCK W/PLOW		11/30/2011	\$127,453
LAND, HIGHLAND AV	LAND	10/25/1989	\$125,000
CRANE	MACHINERY & EQUIPMENT	8/28/2017	\$124,785
GROUP OF ROADWAY CONSTRUCTION		1/1/1997	\$124,300
FRONT END LOADER		11/14/2000	\$122,376
PAVING JOHN ROBERTS ROAD	INFRASTRUCTURE	10/7/2014	\$122,046
LOADER		2/28/1997	\$121,100
PAVING WESTERN AVENUE	INFRASTRUCTURE	9/16/2013	\$120,228
LAND, 929 HIGHLAND AV	LAND	6/3/1987	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1989	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1990	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1991	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1992	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1993	\$120,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1994	\$120,000
WAINWRIGHT ACCESS ROAD		10/1/2002	\$119,994
2007 TRACKLESS SIDEWALK PLOW MT5 TRACTOR		10/12/2007	\$116,571
PAVING JOHN ROBERTS ROAD	INFRASTRUCTURE	6/19/2015	\$115,336
RECLAIMING W/CEMENT FOR GANNET DRIVE	INFRASTRUCTURE	8/20/2008	\$114,961

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PAVING HIGHLAND AVENUE - CITY PORTION	INFRASTRUCTURE	4/7/2021	\$114,797
PAVING WESTERN AVENUE	INFRASTRUCTURE	9/9/2013	\$113,874
2013 MT6 TRACKLESS SIDEWALK TRACTOR		10/23/2012	\$113,650
HAULER, ROLLOF		7/7/2000	\$111,209
GROUP OF ASPHALT PAVING		1/1/1997	\$110,957
2005 GMC UTILITY TRUCK		5/23/2005	\$106,108
PAVING PHILBROOK AVENUE	INFRASTRUCTURE	11/9/2022	\$103,987
AUGUST PAVING		8/31/2003	\$102,147
GROUP OF ROADWAY IMPROVEMENTS		1/1/1986	\$100,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1987	\$100,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1988	\$100,000
SANDER		4/19/2002	\$98,995
2008 FORD F550 SERVICE TRUCK W/CRANE		2/14/2008	\$98,978
2011 TENCO SNOW BLOWER		2/7/2011	\$97,825
SIDEWALK, FERRY VILLAGE	INFRASTRUCTURE	6/20/2008	\$96,280
DUMP TRUCK		8/13/2002	\$95,483
SANDER		5/9/2000	\$95,418
PAVING JET PORT PLAZA ROAD	INFRASTRUCTURE	5/24/2019	\$95,392
DUMP TRUCK		8/13/2002	\$92,756
BROADWAY PED IMPR-REFERENDUM BOND PCKG	CONSTRUCTION IN PROGRESS	6/30/2021	\$89,937
RETAINING WALL		1/1/1997	\$88,765
WILLARD SQUARE SIDEWALK	INFRASTRUCTURE	9/28/2009	\$87,019
SIDEWALKS & CURBS		10/2/2003	\$85,876
PAVING OF GANNET DRIVE	INFRASTRUCTURE	8/20/2008	\$85,039
GROUP OF ASPHALT PAVING		1/1/1990	\$84,862
PAVING JET PORT PLAZA ROAD	INFRASTRUCTURE	5/22/2019	\$82,278
MAINE MALL ROAD STREET IMPROVEMENTS-LCRK	INFRASTRUCTURE	10/2/2014	\$81,783
LAND, HIGHLAND AV	LAND	3/4/1998	\$81,000
LAND, HIGHLAND AV	LAND	3/4/1998	\$80,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1983	\$80,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1984	\$80,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1985	\$80,000
GROUP OF ROADWAY CONSTRUCTION		1/1/1996	\$79,365
UTILITIES AT PW COMPLEX CMP PWD	MACHINERY & EQUIPMENT	9/15/2017	\$78,935
GROUP OF CHAIN LINK FENCING		1/1/1997	\$78,735
GARAGE BAY VEHICLE LIFTS FOR PW AT PWF	MACHINERY & EQUIPMENT	1/10/2018	\$78,058
JULY PAVING		7/31/2003	\$77,383
PAVING STILLMAN STREET	INFRASTRUCTURE	8/10/2022	\$77,362
LAND, 933 HIGHLAND AVENUE	LAND	1/4/2013	\$76,800
PAVING OF GANNETT DRIVE	INFRASTRUCTURE	7/13/2009	\$76,792
ASPHALT PAVER		5/29/2015	\$76,598
PAVING EVANS STREET		9/30/2006	\$75,966
PAVING EVANS STREET	INFRASTRUCTURE	8/8/2014	\$75,469

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PAVING CLEVELAND & NORTHEAST STREETS	INFRASTRUCTURE	8/26/2013	\$74,058
DARLING AVENUE SIDEWALK IMPROVEMENTS		10/31/2003	\$72,867
2006 SIDEWALK TRACTOR - TRACKLESS		12/12/2005	\$72,810
PAVING PHILBROOK AVENUE	INFRASTRUCTURE	9/23/2022	\$72,146
PAVING WESTBROOK STREET	INFRASTRUCTURE	8/22/2022	\$70,847
PAVING BROADWAY	INFRASTRUCTURE	10/3/2020	\$70,415
GROUP OF ROADWAY IMPROVEMENTS		1/1/1980	\$70,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1981	\$70,000
GROUP OF ROADWAY IMPROVEMENTS		1/1/1982	\$70,000
2012 FORD F-350 SIGN TRUCK		2/21/2012	\$68,867
PAVING SAWYER STREET	INFRASTRUCTURE	8/9/2021	\$66,738
COLD PLANING OF GORHAM ROAD		10/10/2008	\$66,560
EBRIGHT WIRELESS VEHICLE LIFTS	MACHINERY & EQUIPMENT	7/22/2020	\$66,180
PAVING OF PLEASANT AVENUE	INFRASTRUCTURE	9/15/2010	\$63,706
2020 FORD F350 TRUCK	VEHICLES	3/27/2020	\$63,214
SIDEWALK-WESTERN AVENUE-C#17A20124		11/7/2007	\$61,640
PAVING STILLMAN STREET	INFRASTRUCTURE	10/31/2022	\$61,549
PAVING WATERMAN DRIVE CITY PORTION	INFRASTRUCTURE	4/13/2021	\$60,037
PAVING SAWYER ROAD	INFRASTRUCTURE	7/27/2012	\$59,896
PAVING OF HIGHLAND AVENUE	INFRASTRUCTURE	7/21/2011	\$59,850
PAVING DARLING AVENUE	INFRASTRUCTURE	10/29/2011	\$59,316
PAVING & RECLAIMING GARY MAIETTA PKWY	INFRASTRUCTURE	7/28/2017	\$58,438
2020 FORD F350 TRUCK	VEHICLES	3/27/2020	\$57,051
PAVING OF BROADWAY		11/3/2010	\$56,056
COTTAGE ROAD TRAFFIC DESIGN	CONSTRUCTION IN PROGRESS	6/30/2019	\$55,735
PAVING OF FICKETT ROAD		9/23/2009	\$55,454
PAVING EVANS ROAD	INFRASTRUCTURE	7/23/2015	\$55,030
PAVING OF ANTHOINE STREET		8/24/2010	\$53,629
PAVING OF NUTTER STREET		9/9/2009	\$53,181
TRANSFER STATION ATTENDANT BUILDING	BUILDINGS	12/30/2015	\$52,495
PAVING ALFRED STREET		9/10/2011	\$52,481
PAVING HIGHLAND AVENUE	INFRASTRUCTURE	7/25/2014	\$52,106
PAVING SETTLERS ROAD	INFRASTRUCTURE	5/11/2016	\$51,794
2015 BOBCAT SKID-STEER LOADER W/BUCKET		9/25/2015	\$51,643
GROUP OF ROADWAY CONSTRUCTION		1/1/1993	\$51,480
PAVING SAWYER STREET	INFRASTRUCTURE	8/31/2021	\$50,699
PINE STREET PAVING	INFRASTRUCTURE	7/11/2018	\$50,545
2020 BOBCAT T66 COMPACT LOADER W/BUCKET	VEHICLES	12/9/2020	\$49,878
CRAIG PLOW	MACHINERY & EQUIPMENT	10/2/2019	\$49,814
PAVING OF HILL STREET		8/17/2010	\$49,752
ACCESS CONTROL & CAMERA SECURITY SYSTEM	BUILDINGS	7/1/2020	\$49,624
PAVING WALNUT STREET	INFRASTRUCTURE	8/7/2015	\$48,933
ATTACHMENT, SNOWBLOWER		2/24/1997	\$48,800

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PAVING OF PLEASANT AVENUE		7/25/2011	\$48,419
PAVING SAWYER STREET	INFRASTRUCTURE	8/18/2022	\$48,403
2010 SIDEWALK STREET PAVER		8/25/2010	\$48,300
TRACTOR, MULTIPURPOSE		11/23/1998	\$47,731
PAVING WESTBROOK STREET		10/31/2011	\$47,513
PAVING DARLING AVENUE		7/13/2012	\$46,600
PAVING ROADWAY TO NEW PUBLIC WORKS FACIL	INFRASTRUCTURE	10/2/2017	\$46,285
PAVING PHILBROOK AVENUE	INFRASTRUCTURE	10/4/2022	\$44,276
PAVING RIDGELAND STREET	INFRASTRUCTURE	6/2/2016	\$44,230
PAVING WESTERN AVENUE		9/5/2013	\$44,124
PAVING CUMBERLAND ROAD		10/15/2012	\$44,015
PAVING HIGHLAND AVENUE	INFRASTRUCTURE	7/30/2015	\$43,792
GROUP OF CHAIN LINK FENCING		1/1/1980	\$43,598
2022 CASE DV26E PAVEMENT ROLLER RIDE-ON	MACHINERY & EQUIPMENT	5/10/2022	\$43,435
PAVING OF ANTHOINE STREET		11/7/2011	\$43,324
PAVING OF BROADWAY		7/7/2011	\$42,690
PAVING ALFRED STREET		6/11/2012	\$42,134
PAVING POSTAL SERVICE ROAD		6/11/2007	\$41,820
PAVING SAWYER ROAD		7/24/2013	\$41,773
PAVING & RECLAIMING FORT ROAD	INFRASTRUCTURE	7/22/2020	\$41,114
2020 FORD EXPLORER	VEHICLES	10/16/2019	\$40,965
STREET PAVING		9/25/2003	\$40,416
PAVING HIGHLAND AVENUE		9/30/2006	\$40,075
PAVING PINE STREET	INFRASTRUCTURE	9/4/2018	\$39,916
RECLAIMING JOHN ROBERTS ROAD		10/6/2014	\$39,776
PAVING OF HIGHLAND AVENUE		8/27/2010	\$39,594
PAVING OF FODEN ROAD		9/29/2009	\$39,433
PAVING ALFRED STREET		9/15/2012	\$39,366
PAVING JET PORT PLAZA ROAD	INFRASTRUCTURE	5/30/2019	\$39,124
CONCRETE FLOOR SEALING AT PWF	BUILDINGS	7/1/2021	\$38,800
PAVING BRIARWOOD ROAD	INFRASTRUCTURE	5/10/2016	\$38,683
PAVING HIGHLAND AVENUE	INFRASTRUCTURE	10/12/2015	\$38,312
PAVING CLIFFORD STREET	INFRASTRUCTURE	9/28/2017	\$38,153
PAVING OF NUTTER ROAD		5/27/2010	\$38,062
PAVING SAWYER STREET		10/6/2011	\$37,917
PAVING RIDGELAND STREET	INFRASTRUCTURE	7/26/2016	\$37,292
COLD PLANING SPRINGWOOD:SANDYHILL-BAIRD	INFRASTRUCTURE	5/18/2018	\$37,165
PAVING CLEVELAND CIRCLE		8/11/2014	\$36,557
LINCOLN STREET PAVING	INFRASTRUCTURE	7/26/2018	\$36,522
PAVING SAWYER STREET	INFRASTRUCTURE	11/3/2022	\$35,946
PAVING OF HILL STREET		7/6/2011	\$35,722
PAVING HIGGIN & SKELSY STREETS		10/14/2013	\$35,516
PAVING SANDY HILL	INFRASTRUCTURE	5/31/2018	\$35,390

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PAVING WALNUT STREET		9/28/2015	\$35,051
PAVING OF FICKETT STREET		5/27/2010	\$34,829
PAVING FODEN ROAD	INFRASTRUCTURE	10/2/2021	\$34,368
PAVING/RECLAIMING LINCOLN ST EXT	INFRASTRUCTURE	9/6/2019	\$34,113
PAVING & RECLAIMING MEMORY LANE	INFRASTRUCTURE	9/11/2020	\$33,676
TOYOTA 8FGU25 FORK LIFT TRUCK	MACHINERY & EQUIPMENT	1/8/2021	\$33,577
MILLING BROADWAY - ANTHOINE	INFRASTRUCTURE	9/21/2020	\$33,450
PAVING CASH STREET		11/4/2004	\$32,901
SIDEWALKS & CURBS		11/15/2003	\$32,785
SHELVING FOR PUBLIC WORKS AT PWF		11/1/2017	\$32,306
PAVING CLIFFORD STREET	INFRASTRUCTURE	9/20/2018	\$31,998
PAVING DONALD B DEAN DRIVE	INFRASTRUCTURE	9/17/2022	\$31,880
PAVING OF WINDING WAY		10/23/2008	\$31,851
PAVING SAWYER STREET		8/30/2006	\$31,823
PAVING WESTBROOK STREET		11/10/2012	\$31,634
PAVING OF FODEN ROAD		6/2/2010	\$31,378
PAVING KENNETH ROAD	INFRASTRUCTURE	6/5/2019	\$31,336
PAVING OF BARSTOWN STREET		7/28/2010	\$31,026
SECURITY CAMERAS AT NEW PWF-PW		9/25/2017	\$30,985
STREET PAVING		10/31/2003	\$30,957
SOKOKIS STREET SIGNAL	CONSTRUCTION IN PROGRESS	6/30/2020	\$30,557
PAVING ALFRED STREET		8/28/2013	\$30,513
BROADWAY PED IMPR-REFERENDUM BOND PCKG	CONSTRUCTION IN PROGRESS	6/30/2020	\$30,345
2010 FORD F350 TRUCK		10/13/2009	\$30,203
PAVING CUMBERLAND AVENUE		7/22/2013	\$30,156
PAVING SCOTT ROAD		6/5/2019	\$29,374
PAVING PREBLE STREET		10/8/2004	\$29,273
E-STREET PAVING		7/11/2018	\$29,108
PEDESTRIAN CROSSING TRAFFIC SIGNALS	INFRASTRUCTURE	8/28/2020	\$29,104
PAVING DONALD B DEAN DRIVE	INFRASTRUCTURE	9/23/2022	\$29,061
PAVING RUNWAY ROD		9/30/2006	\$29,015
2012 GMC SIERRA 2500 TRUCK		12/8/2011	\$28,763
DODGE RAM ONE TON DUMP TRUCK		5/18/2007	\$28,611
2013 GMC SIERRA TRUCK		8/23/2013	\$28,145
MAST ARM ST LIGHT MAINE MALL RD/GOODWILL	INFRASTRUCTURE	8/19/2021	\$27,809
PAVING LINCOLN STREET		9/17/2018	\$27,368
OFFICE FURNITURE FOR PW AT PWF		11/13/2017	\$27,007
PAVING WESTBROOK STREET	INFRASTRUCTURE	5/11/2022	\$27,000
PAVING OF ROMANO ROAD		10/21/2008	\$26,964
SALT/SAND SPREADER HOPPER		4/18/2008	\$26,895
PAVING SOUTH KELSY ROAD		8/23/2012	\$26,815
ACCESS CONTROL SECURITY SYS AT PWF-PW		9/25/2017	\$26,784
PAVING PENNSYLVANIA AVE		12/6/2004	\$26,498

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
GRIDSMART VIDEO DETECTION SYSTEM		12/2/2021	\$26,234
PAVING SCOTT STREET		7/15/2019	\$26,064
PAVING FORT ROAD		8/12/2020	\$26,053
NETWORK, COMPUTER WIRING AT PW COMPLEX		9/15/2017	\$25,680
PAVING FODEN ROAD		10/21/2021	\$25,669
PAVING Q STREET		8/16/2021	\$25,550
PAVING COMMERCIAL STREET		9/30/2006	\$25,516
PAVING OF ELM STREET		10/30/2008	\$25,124
VUEWORKS COMPUTER SOFTWARE LICENSE PW		6/16/2018	\$25,000

SCHOOL DEPARTMENT

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
SPHS NEW ADDITION & RENOVATION PHASE 1	BUILDINGS	12/20/2013	\$36,310,286
SOUTH PORTLAND MIDDLE SCHOOL PROJECT	CONSTRUCTION IN PROGRESS	6/30/2022	\$28,072,475
RENOVATION, HIGH SCHOOL	BUILDINGS	1/1/1995	\$9,000,000
SPHS NEW ADDITION & RENOVATION PHASE 2	BUILDINGS	4/30/2015	\$8,748,941
BROWN ELEMENTARY SCHOOL-37 HIGHLAND AVE	BUILDINGS	8/31/2004	\$6,045,758
ADDITION, SKILLIN ELEMENTARY	BUILDINGS	1/1/1993	\$6,000,000
DYER ELEMENTARY SCHOOL- 53 ALFRED ST	BUILDINGS	8/23/2005	\$5,727,321
RENOVATION, HIGH SCHOOL	BUILDINGS	1/1/1984	\$5,000,000
SMALL ELEMENTARY SCHOOL	BUILDINGS	8/30/2003	\$4,790,769
KALER ELEMENTARY SCHOOL	BUILDINGS	8/30/2003	\$4,705,855
SOUTH PORTLAND MIDDLE SCHOOL PROJECT	CONSTRUCTION IN PROGRESS	6/30/2021	\$3,919,589
SOUTH PORTLAND HIGH SCHOOL		1/1/1952	\$2,626,494
MEMORIAL MIDDLE SCHOOL		1/1/1967	\$2,095,335
SCHOOL TRANSPORTATION BUS GARAGE BLDG	BUILDINGS	11/17/2021	\$2,062,018
ADDITION, HIGH SCHOOL		1/1/1955	\$1,200,000
BME BAU 02 PRIME HVAC VENTILATION SYSTEM	BUILDINGS	12/12/2020	\$1,016,954
SCHOOL BUS MAINTENANCE GARAGE	BUILDINGS	1/1/1980	\$1,000,000
ADDITION, BUS MAINTENANCE GARAGE	BUILDINGS	1/1/2001	\$950,000
DYER ELEMENTARY		1/1/1972	\$921,660
SKILLIN ELEMENTARY		1/1/1954	\$864,136
MAHONEY SECURITY SYSTEM FOR BUILDING	BUILDINGS	12/21/2010	\$791,514
ADDITION, MAHONEY MIDDLE SCHOOL		1/1/1953	\$775,000
SOUTH PORTLAND MIDDLE SCHOOL PROJECT	CONSTRUCTION IN PROGRESS	6/30/2020	\$765,649
BOILER HEATING SYSTEM AT SPHS	BUILDINGS	1/10/2014	\$748,660
MAHONEY MIDDLE SCHOOL		1/1/1924	\$742,500
BLEACHER & PRESS BOX, MARTIN FIELD	MACHINERY & EQUIPMENT	6/30/2006	\$740,926
MAHONEY MIDDLE SCHOOL WINDOWS	BUILDINGS	11/30/2003	\$721,794
RENOVATION, MEMORIAL M.S.	BUILDINGS	1/1/2001	\$650,000
FURNITURE - SPHS NEW ADDITION	MACHINERY & EQUIPMENT	4/25/2014	\$611,883
MEMORIAL FIRE SPRINKLER SYSTEM/ASBESTOS	BUILDINGS	11/23/2010	\$480,005
RENOVATION, HIGH SCHOOL	BUILDINGS	1/1/2002	\$480,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
FOOD SERVICE EQUIPMENT SPHS NEW ADDITION	MACHINERY & EQUIPMENT	2/28/2014	\$443,052
MIDDLE SCHOOL PROJECT	CONSTRUCTION IN PROGRESS	6/30/2019	\$427,066
NETWORK, COMPUTER WIRING		1/1/2001	\$425,000
ADDITION, BROWN ELEMENTARY		1/1/1957	\$420,000
RENOVATIONS, MEMORIAL MIDDLE SCHOOL	BUILDINGS	3/3/2004	\$393,717
SPHS DRAINAGE IMPROVEMENTS	BUILDINGS	9/30/2008	\$378,849
800 APPLE IPADS WITH SOFTWARE & CASES	MACHINERY & EQUIPMENT	7/11/2021	\$367,200
88 SMARTBOARDS-ACTIVPANEL TITANIUM 75"	MACHINERY & EQUIPMENT	7/31/2019	\$343,816
NETWORK REDESIGN SCHOOL-IT DEPT		7/1/2007	\$340,200
SPHS FURNITURE RENOVATION/ADDITION PH 2	MACHINERY & EQUIPMENT	4/1/2015	\$336,660
SYSTEM, COMPUTER NETWORKING		1/1/1999	\$323,522
LAND, 87 THOMPSON ST	LAND	1/1/1980	\$313,929
AUDIO/VISUAL EQUIPMENT-NEW ADDITION SPHS	MACHINERY & EQUIPMENT	2/7/2014	\$313,853
HVAC CONTROL SYSTEM SOFTWARE	BUILDINGS	12/12/2020	\$307,286
BOILER, MEMORIAL MIDDLE SCHOOL	BUILDINGS	3/31/2011	\$280,000
SYSTEM, COMPUTER NETWORKING		1/1/1999	\$264,700
MEMORIAL SECURITY CAMERA SYSTEM		3/18/2011	\$256,317
556 APPLE IPADS W/JAMFPROSFTWR, CASES, SLV	MACHINERY & EQUIPMENT	9/2/2021	\$255,204
RENOVATION, BROWN ELEMENTARY	BUILDINGS	1/1/2001	\$242,000
FIRE ALARMS - SPHS	BUILDINGS	10/23/2009	\$238,759
BUS LOOP & VISITOR PARKING-MAHONEY	INFRASTRUCTURE	2/21/2011	\$234,339
SYSTEM, TELEPHONE		11/28/2012	\$207,214
ASBESTOS REMOVAL, SPHS	BUILDINGS	8/13/2010	\$194,586
WIRELESS COMPUTER NETWORK-NEW ADDITION		8/26/2013	\$192,180
TRACK, RUNNING		1/1/1980	\$188,923
SYSTEM, COMPUTER NETWORKING		1/1/2000	\$188,172
AUDIO/VISUAL EQUIPMENT SPHS REN/ADD PH2	MACHINERY & EQUIPMENT	1/14/2015	\$182,171
SYSTEM, COMPUTER NETWORKING		1/1/1999	\$176,466
SYSTEM, COMPUTER NETWORKING		1/1/1999	\$170,584
DELL CHROMEBOOKS 11.6" TOUCHSCREEN 520	MACHINERY & EQUIPMENT	8/2/2021	\$168,288
BUS LOOP @ SKILLIN SCHOOL	INFRASTRUCTURE	8/4/2006	\$162,000
BROWN ELEMENTARY		1/1/1936	\$160,000
SYSTEM, COMPUTER NETWORKING		1/1/2000	\$150,538
81 CONVERTIBLE MOBILE STANDS SMARTBOARDS	MACHINERY & EQUIPMENT	8/2/2019	\$144,342
LAND, 637 HIGHLAND AV	LAND	1/1/1950	\$141,625
FIRE ALARMS, MEMORIAL	BUILDINGS	10/23/2009	\$140,872
MERAKI WIRELESS ACCESS POINTS 150	MACHINERY & EQUIPMENT	10/13/2022	\$140,370
SOUTH PORTLAND HIGH SCHOOL GYM-BLEACHERS	BUILDINGS	11/17/2009	\$128,502
2 BOILERS UPGRADED TO GAS AT MAHONEY	BUILDINGS	9/26/2012	\$126,910
DOORWAYS/STRUCTURAL AT MEMORIAL	BUILDINGS	9/30/2009	\$125,861
LAND, 120 WESCOTT RD	LAND	1/1/1962	\$125,000
RENOVATION, HIGH SCHOOL	BUILDINGS	1/1/1988	\$115,882
BME1 BAU HVAC VENTILATION SYST-MAHONEY	BUILDINGS	12/23/2020	\$115,237

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
FIRE ALARMS - MAHONEY	BUILDINGS	10/23/2009	\$113,610
APS2000 ROVER AIR PROTECTION SYSTEM	BUILDINGS	10/7/2020	\$112,470
2019 BLUE BIRD SCHOOL BUS	VEHICLES	5/18/2018	\$111,300
2019 BLUE BIRD SCHOOL BUS 87 PASSENGER	VEHICLES	12/11/2017	\$110,824
LIGHTING FIXTURES - SKILLIN	BUILDINGS	11/12/2010	\$110,000
SOUTH PORTLAND MIDDLE SCHOOL RENOVATION, DYER ELEMENTARY	CONSTRUCTION IN PROGRESS BUILDINGS	6/30/2017 1/1/1985	\$109,135 \$109,000
2020 BLUEBIRD BBCV3507 SCHOOL BUS	VEHICLES	11/1/2018	\$101,250
2023 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	1/18/2022	\$101,000
ELECTRICAL ENTRANCES, MAHONEY	BUILDINGS	9/30/2009	\$100,157
2020 BLUE BIRD SCHOOL BUS	VEHICLES	4/11/2019	\$100,000
2021 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	10/4/2019	\$99,700
2022 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	4/30/2021	\$98,761
2022 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	4/30/2021	\$98,761
100 MACBOOK AIR W/JAMFPRO SFTWR,SLEEVES	MACHINERY & EQUIPMENT	7/31/2021	\$98,350
2019 BLUE BIRD SCHOOL BUS 66 PASSENGER	VEHICLES	12/11/2017	\$95,362
ELECTRICAL ENTRANCES, MEMORIAL	BUILDINGS	9/30/2009	\$95,016
2021 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	10/4/2019	\$94,900
2021 BLUEBIRD BBCV3310 SCHOOL BUS	VEHICLES	10/4/2019	\$94,900
2020 BLUEBIRD SCHOOL BUS TYPE C	VEHICLES	12/19/2018	\$93,000
2020 BLUEBIRD SCHOOL BUS TYPE C	VEHICLES	12/19/2018	\$93,000
DOORWAYS/EGRESS, SPHS	BUILDINGS	9/30/2009	\$92,269
MEMORIAL MIDDLE SCHOOL - NEW ROOF SYSTEM, COMPUTER NETWORKING	BUILDINGS	6/29/2015 1/1/2000	\$92,005 \$91,398
RENOVATION, MEMORIAL M.S. BUS #5 (SPEC)		1/1/1980 4/16/2013	\$91,000 \$89,834
LIGHTING FIXTURES - MAHONEY	BUILDINGS	11/12/2010	\$88,950
2016 FREIGHTLINER THOMAS SCHOOL BUS		8/31/2015	\$87,706
2018 BLUE BIRD BBCV3507 SCHOOL BUS	VEHICLES	12/27/2016	\$86,925
2018 BLUE BIRD BBCV3507 SCHOOL BUS	VEHICLES	12/27/2016	\$86,925
2017 THOMAS 341TS SCHOOL BUS		1/26/2016	\$85,804
2017 THOMAS 77 PASSENGER SCHOOL BUS		1/26/2016	\$85,804
MAHONEY MASONRY CANOPIE REPAIRS BUS #23	BUILDINGS	7/1/2007 4/16/2013	\$85,600 \$84,856
GROUP OF CHAIN LINK FENCING		1/1/1985	\$81,753
ROOF RESTORATION AT MAHONEY LAND, 165 SOUTH KELSEY ST	BUILDINGS LAND	8/28/2015 10/29/1941	\$80,008 \$80,000
BOILER	BUILDINGS	1/1/2002	\$80,000
BOILER	BUILDINGS	1/1/2002	\$80,000
ADDITION, BOILER HOUSE		1/1/1962	\$80,000
RESTORATION OF ROOF#1 & 3 AT MEMORIAL	BUILDINGS	9/18/2013	\$77,580
LIGHTING FIXTURES - DYER	BUILDINGS	11/12/2010	\$75,000
BLEACHER, FOOTBALL		1/1/1985	\$75,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
GROUP OF OUTDOOR LIGHTING		1/1/1985	\$74,644
ROOF RESTORATIONS TO SPHS ROOF #19,20,21	BUILDINGS	7/8/2016	\$74,110
LED RETROFIT LIGHTING AT SPHS	BUILDINGS	9/10/2020	\$73,371
LIGHTSPEED TCA-F AUDIO SYSTEM 69 CLSRMS	MACHINERY & EQUIPMENT	7/26/2019	\$73,140
TENNIS COURT		1/1/1980	\$72,081
2008 SCHOOL BUS # 4 FREIGHTLINER B2-106		8/31/2007	\$71,755
LIGHTING FIXTURES - BROWN	BUILDINGS	11/12/2010	\$70,000
LIGHTING FIXTURES - SMALL	BUILDINGS	11/12/2010	\$70,000
LIGHTING FIXTURES - MEMORIAL	BUILDINGS	11/12/2010	\$70,000
DOMESTIC HOT WATER HEATER	MACHINERY & EQUIPMENT	9/10/2010	\$70,000
MAINFRAME COMPUTER		11/16/2001	\$67,226
GROUP OF ASPHALT PAVING		1/1/1990	\$65,575
SMALL PORTABLE DOUBLE-WIDE CLASSROOM	BUILDINGS	8/19/2011	\$65,000
STEINWAY B GRAND PIANO FOR SPHS		12/28/2007	\$64,584
ROOF - SCHOOL TRANSPORTATION BUILDING	BUILDINGS	6/22/2012	\$64,240
65 MACBOOK AIR W/JAMF PRO SFTWR APLCARE+	MACHINERY & EQUIPMENT	8/21/2021	\$63,928
RENOVATION, MAHONEY MIDDLE SCHOOL	BUILDINGS	1/1/1998	\$63,000
ROOF RESTORATION AT MEMORIAL #7 & #7A	BUILDINGS	8/13/2015	\$60,598
BEALS GYM STEAM LINE EXTENTION		8/18/2003	\$60,091
LIGHTING FIXTURES - KALER	BUILDINGS	11/12/2010	\$60,000
BOILER		1/1/1989	\$60,000
COMPUTER NETWORK SYSTEM (CISCO 6509)		6/13/2012	\$58,560
PLAYSCAPE		1/1/2000	\$56,000
IRRIGATION, MAHONEY P.E. FIELD	LAND IMPROVMENTS	10/18/2011	\$55,423
SOUTH PORTLAND MIDDLE SCHOOL REDESIGN	CONSTRUCTION IN PROGRESS	6/30/2022	\$54,000
COURTYARD LAND IMPROVEMENTS SPHS	LAND IMPROVMENTS	8/29/2018	\$51,448
BOILER HOUSE		1/1/1952	\$51,183
TRACK, RUNNING - UPGRADED AT SPHS		7/6/2011	\$50,730
ROOF RESTORATION TO SPHS ROOF #17 & #18	BUILDINGS	10/25/2016	\$50,041
2009 CHEVROLET C5500 DIESEL UTILITY TRK		11/19/2008	\$46,908
BOILER		1/1/1989	\$46,829
FIRE SPRINKLER SYSTEM @ SCHL BUS GARAGE	BUILDINGS	2/22/2016	\$46,360
RENOVATION, CENTRAL OFFICE	BUILDINGS	7/1/2012	\$45,907
2014 SCHOOL BUS - CHEVY 14 PASSENGER		8/15/2014	\$45,106
CONCESSION STAND	BUILDINGS	1/1/2002	\$45,000
LAND, 52 ALFRED ST	LAND	1/1/1966	\$43,890
BOILER		1/1/1987	\$43,832
LED RETROFIT LIGHTING AT SKILLIN SCHOOL	BUILDINGS	9/10/2020	\$42,572
LAND, 180 WESCOTT RD	LAND	1/1/1950	\$42,295
IN-ZONE MITSUBISHI HYPER HEAT SYST PUMPS	BUILDINGS	12/24/2020	\$41,920
SKILLIN SCHOOL WINDOWS REPLACEMENT	BUILDINGS	8/31/2018	\$41,872
7 SMARTBOARDS-ACTIVPANEL TITANIUM 75"	MACHINERY & EQUIPMENT	8/21/2019	\$40,831
STEAM TRAP REPLACEMENT - MAHONEY		10/14/2010	\$40,000

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
STEAM TRAP REPLACEMENT - MEMORIAL		10/14/2010	\$40,000
2022 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	10/22/2020	\$39,900
2022 BLUE BIRD BBCV3310 SCHOOL BUS	VEHICLES	10/22/2020	\$39,900
BUS #15 2010 GMC 14 PASSENGER M#G33503		7/8/2010	\$39,400
ROOF #2 REPLACEMENT AT MEMORIAL MIDDLE		12/20/2012	\$38,900
RETUBING BOILERS AT MAHONEY	MACHINERY & EQUIPMENT	2/29/2016	\$38,595
WINDOW REPLACEMENT-180 WESCOTT ROAD	BUILDINGS	12/29/2017	\$38,354
SOUND SYSTEM, AUDITORIUM		1/1/1995	\$37,909
PORTABLE CLASSROOM #1		1/1/1998	\$37,850
PORTABLE CLASSROOM #2		1/1/1998	\$37,850
TENNIS COURT		1/1/1980	\$37,785
IMAC DESKTOP COMPUTERS (24) FOR SPHS ADD		6/30/2015	\$36,696
SYSTEM, TELEPHONE		2/6/2014	\$36,421
SPHS PHOTO LAB VENTILATION		5/21/2004	\$36,200
LED RETROFIT LIGHTING FOR BROWN ELEM	BUILDINGS	8/31/2020	\$35,503
ASBESTOS REMOVAL, MEMORIAL		8/28/2009	\$35,460
OUTDOOR COOLER/FREEZER & ENCLOSURE SKLIN		1/31/2015	\$35,009
PRE-CAST MASONRY RESTRTN PHASE 3-MAHONEY		6/30/2009	\$35,000
COOLER, WALK-IN		8/31/2010	\$35,000
LIFT, HANDICAP		1/1/2001	\$35,000
LIFT, HANDICAP		1/1/2001	\$35,000
PLAYSCAPE		1/1/1994	\$34,846
ROOF REPLACEMENT AT SKILLIN #4/5	BUILDINGS	8/19/2021	\$34,460
LED RETROFIT LIGHTING AT DYER ELEM	BUILDINGS	9/10/2020	\$34,230
BLDG ENERGY IMPROV-MEMORIAL		11/12/2010	\$33,000
LOCKERS AT SPHS NEW ADDITION		12/23/2013	\$32,911
PRE-K BATHROOM RENOVATION AT BROWN	BUILDINGS	9/28/2021	\$32,496
RESTORATION FO ROOF#6A AT MEMORIAL		8/21/2013	\$31,870
VIRTUAL SERVER SEGMENTATION - SCHOOL		5/21/2021	\$31,000
SECURITY SYSTEM FOR SCHOOL BUS GARAGE	MACHINERY & EQUIPMENT	10/28/2021	\$30,874
GROUP OF CONCRETE PAVING		1/1/1990	\$30,859
CHILLER NOISE MITIGATION NOISE CONTROL	CONSTRUCTION IN PROGRESS	6/30/2022	\$30,657
MODULAR EQUIPMENT CONTROL PANELS UPGRADE		7/1/2018	\$30,556
LAND, 240 OCEAN ST	LAND	1/1/2020	\$30,250
DIRECT DIGITAL CONTROLS (DDC) HVAC MAHNY		2/5/2018	\$30,225
PAVING MEMORIAL SCHOOL BUS LOOP		10/29/2011	\$29,880
WHEELCHAIR LIFT, HANDICAP AT MAHONEY		8/12/2008	\$29,863
LED RETROFIT LIGHTING AT SMALL SCHOOL	BUILDINGS	10/19/2020	\$29,662
LED RETROFIT LIGHTING AT KALER ELEM	BUILDINGS	9/10/2020	\$29,501
RESTORATION OF ROOF#2 AT SKILLIN SCHOOL		8/21/2013	\$29,107
MAHONEY-AC COOLING SYSTEM SERVER ROOM		8/31/2018	\$28,835
FENCING, MAHONEY MIDDLE SCHOOL		10/28/2011	\$28,682
2019 FORD TRANSIT 10 PASSENGER BUS VAN		8/26/2019	\$28,594

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
DISHWASHER, INDUSTRIAL		1/1/1995	\$28,518
TOMCAT 20" WALK BEHIND AUTOSCRUBBERS (4)	MACHINERY & EQUIPMENT	10/12/2020	\$28,457
SECURITY CAMERA SYSTEM AT SP HIGH SCHOOL		5/30/2006	\$28,449
GROUP OF ASPHALT PAVING		1/1/1985	\$28,436
STAGE CURTAINS, AUDITORIUM		1/1/1995	\$27,769
2017 CHEVROLET SILVERADO TRUCK		12/8/2017	\$27,431
BATHROOM RENOVATION 2ND FLOOR SKILLIN		9/11/2018	\$27,325
OFFICE/BATH SPACE		7/31/2003	\$27,275
43 APPLE IPADS, 25 APPLE PENCILS, CASES	MACHINERY & EQUIPMENT	5/26/2022	\$27,096
IMAGINE LANGUAGE LITERACY COMP SOFTWR	MACHINERY & EQUIPMENT	7/1/2022	\$27,000
BLDG ENERGY IMPROV-MAHONEY		11/12/2010	\$27,000
GROUP OF ASPHALT PAVING		1/1/1988	\$26,913
SKILLIN SCHOOL ROOF REPAIRS		12/23/2009	\$26,850
NEW LOCKERS ON 3RD FLOOR OF HIGH SCHOOL		8/29/2006	\$26,690
TRACK STORAGE SHED		1/1/1988	\$26,477
2009 FORD F250 SUPER DUTY TRUCK		7/30/2009	\$26,320
SYSTEM, TELEPHONE		1/1/1998	\$26,135
2011 CHEVROLET SILVERADO PICKUP		1/7/2011	\$26,103
LIFT, HANDICAP		1/1/1988	\$26,033
LIFT, HANDICAP		1/1/1988	\$26,033
BLDG ENVELOPE ENERGY IMPROV-SKILLIN		9/10/2010	\$26,000
LAND, ALFRED ST	LAND	1/1/1966	\$25,988
RISERS, CHORAL		1/1/1995	\$25,918
BME1 BAU HVAC VENTILATION SYSTEM-SKILLIN		12/12/2020	\$25,888
FENCING, SPHS TRACK		7/27/2006	\$25,825
CAFETERIA TABLES AT KALER/DYER		5/27/2021	\$25,729
2018 RAM PROMASTER 2500PR VAN		10/30/2018	\$25,541
COOLER, WALK-IN		1/1/1995	\$25,350
FREEZER, WALK-IN		1/1/1995	\$25,350
LAND, 81 WESTBROOK ST	LAND	1/1/1951	\$25,300
ROOF RESTORATION AT SPHS #14		9/2/2015	\$25,230
BOOSTER HEATER, KITCHEN (DISHWASHER)		9/10/2010	\$25,000
BLDG ENVELOPE ENERGY IMPROV-MEMORIAL		9/10/2010	\$25,000
SYSTEM, PUBLIC ANNOUNCEMENT		1/1/2001	\$25,000

TRANSPORTATION

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
PUBLIC WORKS FACILITY - BUS	BUILDINGS	8/28/2017	\$4,592,472
2022 GILLIG G27B LOW FLOOR TRANSIT BUS	VEHICLES	3/3/2022	\$505,398
2016 GILLIG G27B10 TRANSIT BUS	VEHICLES	11/18/2016	\$407,696
2016 GILLIG G27B10 TRANSIT BUS	VEHICLES	11/18/2016	\$407,696
2014 GILLIG LOW FLOW CITY BUS UNIT#901		3/26/2014	\$395,197
2014 GILLIG FLOW FLOW CITY BUS #902		3/27/2014	\$395,197

2011 GILLIG LOW FLOOR CITY BUS		4/15/2011	\$371,406
2011 GILLIG LOW FLOOR CITY BUS		4/15/2011	\$371,406
MILL CREEK TRANSIT HUB SHELTER BLDG	BUILDINGS	2/19/2014	\$337,010
VEHICLE CAR WASH - BUS AT PWF	BUILDINGS	8/28/2017	\$289,613
BUS TRANSIT TRAFFIC SIGNAL PRIORITY SYST	INFRASTRUCTURE	3/20/2018	\$219,555
MILLCREEK TRANSIT HUB - OCEAN STREET	INFRASTRUCTURE	12/12/2011	\$210,028
AUTOMATIC VEHICLE LOCATOR EQUIPMENT		6/8/2015	\$91,496
2016 FORD F350 SERVICE TRUCK		5/19/2016	\$78,489
12 MOTOROLA APX1500 7/800 RADIOS	MACHINERY & EQUIPMENT	10/31/2019	\$41,537
MOBILE COLUMN LIFTS - BUSES SET OF 4		8/21/2015	\$39,583
AUTOMATIC VEHICLE LOCATOR COMP EQUIP BUS		10/11/2016	\$33,587
BUS SHELTERS (4)	BUILDINGS	1/8/2019	\$29,408
2010 FORD E450SU		10/6/2020	\$29,165
2010 FORD TRUCK		10/6/2020	\$29,165
2015 NISSAN LEAF		12/11/2015	\$28,500
ACCESS CONTROL SECURITY SYS AT PWF-BUS		9/25/2017	\$26,784

WATER RESOURCE PROTECTION DEPARTMENT

DESCRIPTION	TYPE	DATE ACQUIRED	ACQUIRED COST
OPERATIONS BUILDING	BUILDINGS	7/1/1977	\$5,602,800
GROUP OF PROCESS PIPING	BUILDINGS	1/1/1986	\$4,200,000
AERATION BASINS - (3)	BUILDINGS	1/1/1986	\$3,306,171
THORNTON HEIGHTS SEWER SEPARATION PH 1	INFRASTRUCTURE	3/27/2015	\$2,721,273
PLEASANTDALE STORM SEPARATION	INFRASTRUCTURE	10/29/2019	\$2,703,338
463 WESTBROOK ST PUMP STATION-BLDG	BUILDINGS	3/18/2011	\$2,667,263
SEWER SEPARATION-PLEASANTDALE	INFRASTRUCTURE	7/1/2007	\$2,176,806
STORM WATER PIPING	INFRASTRUCTURE	1/1/1996	\$2,000,000
WWTP NEW BLDG ADDTION-TRTMNT PLNT EXPANS	BUILDINGS	6/30/2016	\$1,877,942
TREATMENT PLANT ELECTRICAL SYSTEMS UPGRD	CONSTRUCTION IN PROGRESS	6/30/2021	\$1,829,680
KNIGHTVILLE STORMWATER/SEWER SEPARTN PH2	INFRASTRUCTURE	12/10/2012	\$1,802,594
FRONT ST/WEST HIGH ST GRNBLT TRUNKLINE	INFRASTRUCTURE	6/19/2020	\$1,666,009
MEETING HOUSE HILL SEPARATION PHASE 1	CONSTRUCTION IN PROGRESS	6/30/2022	\$1,631,322
THORNTON HEIGHTS STORM WATER - PHASE 3	INFRASTRUCTURE	11/15/2016	\$1,621,571
463 WESTBROOK ST PUMP STATION-EQUIP	MACHINERY & EQUIPMENT	3/18/2011	\$1,573,785
PLEASANTDALE PIPING SEWER SEPARATION	INFRASTRUCTURE	10/29/2019	\$1,569,039
PUMP STATION RADIO TELEMETRY ALARM	MACHINERY & EQUIPMENT	9/6/2012	\$1,421,378
E/S HIGHLAND AVE PUMP STATION	BUILDINGS	1/1/1985	\$1,334,672
STORM WATER PIPING	INFRASTRUCTURE	1/1/1988	\$1,300,000
RENOVATION, WILLARD BEACH PUMP STATION	BUILDINGS	1/1/1995	\$1,235,000
RENOVATION, PEARL STREET PUMP STATION	BUILDINGS	1/1/1995	\$1,235,000
MAIN PUMPING STATION	MACHINERY & EQUIPMENT	1/1/1986	\$1,184,750
SCADA CONTROL SYSTEM UPGRADE - WRS	MACHINERY & EQUIPMENT	8/25/2017	\$1,116,422
CSO CLARIFIER EQUIPMENT & DOMES	MACHINERY & EQUIPMENT	9/30/2012	\$1,085,874
DISINFECTION BUILDING	BUILDINGS	1/1/1986	\$1,044,054

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
SECONDARY CLARIFIER REPAIRS	MACHINERY & EQUIPMENT	6/11/2019	\$1,015,713
SECONDARY CLARIFIER #1	BUILDINGS	1/1/1986	\$1,015,500
SECONDARY CLARIFIER #2	BUILDINGS	1/1/1986	\$1,015,500
SECONDARY CLARIFIER #3	BUILDINGS	1/1/1986	\$1,015,500
STORM WATER PIPING	INFRASTRUCTURE	1/1/1994	\$1,000,000
THORNTON HEIGHTS SEWER SEPARATION PH 2	INFRASTRUCTURE	11/30/2015	\$928,286
OVERFLOW CLARIFIER #1	BUILDINGS	1/1/1986	\$870,045
OVERFLOW CLARIFIER #2	BUILDINGS	1/1/1986	\$870,045
OVERFLOW CLARIFIER #3	BUILDINGS	1/1/1986	\$870,045
MEETING HOUSE HILL SEPARATION PHASE 1	CONSTRUCTION IN PROGRESS	6/30/2021	\$869,549
STORM WATER PIPING	INFRASTRUCTURE	1/1/1998	\$793,000
THORNTON HEIGHTS PHASE 2 PIPES	INFRASTRUCTURE	11/30/2015	\$733,713
PEARL STREET PUMP STATION	BUILDINGS	1/1/1979	\$732,287
STORM WATER PIPING	INFRASTRUCTURE	1/1/1997	\$717,172
THORNTON HEIGHTS SEWER SEPARATION PH 3	INFRASTRUCTURE	11/15/2016	\$669,480
WILLARD BEACH PUMPING STATION	BUILDINGS	1/1/1978	\$665,486
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$650,000
MECHANICAL SURFACE AERATORS	MACHINERY & EQUIPMENT	1/1/1977	\$650,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1999	\$615,108
AERATION TRAIN DIFFUSERS-FINE BUBBLE SYS	MACHINERY & EQUIPMENT	1/31/2009	\$614,483
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1995	\$600,000
AERATION SYSTEM INSTRUMENTATION	MACHINERY & EQUIPMENT	1/1/2002	\$600,000
CHLORINE CONTACT TANK	BUILDINGS	1/1/1986	\$592,375
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1995	\$574,438
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$545,790
STORM WATER PIPING	INFRASTRUCTURE	1/1/1981	\$525,000
FRONT STREET PUMP STATION	BUILDINGS	1/1/1978	\$524,323
TRTMNT PLANT INTERIOR RENOVATIONS/BOILER	BUILDINGS	11/30/2014	\$516,332
RENOVATION, OPERATIONS BUILDING	BUILDINGS	1/1/2001	\$481,916
SEWER SEPARATION - CASH CORNER	INFRASTRUCTURE	7/1/2005	\$479,629
STORM WATER PIPING	INFRASTRUCTURE	1/1/1999	\$449,782
AERATION SYSTEM ELECTRICAL	MACHINERY & EQUIPMENT	1/1/2002	\$445,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$430,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1987	\$425,000
463 WESTBROOK ST PUMP-SIPHON (PIPING)	INFRASTRUCTURE	3/18/2011	\$419,937
TREATMENT PLANT ELECTRICAL SYSTEM UPGRAD	CONSTRUCTION IN PROGRESS	6/30/2022	\$413,650
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$400,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1981	\$400,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1998	\$390,000
CSO WEST HIGH #019 MUSSEY STREET	INFRASTRUCTURE	10/18/2013	\$381,884
TREATMENT PLANT ELECTRICAL SYSTEM UPGRAD	CONSTRUCTION IN PROGRESS	6/30/2020	\$370,965
STORM WATER PIPING	INFRASTRUCTURE	1/1/1997	\$357,692
KNIGHTVILLE STORMWATER/SEWER PHASE 1	INFRASTRUCTURE	12/12/2011	\$353,384

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$350,000
OTTAWA ROAD SEWER STORM SYST REMED PH1	INFRASTRUCTURE	1/23/2019	\$343,794
OTTAWA ROAD SEWER STORM SYST REMED PH1	INFRASTRUCTURE	1/23/2019	\$343,794
STORM WATER PIPING	INFRASTRUCTURE	1/1/1986	\$333,000
RENOVATION, CHLORINE CONTACT TANK	BUILDINGS	1/1/1995	\$325,000
AERATION SYSTEM PIPING	MACHINERY & EQUIPMENT	1/1/2002	\$325,000
DETENTION BASIN, NUTTER ROAD	INFRASTRUCTURE	1/1/2001	\$322,196
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$315,950
AERATION TRAIN 2 REHABILITATION	MACHINERY & EQUIPMENT	12/31/2021	\$310,108
GRIT DEWATERING BUILDING	MACHINERY & EQUIPMENT	1/1/1986	\$308,035
STORM WATER PIPING	INFRASTRUCTURE	1/1/2000	\$305,900
SECONDARY CLARIFIER DOMES	MACHINERY & EQUIPMENT	1/1/1995	\$300,000
MAINE MALL ROAD SEWER REPLACEMENT-LONGCR	INFRASTRUCTURE	7/31/2014	\$295,641
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1990	\$287,575
STORM WATER PIPING	INFRASTRUCTURE	1/1/1996	\$283,360
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1993	\$280,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$278,223
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$275,000
SECONDARY CLARIFIER MECHANISMS	MACHINERY & EQUIPMENT	1/1/1995	\$275,000
RENOVATION, PEARL STREET PUMP STATION	BUILDINGS	1/1/2001	\$266,985
UPGRADE, PEARL ST PS	BUILDINGS	1/1/2001	\$265,925
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$264,008
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1960	\$261,948
MUSSEY STREET SEWER	INFRASTRUCTURE	11/30/2012	\$252,034
STORM WATER PIPING	INFRASTRUCTURE	1/1/1998	\$249,355
STORM WATER PIPING	INFRASTRUCTURE	1/1/2001	\$245,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1999	\$245,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1991	\$245,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1983	\$245,000
FRONT STREET PUMP STATION GENERATOR	MACHINERY & EQUIPMENT	9/30/2009	\$244,437
RENOVATION, FRONT STREET PUMP STATION	BUILDINGS	1/1/1995	\$235,000
RENOVATION, MAIN STREET PUMP STATION	BUILDINGS	1/1/1995	\$235,000
EQUIPMENT SLUDGE DEWATERING	MACHINERY & EQUIPMENT	1/1/1998	\$232,478
EQUIPMENT SLUDGE DEWATERING	MACHINERY & EQUIPMENT	1/1/1998	\$232,478
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1997	\$230,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1983	\$230,000
CSO FACILITIES PLAN UPDATE	CONSTRUCTION IN PROGRESS	6/30/2022	\$229,973
CSO FACILITIES PLAN	INFRASTRUCTURE	7/1/2014	\$227,378
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$225,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1982	\$225,000
VACUUM SEWER CLEANER 2011 FREIGHTLINER T	VEHICLES	12/8/2010	\$224,950
SEWER SEPARATION, ADELBERT, SYLVAN, STILLM	INFRASTRUCTURE	7/1/2005	\$222,747
LAND, CLARKS POND PK	LAND	7/23/1993	\$220,000

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1992	\$220,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1987	\$220,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1987	\$220,000
SEPTAGE RECEIVING TANKS	MACHINERY & EQUIPMENT	1/1/1986	\$216,640
AERATION FLOW SPLITTER UPGRADE-TRTMNT PL	MACHINERY & EQUIPMENT	1/31/2018	\$213,418
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1997	\$210,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1995	\$210,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1991	\$208,780
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2001	\$200,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1991	\$200,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$200,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$200,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$197,496
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$197,064
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$194,604
LAND, 1144 HIGHLAND AV	LAND	1/1/1980	\$193,941
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1987	\$190,400
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1987	\$189,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1998	\$188,000
SEWER MAINTENANCE OFFICE BUILDING	BUILDINGS	9/26/2007	\$187,954
SEWER PIPE LINING	INFRASTRUCTURE	12/1/2021	\$181,346
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1950	\$178,893
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$178,272
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$177,041
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1990	\$175,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1986	\$175,000
OTTAWA ROAD STORM REMEDIATION PH 2	INFRASTRUCTURE	10/29/2019	\$174,447
SECONDARY CLARIFIER SPLITTER STRCTR GATE	MACHINERY & EQUIPMENT	12/31/2021	\$171,321
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1990	\$167,616
SLUICE GATES	MACHINERY & EQUIPMENT	1/1/1995	\$166,600
PUMP, WASTEWATER	MACHINERY & EQUIPMENT	1/1/1996	\$164,512
RENOVATIONS, NEW OFFICE AREA	BUILDINGS	7/1/2000	\$156,235
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$155,231
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1991	\$151,548
STORM WATER PIPING	INFRASTRUCTURE	1/1/2000	\$150,000
WEST HIGH STREET PUMP STATION GENERATOR	MACHINERY & EQUIPMENT	9/30/2009	\$149,180
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$146,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1988	\$145,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1985	\$145,000
SMITH & LOVELESS PUMP STATION-0 HIGHLAND	BUILDINGS	12/17/2007	\$145,000
SANDY HILL SEWER	INFRASTRUCTURE	9/30/2016	\$141,737
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$140,540
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2002	\$140,000

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
STORM WATER PIPING	INFRASTRUCTURE	1/1/1993	\$140,000
GRIT EQUIPMENT	MACHINERY & EQUIPMENT	1/1/1995	\$137,720
WEST HIGH STREET PUMP STATION	BUILDINGS	1/1/1978	\$137,131
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$130,970
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1991	\$128,480
SMTC #2 PUMP STATION	BUILDINGS	1/1/1979	\$126,784
MECHANIC STREET PUMP STATION	BUILDINGS	1/1/1979	\$126,784
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1996	\$125,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$125,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1981	\$125,000
AERATION SYSTEM BLOWERS	MACHINERY & EQUIPMENT	1/1/2002	\$125,000
AERATION SYSTEM BLOWERS	MACHINERY & EQUIPMENT	1/1/2002	\$125,000
AERATION SYSTEM BLOWERS	MACHINERY & EQUIPMENT	1/1/2002	\$125,000
AERATION SYSTEM BLOWERS	MACHINERY & EQUIPMENT	1/1/2002	\$125,000
AERATION SYSTEM DIFFUSERS	MACHINERY & EQUIPMENT	1/1/2002	\$125,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/2001	\$124,000
WESTERN AVENUE SEWER PIPING	INFRASTRUCTURE	5/5/2010	\$123,080
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$121,320
STORM WATER PIPING	INFRASTRUCTURE	1/1/1995	\$121,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1950	\$120,724
LAND, WATERMAN DR	LAND	3/23/2000	\$120,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2001	\$120,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1993	\$120,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1984	\$120,000
DUMP TRUCK	VEHICLES	7/14/1998	\$120,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1999	\$117,300
2021 INTERNATIONAL DUMP TRUCK	VEHICLES	3/24/2021	\$117,261
2010 KOBELCO EXCAVATOR	MACHINERY & EQUIPMENT	4/16/2010	\$116,900
SEWER MAINTENANCE GARAGE	BUILDINGS	1/1/1986	\$115,680
PEARL ST&WEST HIGH ST PUMP ST UPGRADEGIS	MACHINERY & EQUIPMENT	7/1/2020	\$115,000
GANNETT DRIVE PUMP STATION	BUILDINGS	1/1/1990	\$115,000
RENOVATION, OPERATIONS BUILDING	BUILDINGS	1/1/2000	\$115,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$114,667
2008 FREIGHTLINER 3500 VAN SPRINTER 1TON	VEHICLES	10/9/2008	\$113,000
PUMP, WASTEWATER	MACHINERY & EQUIPMENT	1/1/1995	\$112,395
PUMP, WASTEWATER	MACHINERY & EQUIPMENT	1/1/1996	\$111,890
HIGHLAND AVENUE STORMWATER LINE	INFRASTRUCTURE	11/18/2009	\$111,629
LAND, 1144 HIGHLAND AV	LAND	1/1/1980	\$110,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1994	\$110,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$110,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$110,000
MECHANICAL BAR SCREEN	MACHINERY & EQUIPMENT	1/1/1995	\$110,000
MAIN STREET PUMP STATION	BUILDINGS	1/1/1979	\$109,297

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
SECONDARY CHLORINE CHAMBER	BUILDINGS	1/1/1986	\$107,886
CATCH BASIN TRUCK	VEHICLES	12/2/2004	\$105,389
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$102,024
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1988	\$101,780
LAND, EVANS ST	LAND	10/25/1993	\$100,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$100,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1960	\$99,734
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$99,493
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$99,399
SCADA SYSTEM	MACHINERY & EQUIPMENT	1/1/1995	\$99,100
BAY ROAD PUMP STATION	BUILDINGS	11/30/2003	\$98,900
SCREENINGS BUILDING	BUILDINGS	1/1/1986	\$98,165
MECHANICAL BAR SCREEN	MACHINERY & EQUIPMENT	1/1/2000	\$97,500
STORM WATER PIPING	INFRASTRUCTURE	1/1/1981	\$96,850
STORM WATER PIPING	INFRASTRUCTURE	1/1/1998	\$96,304
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1960	\$92,346
SMTC #1 PUMP STATION	BUILDINGS	1/1/1979	\$91,809
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$90,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$90,000
LAND, 111 WATERMAN DR	LAND	1/1/1960	\$89,760
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$89,498
RENOVATION, PUMP ROOM/OFFICE FLOOR	BUILDINGS	7/1/2000	\$87,725
WASTEWATER PUMP, INFLUENT	MACHINERY & EQUIPMENT	1/1/1995	\$85,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$84,604
WILLOW STREET STORMWATER/SEWER PROJ	INFRASTRUCTURE	7/1/2008	\$81,113
WILLOW STREET STORMWATER/SEWER PROJ	INFRASTRUCTURE	7/1/2008	\$81,113
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2001	\$80,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/2001	\$80,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$80,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$80,000
LIGHTING FIXTURES - WRS TREATMENT PLANT	BUILDINGS	3/27/2012	\$80,000
PUMP, OVERFLOW	MACHINERY & EQUIPMENT	1/1/1993	\$80,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1993	\$79,861
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1989	\$79,200
GROUP OF PIPE LINING	INFRASTRUCTURE	8/26/2005	\$78,960
2005 JOHN DEERE LOADER	VEHICLES	8/2/2005	\$78,500
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$75,159
LAND, EVANS ST	LAND	10/25/1993	\$75,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2000	\$75,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1992	\$75,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$75,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$75,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$75,000

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
AERATION SYSTEM INSTRUMENTATION	BUILDINGS	6/30/2002	\$74,600
STORM WATER PIPING	INFRASTRUCTURE	1/1/1997	\$74,377
2007 INTERNATIONAL DUMP TRUCK	VEHICLES	5/25/2007	\$74,086
HIGHLAND MEADOW PUMP STATION	BUILDINGS	1/1/2000	\$73,457
SODIUM HYPOCHLORITE TANK	MACHINERY & EQUIPMENT	1/8/2019	\$72,440
APPLE TREE DRIVE PUMP STATION	BUILDINGS	1/1/1998	\$70,969
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$70,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$70,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$70,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$69,472
CLARIFIER DOMES	MACHINERY & EQUIPMENT	1/1/1978	\$69,333
CLARIFIER DOMES	MACHINERY & EQUIPMENT	1/1/1978	\$69,333
CLARIFIER DOMES	MACHINERY & EQUIPMENT	1/1/1978	\$69,333
CHEMICAL FEED PUMP	MACHINERY & EQUIPMENT	1/1/1995	\$69,000
GAMBLER'S ARM BROOK CULVERT REPLACEMENT	INFRASTRUCTURE	7/1/2007	\$68,905
MONORAIL REPLACEMENT WRS TREATMENT PLANT	MACHINERY & EQUIPMENT	2/3/2021	\$68,390
TREATMENT PLANT ELECTRICAL SYSTEM UPGRAD	CONSTRUCTION IN PROGRESS	6/30/2022	\$65,763
STORM WATER PIPING	INFRASTRUCTURE	1/1/2001	\$65,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1993	\$65,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$65,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1980	\$65,000
TRUCK, CONTAINER	MACHINERY & EQUIPMENT	1/1/1998	\$63,838
DISINFECTION SYSTEM WINTERIZATION PROJ	CONSTRUCTION IN PROGRESS	6/30/2022	\$63,713
SCADA HARDWARE/SOFTWARE UPGRADE-EQUIP	MACHINERY & EQUIPMENT	4/30/2006	\$61,550
GENERATOR, EMERGENCY	MACHINERY & EQUIPMENT	1/1/2002	\$60,800
STORM WATER PIPING	INFRASTRUCTURE	1/1/1994	\$60,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$60,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$60,000
PUMP DRIVES, OVERFLOW	MACHINERY & EQUIPMENT	1/1/1995	\$60,000
EQUIPMENT, CLARIFIER	MACHINERY & EQUIPMENT	1/1/1977	\$60,000
EQUIPMENT, CLARIFIER	MACHINERY & EQUIPMENT	1/1/1977	\$60,000
EQUIPMENT, CLARIFIER	MACHINERY & EQUIPMENT	1/1/1977	\$60,000
2022 FORD TRANSIT CHASSIS VAN	VEHICLES	12/5/2022	\$58,825
VALVES & CHECK VALVES	MACHINERY & EQUIPMENT	1/1/1978	\$58,000
RENOVATION, MAIN PUMPING STATION	MACHINERY & EQUIPMENT	1/1/2002	\$57,775
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$57,015
RENOVATION, SMTC #2 PUMP STATION	BUILDINGS	1/1/2000	\$57,000
RENOVATION, SMTC #1 PUMP STATION	BUILDINGS	1/1/1999	\$57,000
INFLUENT PUMP & OVERFLOW PUMP	MACHINERY & EQUIPMENT	1/1/1995	\$56,600
WRS ELECTRICAL STANDBY SYSTEM	CONSTRUCTION IN PROGRESS	6/30/2017	\$56,178
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1987	\$56,000
VARIABLE FREQUENCY DRIVE	MACHINERY & EQUIPMENT	1/1/1995	\$56,000
CATCH BASIN CLEANER	MACHINERY & EQUIPMENT	1/1/1991	\$55,897

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
RENOVATION, E STREET PUMP STATION	BUILDINGS	1/1/2000	\$55,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1991	\$55,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1980	\$55,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1980	\$55,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1980	\$55,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$54,277
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$54,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1981	\$54,000
VALVES & CHECK VALVES	MACHINERY & EQUIPMENT	1/1/1978	\$54,000
VALVES & CHECK VALVES	MACHINERY & EQUIPMENT	1/1/1976	\$54,000
PEARL STREET PUMP STATION GENERATOR	MACHINERY & EQUIPMENT	2/13/2004	\$53,596
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1960	\$53,366
GROUP OF ASPHALT PAVING	LAND IMPROVMENTS	1/1/1986	\$53,317
B STREET PUMP STATION	BUILDINGS	1/1/1982	\$52,756
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$52,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1981	\$51,723
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1993	\$51,100
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$50,778
STORM WATER PIPING	INFRASTRUCTURE	1/1/2001	\$50,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$50,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$50,000
RENOVATION, CLARKS POND DAM	INFRASTRUCTURE	1/1/1988	\$50,000
BAFFLES, SECONDARY AND OVERFLOW CLARIFIE	MACHINERY & EQUIPMENT	1/1/1995	\$50,000
STORM WATER PUMP FOR MAIN ST PUMP ST	MACHINERY & EQUIPMENT	10/23/2020	\$49,528
AERATION TANK	BUILDINGS	6/30/2002	\$49,100
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1950	\$48,062
RENOVATION, B STREET PUMP STATION	BUILDINGS	1/1/1998	\$48,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$48,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$47,565
WRS VINYL SIDING SEWER MAINT GARAGE	BUILDINGS	7/13/2017	\$46,929
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$46,599
RENOVATION, JOHN ROBERTS PUMP STATION	BUILDINGS	1/1/2000	\$46,500
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$45,693
GRIT REMOVAL SYSTEM	MACHINERY & EQUIPMENT	1/1/1995	\$45,600
2022 FORD TRANSIT CARGO VAN	VEHICLES	9/26/2022	\$45,395
PUMP, RAS	MACHINERY & EQUIPMENT	1/1/1995	\$45,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1950	\$44,086
WASTE PUMP, MOYNO SINGLE PROG CAVITY	MACHINERY & EQUIPMENT	7/1/2000	\$43,168
WAST PUMP, MOYNO SINGLE STAGE PROG CAVTY	MACHINERY & EQUIPMENT	7/1/2000	\$43,168
WASTE PUMPS, MONYO SINGLE STAGE PROG CAVT	MACHINERY & EQUIPMENT	7/1/2000	\$43,168
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$43,043
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1981	\$42,101
BELT FILTER PRESS #2 IMPROVEMENTS	MACHINERY & EQUIPMENT	1/31/2019	\$42,079

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$41,295
E-STREET PUMP STATION	MACHINERY & EQUIPMENT	9/30/2020	\$40,348
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2001	\$40,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1999	\$40,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$40,000
HINKLEY POND DAM	INFRASTRUCTURE	1/1/1970	\$40,000
SLUDGE BELT CONVEYOR	MACHINERY & EQUIPMENT	1/1/1998	\$40,000
2019 BOBCAT SKID STEER LOADER W/BUCKET	VEHICLES	8/27/2019	\$39,707
GENERATOR, MAIN STREET PUMP STATION	MACHINERY & EQUIPMENT	3/31/2006	\$39,537
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1980	\$39,150
AERATION FLOW SPLITTER	BUILDINGS	1/1/1986	\$38,282
SECONDARY CLARIFIER SPLITTER BOX	BUILDINGS	1/1/1986	\$38,282
OVERFLOW CLARIFIER FLOW SPLITTER BOX	BUILDINGS	1/1/1986	\$38,282
WINDING WAY PUMP STATION	BUILDINGS	1/1/1987	\$38,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1997	\$37,920
RAS PUMP	MACHINERY & EQUIPMENT	1/1/2002	\$37,225
RAS PUMP	MACHINERY & EQUIPMENT	1/1/2002	\$37,225
RAS PUMP	MACHINERY & EQUIPMENT	1/1/2002	\$37,225
RAS PUMP	MACHINERY & EQUIPMENT	1/1/2002	\$37,225
SCADA SYSTEM	MACHINERY & EQUIPMENT	1/1/1998	\$37,000
CSO FLOW MONITORING SYSTEM UPGRADE	INFRASTRUCTURE	2/27/2008	\$36,935
JOHN ROBERTS ROAD PUMP ST-ELECTRICAL	MACHINERY & EQUIPMENT	4/29/2019	\$36,830
WRS ELECTRICAL STANDBY SYSTEM	CONSTRUCTION IN PROG.	6/30/2018	\$36,338
2022 GMC SIERRA 1500 PICKUP TRUCK	VEHICLES	11/30/2022	\$36,279
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$35,381
GRIT SCREW DRIVES	MACHINERY & EQUIPMENT	1/1/1995	\$35,300
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1981	\$35,280
STORM WATER PIPING	INFRASTRUCTURE	1/1/1993	\$35,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1991	\$35,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$35,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1984	\$35,000
SLUDGE FEED PUMP	MACHINERY & EQUIPMENT	1/1/1998	\$35,000
SLUDGE FEED PUMP	MACHINERY & EQUIPMENT	1/1/1998	\$35,000
VARIABLE FREQUENCY DRIVE	MACHINERY & EQUIPMENT	1/1/1995	\$35,000
GRIT SYSTEM	MACHINERY & EQUIPMENT	1/1/1976	\$35,000
GRIT SYSTEM	MACHINERY & EQUIPMENT	1/1/1978	\$35,000
INDUSTRIAL PUMP STATION #1	BUILDINGS	1/1/1979	\$34,975
HIGHLAND STORMWATER DESIGN LIBRARY	CONSTRUCTION IN PROG.	6/30/2020	\$34,769
LAND, 463 WESTBROOK ST	LAND	1/1/1970	\$34,251
FLYGT SUBMERSIBLE PUMP-FRONT ST STATION	MACHINERY & EQUIPMENT	9/28/2018	\$34,137
OEM REPLACEMENT DUTY PUMP	MACHINERY & EQUIPMENT	3/23/2018	\$34,100
S/S HIGHLAND PUMPING STATION	BUILDINGS	1/1/1999	\$34,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$33,961

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
WESCOTT ROAD PUMP STATION	BUILDINGS	1/1/1997	\$33,020
EFFLUENT MAGNETIC FLOW METER	MACHINERY & EQUIPMENT	1/1/1995	\$33,000
DUMPSTER GRIT TRUCK BODY - LUGGER HOIST	MACHINERY & EQUIPMENT	3/1/2013	\$32,825
MECHANIC ST PUMP STATION IMPROVEMENTS	MACHINERY & EQUIPMENT	12/11/2019	\$32,819
E STREET PUMP STATION	BUILDINGS	1/1/1979	\$32,789
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$32,662
ELECTRONIC INSTRUMENTATION	MACHINERY & EQUIPMENT	1/1/2000	\$32,500
JOHN ROBERTS PUMP STATION	BUILDINGS	1/1/1978	\$32,266
ELM STREET PUMP STATION	BUILDINGS	1/1/1996	\$32,089
GENERATOR WINDING WAY PUMPSTATION	MACHINERY & EQUIPMENT	8/27/2004	\$32,081
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1970	\$31,666
VARIABLE FREQUENCY DRIVE	MACHINERY & EQUIPMENT	1/1/1998	\$31,440
SCUM WELL #1	BUILDINGS	1/1/1986	\$31,322
SCUM WELL #2	BUILDINGS	1/1/1986	\$31,322
SCUM WELL #3	BUILDINGS	1/1/1986	\$31,322
EFFLUENT FLOW MONITORING STRUCTURE	BUILDINGS	1/1/1986	\$31,322
2011 GMC TRUCK #TK20903	VEHICLES	12/1/2010	\$30,508
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1960	\$30,421
STORM WATER PIPING	INFRASTRUCTURE	1/1/1991	\$30,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1989	\$30,000
SMITH & LOVELESS PUMP STATION GENERATOR	MACHINERY & EQUIPMENT	12/17/2007	\$30,000
BOILER	BUILDINGS	1/1/1977	\$30,000
FLOW MONITORING EQUIPMENT SYSTEMS	MACHINERY & EQUIPMENT	2/23/2010	\$29,676
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/2020	\$29,374
SOUTHBOROUGH PUMP STATION	BUILDINGS	1/1/1988	\$29,174
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1950	\$29,055
2 WASTE WATER PUMPS/PIPING MECHANIC ST	MACHINERY & EQUIPMENT	6/11/2019	\$29,019
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1988	\$28,800
PAVING WRP & BUS GARAGE RD OFF HGLND AVE	INFRASTRUCTURE	8/16/2012	\$28,693
2010 FORD S-DTY F-350 UTILITY TRUCK	VEHICLES	2/1/2010	\$28,569
OCEAN STREET SEWER PIPE	INFRASTRUCTURE	6/2/2016	\$28,485
INDUSTRIAL #1 PUMP STATION IMPROVEMENT	MACHINERY & EQUIPMENT	1/14/2013	\$28,419
STORM DRAINS NORTH MARRINER ST	INFRASTRUCTURE	8/24/2004	\$27,952
GRIT PUMP #5	MACHINERY & EQUIPMENT	1/19/2018	\$27,936
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$27,758
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1940	\$27,655
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1990	\$27,576
GRIT CONVEYING SYSTEM	MACHINERY & EQUIPMENT	1/1/2000	\$27,496
LAND, WESTERN AV	LAND	2/27/1979	\$27,170
GROUP OF CHAIN LINK FENCING	LAND IMPROVMENTS	1/1/1986	\$27,014
ULTRASONIC LEVEL MONITORS	MACHINERY & EQUIPMENT	1/1/1995	\$27,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$26,836
STORM DRAIN SOKOKIS STREET	INFRASTRUCTURE	4/23/2004	\$26,806

DESCRIPTION	TYPE	DATE AQUIRED	AQUIRED COST
WESTERN AVE. PUMP STATION	BUILDINGS	1/1/1992	\$26,258
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1991	\$26,134
PUMP, WASTEWATER	MACHINERY & EQUIPMENT	1/1/1996	\$26,000
PUMP, WASTEWATER	MACHINERY & EQUIPMENT	1/1/1996	\$26,000
AERATION TANK INFLUENT SLIDE GATES	MACHINERY & EQUIPMENT	1/1/2002	\$25,963
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1988	\$25,920
KOHLER GENERATOR 445 WESTERN AVE PUMP ST	MACHINERY & EQUIPMENT	3/21/2022	\$25,840
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$25,317
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1930	\$25,258
LAND, WATERMAN DR	LAND	3/23/2000	\$25,000
GROUP OF SEWER PIPING	INFRASTRUCTURE	1/1/1999	\$25,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1990	\$25,000
STORM WATER PIPING	INFRASTRUCTURE	1/1/1988	\$25,000
VUEWORKS COMPUTER SOFTWARE LICENSE	MACHINERY & EQUIPMENT	6/16/2018	\$25,000

APPENDIX F – Capital Improvement Plan History

Approved General Obligation Bonds

FISCAL YEAR	PROJECT(S)	AMOUNT
2023	<i>There was no general obligation bonds.</i>	\$0
2022	<i>There was no general obligation bonds.</i>	\$0
2021	<i>There was no general obligation bonds.</i>	\$0
2020	Cash Corner Fire Station and Improvements to the Police Station and other Fire Stations	\$7,000,000
	Traffic and Pedestrian Improvements	\$2,275,000
	New Middle School	\$69,269,073
	<i>TOTAL</i>	\$78,544,073
2019	<i>There was no general obligation bonds.</i>	\$0
2018	<i>There was no general obligation bonds.</i>	\$0
2017	<i>There was no general obligation bonds.</i>	\$0
2016	<i>There was no general obligation bonds.</i>	\$0
2015	Thornton Heights Separation	\$3,500,000
2014	Community Services Facility	\$14,000,000
2013	<i>There was no general obligation bonds.</i>	\$0
2012	<i>There was no general obligation bonds.</i>	\$0
2011	South Portland High School Renovations	\$41,500,000
2010	<i>There was no general obligation bonds.</i>	\$0
2009	<i>There was no general obligation bonds.</i>	\$0
2008	<i>There was no general obligation bonds.</i>	\$0
2007	<i>There was no general obligation bonds.</i>	\$0
2006	Street Paving Program	\$500,000
2005	<i>There was no general obligation bonds.</i>	\$0
2004	<i>There was no general obligation bonds.</i>	\$0
2003	<i>There was no general obligation bonds.</i>	\$0
20-YEAR TOTAL		\$138,044,073

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
City Clerk - MUNIS/Tyler Technologies Business License Module	CITY CLERK		\$17,250											\$17,250
Brownfields	EXECUTIVE									\$120,000	\$120,000			\$120,000
Study - Long Term Facilities Plan for Mahoney/ City Buildings	FACILITIES							\$190,770	\$120,000					\$120,000
Miscellaneous Tools, Equipment, and Utility Trailer	FACILITIES							\$11,900	\$11,900					\$11,900
Operations Software	FACILITIES							\$16,300	\$16,300					\$16,300
MSF Security Upgrades	FACILITIES							\$50,000	\$50,000					\$50,000
Scissor lift	FACILITIES						\$10,000							\$10,000
Used pick-up truck	FACILITIES						\$12,000							\$12,000
Community Center Pool Roof	FACILITIES											\$550,000	\$400,000	\$400,000
Tax Office Counters and Furniture	FINANCE							\$30,000	\$30,000					\$30,000
Assessing - Vision Appraisal Software Update	FINANCE						\$16,875							\$16,875
Defibrillator	FIRE		\$35,000				\$38,000			\$36,000	\$36,000			\$109,000
Ambulance 42 and Power Stretcher	FIRE											\$71,000	\$71,000	\$71,000
Engine 46	FIRE											\$650,000	\$0	\$ 0
Ladder 42 (and Engine 42) 2nd Quint Purchase	FIRE									\$1,300,000	\$1,300,000			\$1,300,000
Command Vehicle - Car 45	FIRE						\$50,000			\$49,500	\$49,500			\$99,500

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Vehicle Lifts for Mechanic	FIRE							\$70,000	\$70,000					\$70,000
Command Vehicle Car 44	FIRE							\$55,000	\$55,000					\$55,000
Western Avenue Heating and HVAC	FIRE						\$265,000							\$265,000
Service Truck - One Ton ST-413	FIRE						\$45,000							\$45,000
Fire and Police Department - CAD Upgrade (\$500,000 for FD and PD) 1/2 in FY 19 and 1/2 in FY 20	FIRE						\$250,000							\$250,000
Cash Corner Fire Station	FIRE						\$7,500,000							\$7,500,000
Study and Rehab façade at Central Fire Station	FIRE						\$500,000							\$500,000
Cash Corner Renovation	FIRE				\$1,500,000									\$1,500,000
Fire and Police Department - Dispatch - CAD Upgrade	FIRE				\$250,000									\$250,000
Ambulance 44 and Power Stretcher	FIRE				\$290,000							\$280,000	\$503,000	\$793,000
Fire Truck -Quint Replacement	FIRE		\$1,100,000											\$1,100,000
Cash Corner Repairs/Upgrades	FIRE		\$30,000											\$30,000
Shared Detection and Identification Meter with PD	FIRE		\$60,000											\$60,000
Service Truck and Plow ST-411	FIRE		\$40,000											\$40,000
Foam Trailer (500 Gallons)	FIRE											\$25,000	\$25,000	\$25,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Computer Reserve	INFORMATION SYSTEMS				\$25,000		\$50,000	\$50,000	\$30,000	\$50,000	\$70,000			\$175,000
Data Center Hardware Replacement	INFORMATION SYSTEMS											\$355,000	\$355,000	\$355,000
Virtual Network Controllers	INFORMATION SYSTEMS							\$85,000	\$85,000					\$85,000
Back and Recovery Data System	INFORMATION SYSTEMS							\$75,000	\$75,000					\$75,000
Enterprise Data Server License	INFORMATION SYSTEMS							\$35,000	\$35,000					\$35,000
Sans Replacement	INFORMATION SYSTEMS		\$190,000											\$190,000
Email Server Upgrade	INFORMATION SYSTEMS											\$55,000	\$55,000	\$55,000
Building Assessment	LIBRARY									\$30,000	\$30,000			\$30,000
Inventory Management System - Phase II	LIBRARY						\$34,000							\$34,000
Inventory Security System (RFID) - Phase I	LIBRARY		\$40,000											\$40,000
Parking Lot Reconstruction (Design)	LIBRARY		\$30,000											\$30,000
Electrical Upgrades (Phase I)	LIBRARY											\$18,000	\$18,000	\$18,000
Bridge Rehabilitation	LIBRARY											\$50,000	\$50,000	\$50,000
Willard Beach Master Plan Implementation & Development	PARKS, REC, WATERFRONT						\$50,000							\$50,000
Redbank Community Garden Project	PARKS, REC, WATERFRONT									\$66,850	\$66,850			\$66,850
School Street Playground Replacement	PARKS, REC, WATERFRONT									\$97,438	\$97,438			\$97,438

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
One-half Ton Truck Replacement	PARKS, REC, WATERFRONT									\$28,000	\$28,000			\$28,000
Parks/Golf - 4100D Out-front Mower (Tier 4 Emissions) - Replacement	PARKS, REC, WATERFRONT									\$75,000	\$75,000	\$85,000	\$85,000	\$160,000
Renovate Community Center Space for Senior Drop-in Center (CDBG match)	PARKS, REC, WATERFRONT							\$52,250	\$52,250					\$52,250
SPCC - Pool Wall Repair	PARKS, REC, WATERFRONT							\$57,782	\$57,782					\$57,782
SPCC - Pool Boiler Replacement	PARKS, REC, WATERFRONT							\$47,610	\$47,610					\$47,610
SPCC - Skate park Construction	PARKS, REC, WATERFRONT							\$450,000	\$450,000					\$450,000
Veterans Monument at Mill Creek Park Rehab	PARKS, REC, WATERFRONT							\$20,000	\$20,000					\$20,000
Thomas Knight Park Boat Launch Repair	PARKS, REC, WATERFRONT							\$65,000	\$65,000					\$65,000
Parks - Golf - 5010-H Hybrid Fairway Mower (Tier 4 Emissions) - Replacement	PARKS, REC, WATERFRONT							\$62,879	\$62,879					\$62,879
Wainwright Rec. Complex and City Fields Master Plan	PARKS, REC, WATERFRONT						\$45,000							\$45,000
Skate park Planning (Applying for CDBG Grant)	PARKS, REC, WATERFRONT						\$40,000							\$40,000
Rehab Redbank field for Rec improvements	PARKS, REC, WATERFRONT							\$85,653						\$85,653
Pool ADA Doors for Locker Rooms	PARKS, REC, WATERFRONT							\$9,570						\$9,570
Portland Street Pier - Installment #1 - Reconstruction Reserve (PHASE I)	PARKS, REC, WATERFRONT							\$550,000						\$550,000
Deake Street Project	PARKS, REC, WATERFRONT							\$572,500						\$572,500

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
3/4 Ton Superduty 4 x 4 Drive Truck	PARKS, REC, WATERFRONT						\$45,300							\$45,300
Weed Steamer with Trailer	PARKS, REC, WATERFRONT						\$25,782							\$25,782
Community Center Security Phase II	PARKS, REC, WATERFRONT				\$15,000									\$15,000
Community Center Parking Lot Re-surfacing Nutter Rd	PARKS, REC, WATERFRONT				\$18,870									\$18,870
Wainwright - Rehab Soccer Field	PARKS, REC, WATERFRONT				\$20,000									\$20,000
#81-1/2 Ton Dump Truck w/plow replacement	PARKS, REC, WATERFRONT				\$40,710									\$40,710
Organic Program - John Deere 15 series Over seeder	PARKS, REC, WATERFRONT				\$9,689									\$9,689
West End Community Center/Infrastructure	PARKS, REC, WATERFRONT		\$270,000											\$270,000
SPCC - Security Upgrades	PARKS, REC, WATERFRONT		\$65,000											\$65,000
SPCC - Therapy Spa and Pool Improvements 2	PARKS, REC, WATERFRONT		\$55,000											\$55,000
#87-1/2 ton Pickup truck w/ plow replacement	PARKS, REC, WATERFRONT		\$40,000											\$40,000
#80-1/2 Ton 2x4 Pickup Truck Replacement	PARKS, REC, WATERFRONT		\$30,000											\$30,000
Wainwright - Versa Vac	PARKS, REC, WATERFRONT		\$25,000											\$25,000
1570 Outfront Mower (Tier 4 Emissions) - Replacement	PARKS, REC, WATERFRONT		\$28,000											\$28,000
Skate park - Funds for Remainder of Project	PARKS, REC, WATERFRONT											\$125,000	\$125,000	\$125,000
Hinckley Park Rehabilitation	PARKS, REC, WATERFRONT											\$100,000	\$100,000	\$100,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
3/4 Ton Truck w/plow Replacement	PARKS, REC, WATERFRONT											\$62,000	\$52,000	\$52,000
Portland Harbor Dredge - USDOT Raised Grant Local Match	PLANNING & DEVELOPMENT							\$675,000	\$675,000					\$675,000
City Wayfinding	PLANNING & DEVELOPMENT						\$100,000			\$75,000	\$50,000			\$150,000
Comprehensive Plan & Implementation	PLANNING & DEVELOPMENT							\$150,000	\$120,000	\$10,000	\$66,190			\$186,190
Finance - Information Services - Community Broadband Network	PLANNING & DEVELOPMENT									\$410,000	\$410,000			\$410,000
Code Enforcement - Filing System	PLANNING & DEVELOPMENT									\$48,000	\$48,000			\$48,000
Crosstown Road Environmental Permitting	PLANNING & DEVELOPMENT									\$10,000	\$10,000			\$10,000
Branding	PLANNING & DEVELOPMENT							\$50,000	\$50,000					\$50,000
Pleasantdale Greenbelt Walkway - Year One	PLANNING & DEVELOPMENT							\$50,000	\$50,000					\$50,000
Large Format Printer	PLANNING & DEVELOPMENT							\$120,000	\$12,000					\$12,000
Broadway Signals at Evans and Lincoln	PLANNING & DEVELOPMENT		\$46,250					\$24,000	\$24,000					\$70,250
Pedestrian Safety and Traffic Improvements	PLANNING & DEVELOPMENT							\$2,275,000	\$2,275,000					\$2,275,000
I-295 Exit 4 New Southbound Ramp	PLANNING & DEVELOPMENT							\$2,393,000	\$2,393,000					\$2,393,000
Hamlin Building Improvements	PLANNING & DEVELOPMENT						\$195,000							\$195,000
Waterfront Master Plan	PLANNING & DEVELOPMENT						\$100,000							\$100,000
Pedestrian Warning Flashers	PLANNING & DEVELOPMENT						\$30,000							\$30,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
WIN 18636 Vachon, Lincoln, Broadway Multi Use Path	PLANNING & DEVELOPMENT						\$1,024,650							\$1,024,650
Planning & Development - High Speed Internet Expansion in Knightville	PLANNING & DEVELOPMENT						\$97,000							\$97,000
Hamlin Building Improvements	PLANNING & DEVELOPMENT				\$100,000									\$100,000
Cottage Rd Traffic & Safety Improvements	PLANNING & DEVELOPMENT				\$450,000									\$450,000
WIN 18665 Broadway Corridor Improvements in Mill Creek	PLANNING & DEVELOPMENT				\$102,950									\$102,950
Planning & Development - WIN 22138 Cash Comer Multi-Use Path Extension	PLANNING & DEVELOPMENT				\$728,322									\$728,322
Mill Creek Gateway Improvements - Story Line Improvements	PLANNING & DEVELOPMENT				\$135,200									\$135,200
Planning & Development - Annual Traffic Signals Improvements	PLANNING & DEVELOPMENT				\$77,500									\$77,500
WIN 22136 Broadway Traffic Signals at Evans and at Lincoln	PLANNING & DEVELOPMENT				\$331,988									\$331,988
Planning & Development - Hamlin Solar Buy-out	PLANNING & DEVELOPMENT				\$20,000									\$20,000
Portland/SoPortland Multi-Modal Study (PACTS)	PLANNING & DEVELOPMENT		\$225,064											\$225,064
Cash Comer Multi-Use Path Intersection (PDR - PACTS)	PLANNING & DEVELOPMENT		\$57,031											\$57,031
Lincoln/Vachon/Broadway Multi-Use Path (PDR - PACTS)	PLANNING & DEVELOPMENT		\$341,550											\$341,550
Streetlight Purchase from CMP and Retrofit	PLANNING & DEVELOPMENT		\$1,200,000											\$1,200,000
Mill Creek Benchmarking Assistance	PLANNING & DEVELOPMENT		\$18,000											\$18,000
Community Broadband Network Project	PLANNING & DEVELOPMENT											\$2,300,000	\$525,000	\$525,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Child Care Grant	PLANNING & DEVELOPMENT											\$175,000	\$100,000	\$100,000
Mill Creek Art Installation	PLANNING & DEVELOPMENT											\$15,000	\$15,000	\$15,000
Affordable Housing Projects Subsidy	PLANNING & DEVELOPMENT											\$1,000,000	\$300,000	\$300,000
Comprehensive Plan	PLANNING & DEVELOPMENT											\$75,000	\$70,000	\$70,000
Ferry Service Feasibility Study	PLANNING & DEVELOPMENT											\$30,000	\$30,000	\$30,000
Bicycle and Pedestrian Master Plan Part I	PLANNING & DEVELOPMENT											\$12,000	\$12,000	\$12,000
Computer Replacement - Mobile	POLICE		\$25,000		\$20,000			\$75,000	\$75,000					\$120,000
Interior Remodeling	POLICE		\$25,000											\$25,000
Taser Replacement	POLICE							\$41,760	\$41,760	\$41,760	\$41,760	\$41,760	\$41,760	\$125,280
Roof Replacement (Old Section and Garage)	POLICE						\$45,000							\$45,000
Body Armor Replacement Tactical	POLICE						\$33,000			\$24,750	\$24,750			\$57,750
Patrol Rifle Replacement	POLICE				\$24,000									\$24,000
Body Cameras	POLICE									\$75,000	\$75,000			\$75,000
Regional Crime Lab	POLICE		\$13,955		\$13,955		\$11,779	\$12,000	\$12,000	\$12,000	\$12,000			\$63,689
Portable Radio Replacement	POLICE							\$165,000	\$110,000	\$227,500	\$227,500			\$337,500
AED Equipment Replacement	POLICE							\$8,817	\$8,817	\$8,000	\$8,000			\$16,817

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Vehicle Camera Replacement	POLICE									\$75,000	\$75,000			\$75,000
Radar Equipment Replacement	POLICE							\$32,570	\$32,570	\$11,065	\$11,065			\$43,635
"Digital Storage (for body-worn	POLICE				\$24,000					\$24,000	\$24,000	\$24,000	\$24,000	\$72,000
and in-car video)"	POLICE						\$80,000							\$80,000
New Controls System	POLICE						\$45,000							\$45,000
Boiler Conversion to Gas and Boiler Combustion Ventilation	POLICE						\$130,000							\$130,000
VRF Heat Pumps	POLICE						\$150,000							\$150,000
Dual Band Mobile Radios (dual-band for patrol and command)	POLICE		\$59,000											\$59,000
Mechanical Controls Conversion	POLICE											\$53,200	\$53,200	\$53,200
Electric Mustang	POLICE											\$52,000	\$40,000	\$40,000
Sidewalk Program	PUBLIC WORKS		\$200,000		\$125,000		\$350,000	\$500,000	\$250,000	\$500,000	\$215,312			\$1,140,312
MSF Exterior Improvements	PUBLIC WORKS									\$14,980	\$14,980			\$14,980
Landfill Venting System	PUBLIC WORKS									\$213,000	\$213,000			\$213,000
Public Works Loader	PUBLIC WORKS									\$260,000	\$260,000			\$260,000
Two Single-Axle Plow Trucks	PUBLIC WORKS									\$404,000	\$404,000			\$404,000
Sidewalk Plow	PUBLIC WORKS				\$145,000					\$157,000	\$157,000			\$302,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Pavement Roller	PUBLIC WORKS									\$43,500	\$43,500			\$43,500
Tandem Axle Plow Truck	PUBLIC WORKS							\$250,000	\$250,000					\$250,000
Forklift	PUBLIC WORKS							\$35,000	\$35,000					\$35,000
Pedestrian and School Zone Safety	PUBLIC WORKS							\$60,000	\$30,000					\$30,000
PACTS Match for Waterman Dr	PUBLIC WORKS							\$84,576	\$84,576					\$84,576
Skid steer	PUBLIC WORKS							\$45,000	\$45,000					\$45,000
Traffic Signal Upgrades	PUBLIC WORKS								\$90,000					\$90,000
Additional Venting for Capped MSW Landfill	PUBLIC WORKS							\$30,000	\$30,000					\$30,000
Sealing of Floors and Columns	PUBLIC WORKS							\$60,000	\$60,000					\$60,000
PACTS Match for Highland Ave	PUBLIC WORKS							\$186,705	\$186,705					\$186,705
Two (2) - One Ton Trucks with Plow	PUBLIC WORKS						\$170,000							\$170,000
Superintendent-SUV	PUBLIC WORKS						\$40,000							\$40,000
Municipal Services Facility - Compressed air lines	PUBLIC WORKS						\$15,000							\$15,000
Traffic Signals Reserves	PUBLIC WORKS						\$100,000							\$100,000
Traffic Signals - Broadway & Sokokis	PUBLIC WORKS						\$180,000							\$180,000
Westbrook St MUP	PUBLIC WORKS				\$1,400,000									\$1,400,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Plow Truck	PUBLIC WORKS				\$195,000									\$195,000
One (1) Truck with PlowFront End Loader Equipped with wing and plow	PUBLIC WORKS		\$250,000											\$250,000
Street Sweeper	PUBLIC WORKS		\$285,000											\$285,000
One - 3/4 Ton Pick-up Truck	PUBLIC WORKS											\$100,000	\$50,000	\$50,000
Single Axle Dump Truck Equipped for Winter Operations	PUBLIC WORKS											\$220,000	\$220,000	\$220,000
Public Works and Parks Digital Radios	PUBLIC WORKS											\$165,581	\$165,581	\$165,581
Biodiesel Set up for DPW	PUBLIC WORKS											\$90,000	\$90,000	\$90,000
HD Fiber Transmission Upgrade	SPC-TV						\$10,000							\$10,000
Infrastructure and Production Equipment Outlay	SPC-TV						\$5,000							\$5,000
Council Chamber HD Camera Upgrade	SPC-TV				\$23,750									\$23,750
Console HD Upgrade	SPC-TV				\$22,755									\$22,755
Workflow HD Upgrade	SPC-TV				\$17,105									\$17,105
Equipment Repair Reserve	SPC-TV				\$2,000									\$2,000
Energy Management Software	SUSTAINABILITY		\$7,500					\$25,300	\$25,300					\$32,800
One Climate Future Plan Implementation	SUSTAINABILITY							\$75,000	\$75,000					\$75,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Recycling Food Waste 13 gallon containers	SUSTAINABILITY				\$30,000									\$30,000
Pesticide Education and Outreach	SUSTAINABILITY				\$10,000									\$10,000
Climate Action & Adaptation	SUSTAINABILITY				\$110,000									\$110,000
Building Energy Grant Program	SUSTAINABILITY				\$15,000									\$15,000
Climate Action Plan Update	SUSTAINABILITY		\$14,000											\$14,000
Electrify Everything Program	SUSTAINABILITY											\$270,000	\$270,000	\$270,000
100 Resilient Yards	SUSTAINABILITY											\$77,000	\$77,000	\$77,000
Electric Vehicle Charging Stations	SUSTAINABILITY											\$200,000	\$150,000	\$150,000
Solar Proliferation Study	SUSTAINABILITY											\$20,000	\$20,000	\$20,000
Transit Stop Access Project	TRANSPORTATION									\$315,000	\$315,000			\$315,000
Transit Bus Purchase	TRANSPORTATION									\$1,500,000	\$1,500,000			\$1,500,000
Transit Signal Priority	TRANSPORTATION									\$151,000	\$151,000			\$151,000
Transit Bus Local Match Escrow (toward 2022 purchase of 3)	TRANSPORTATION							\$50,000	\$25,000					\$25,000
Transit Bus Reserve	TRANSPORTATION		\$50,000				\$50,000	\$50,000	\$25,000					\$125,000
Procurement and Installation of AVL/CAD System	TRANSPORTATION							\$100,000	\$100,000					\$100,000
Two-way Radios	TRANSPORTATION						\$42,812							\$42,812

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Land Bank Account	TRANSPORTATION		\$35,000		\$35,000									\$70,000
Transit Bus Local Match Escrow toward 2022 Purchase of 3	TRANSPORTATION				\$25,000									\$25,000
Combination Sewer Cleaner	WATER RESOURCE PROTECTION											\$160,479	\$160,479	\$160,479
Main Pump Station Force Main	WATER RESOURCE PROTECTION									\$90,592	\$90,592			\$90,592
Holding Tank Blower Replacement	WATER RESOURCE PROTECTION									\$22,500	\$22,500			\$22,500
Western Ave Generator Replacement	WATER RESOURCE PROTECTION									\$55,000	\$55,000			\$55,000
Meeting House Hill Utility Improvements Phase 1	WATER RESOURCE PROTECTION	\$2,992,425									\$2,992,425	\$2,992,425		\$2,992,425
Sewer Lining	WATER RESOURCE PROTECTION	\$475,000									\$200,000	\$200,000		\$200,000
Electrical Van	WATER RESOURCE PROTECTION	\$452,141									\$52,141	\$52,141		\$52,141
Service Van	WATER RESOURCE PROTECTION	\$229,438									\$54,438	\$54,438		\$54,438
CSO Facilities Plan Update	WATER RESOURCE PROTECTION	\$850,000							\$300,000	\$300,000				\$300,000
Treatment Plant Electrical Service Phase 2	WATER RESOURCE PROTECTION	\$850,000							\$775,000	\$775,000				\$775,000
Unit #9 7-Yard Dump Truck Replacement	WATER RESOURCE PROTECTION	\$173,000							\$173,000	\$173,000				\$173,000
Unit #5 Pick-up Truck Replacement	WATER RESOURCE PROTECTION	\$29,000							\$29,000	\$29,000				\$29,000
12,000 lb Construction Trailer	WATER RESOURCE PROTECTION	\$11,000							\$11,000	\$11,000				\$11,000
Paper Street/Sewer Easements	WATER RESOURCE PROTECTION	\$15,000							\$15,000	\$15,000				\$15,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Increase Conveyance Capacity from CSO #006 to Pearl Street Pump Station	WATER RESOURCE PROTECTION	\$0												\$ 0
Mechanic Street Pump Station Repairs	WATER RESOURCE PROTECTION	\$60,000						\$60,000						\$ 0
Pleasantdale Flow Evaluation/Modeling	WATER RESOURCE PROTECTION	\$115,000						\$115,000						\$ 0
Front Street & W High Phase II	WATER RESOURCE PROTECTION	\$1,654,610						\$1,654,610						\$ 0
Treatment Plant Electrical Service Phase III	WATER RESOURCE PROTECTION	\$602,500						\$602,500						\$ 0
	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Skid Steer	WATER RESOURCE PROTECTION						\$68,000							\$68,000
E Street Pump Station Repairs	WATER RESOURCE PROTECTION						\$60,000							\$60,000
Western Ave #1 Pump Station Repairs	WATER RESOURCE PROTECTION						\$25,000							\$25,000
Belt Filter Press Repairs	WATER RESOURCE PROTECTION						\$60,000							\$60,000
Elm St Phase 1 - Pleasantdale/Anthoine Separation	WATER RESOURCE PROTECTION				\$4,802,000									\$4,802,000
Water Resource Protection - Treatment Plant Electrical Service Phase I	WATER RESOURCE PROTECTION				\$1,216,000									\$1,216,000
Computerized Maintenance Management Software	WATER RESOURCE PROTECTION				\$173,500									\$173,500
Marsh Road Sewer Replacement	WATER RESOURCE PROTECTION				\$70,625									\$70,625
Highland Avenue Storm water Upgrade (Design)	WATER RESOURCE PROTECTION		\$30,000											\$30,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
25 Ton Trailer	WATER RESOURCE PROTECTION		\$25,000											\$25,000
Sodium Hypochlorite Tanks	WATER RESOURCE PROTECTION		\$80,000											\$80,000
Aeration Flow Splitter Gate Valves	WATER RESOURCE PROTECTION		\$170,000											\$170,000
Secondary Clarifier Repairs	WATER RESOURCE PROTECTION		\$350,000											\$350,000
Treatment Plant Electrical Service Phase I	WATER RESOURCE PROTECTION		\$804,000											\$804,000
Aeration Train 1 Rehabilitation	WATER RESOURCE PROTECTION											\$309,800	\$309,800	\$309,800
Wastewater Outfall Marker Replacement	WATER RESOURCE PROTECTION											\$35,000	\$35,000	\$35,000
WWTF Electrical Upgrade Phase II Design and CA	WATER RESOURCE PROTECTION											\$70,910	\$70,910	\$70,910
Chlorination Update	WATER RESOURCE PROTECTION											\$300,000	\$300,000	\$300,000
Disinfection Drain Pump	WATER RESOURCE PROTECTION											\$24,819	\$24,819	\$24,819
2023 Sewer Lining	WATER RESOURCE PROTECTION											\$250,000	\$250,000	\$250,000
Ordinance Chapter 22 Sewers and Drains Update	WATER RESOURCE PROTECTION											\$20,000	\$20,000	\$20,000
Long Creek Pump Installation	WATER RESOURCE PROTECTION											\$161,455	\$161,455	\$161,455
Willard Beach Pump 2 VFD Replacement	WATER RESOURCE PROTECTION											\$24,885	\$24,885	\$24,885
John Roberts Pump Replacements	WATER RESOURCE PROTECTION											\$35,540	\$35,540	\$35,540
Pump Stations NFPA Violations - Design	WATER RESOURCE PROTECTION											\$20,000	\$20,000	\$20,000

Capital Improvement Plan 7-Year History

Capital Improvement Project	Department	DH Recommend (2018)	Council Approved (2018)	DH Recommend (2019)	Council Approved (2019)	DH Recommend (2020)	Council Approved (2020)	DH Recommend (2021)	Council Approved (2021)	DH Recommend (2022)	Council Approved (2022)	DH Recommend (2023)	Council Approved (2023)	Project Total over 7 Years
Regular Cab 4x4 Pickup Truck	WATER RESOURCE PROTECTION											\$37,105	\$37,105	\$37,105
14-Yard Dump Truck	WATER RESOURCE PROTECTION											\$48,867	\$48,867	\$48,867
Closed Circuit Television Inspection Van	WATER RESOURCE PROTECTION											\$84,166	\$84,166	\$84,166
Outreach Education										\$9,000				\$9,000
Land Bank Account						\$35,000								\$35,000

APPENDIX G – GLOSSARY

Annual Budget

A budget applicable to a signal fiscal year.

Appropriation

An authorization granted by the City Council to a specified unit of City government to incur obligations and make expenditures of resources.

Assessment

The official valuation of property for purposes of taxation.

Bond

A written promise to pay a specified sum of money (called principal) at a specified date in the future, plus periodic interest at a specified rate. In the budget document, these payments are identified as debt service. General Obligation Bonds are debt approved by voter referendum to which the full faith and credit of the City is pledged.

Budget

A plan for the acquisition and allocation of resources to accomplish specified purposes. The term may be used to describe special purposes fiscal plans or parts of a fiscal plan, such as “the budget of the Fire Department,” the “Capital Budget” or it may relate to a fiscal plan or an entire jurisdiction, such as “the budget of the City of South Portland.”

Capital

A category of account codes which identify major expenditures of public funds, beyond maintenance and operating costs, for procurement of items that either create or better and asset.

Capital Improvement Program (CIP)

A document which provides a prioritization and orderly implementation of short and long-range plans for land acquisition and construction of capital projects. It further provides for the scheduling of the associated expenditures over a period of seven (7) years in order to maximize the use of public funds. The first year showing in the schedule represents proposed capital budget for the following fiscal year. The schedule is based on a series of priorities which take into consideration the respective project’s function and urgency. In addition, special consideration is given to the projects’ relation to other improvements and plans, and the City’s current and anticipated financial capacity. The Capital Improvement Program is prepared annually, at which time the schedule and projects are reevaluated, new or deferred projects are added, and the time frame is extended by on additional year.

Capital Outlays

Expenditures which result in the acquisition of or an addition of fixed assets.

Debt

An obligation resulting from the borrowing of money.

Debt Service

The accounting for payments of principal and interest on long-term debt.

Deficit

(1) The excess of liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

Designated Fund Equity

Fund approved and set-aside for a specific defined purpose, by the City Council.

Fiscal Year

In the City of South Portland, the twelve (12) months beginning July 1st and ending the following June 30th.

Fund

A fiscal and accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance

The excess of a fund's assets over its liabilities and reserves.

Generally Accepted Accounting Principles (GAAP)

Government accounting and financial reporting is guided by what are referred to as "generally accepted accounting principles" (GAAP) applicable to governmental units. These standards were formulated through the voluntary action of several professional groups and are evaluated and updated by the Government Accounting Standards Board (GASB).

General Fund

Accounts for the general operations of the City. This fund accounts for all financial transactions and resources not required to be accounted for in an enterprise fund or reserve.

Operating Expenditures

A category of recurring expenses other than salaries and capital equipment costs, which covers expenditure necessary to maintain facilities, collect revenues, provide services and otherwise carry out the City's goals. Typical line items are supplies, printing, postage, transportation and utilities.

Reserve

An account, which records a portion of the fund, balance which must be segregated for some future use and which is not available for future appropriation or expenditures.

Revenues

Funds which the governments receives as income. It includes such items as fees from services.

Surplus

See "Fund Balance"

Undesignated Fund Balance or Unassigned Fund Balance

Fund Balance at close of fiscal year is not included in the annual budget.

APPENDIX H – MEMORANDUMS AND ADDITIONAL INFORMATION